

The logo features the text 'VOLKSWAGEN' in a bold, dark grey sans-serif font, with 'GROUP CHINA' in a smaller, lighter grey font below it. The background is composed of several overlapping geometric shapes: a large teal triangle pointing downwards on the left, a smaller teal triangle pointing upwards on the right, and a small maroon triangle at the top center. The overall design is modern and minimalist.

VOLKSWAGEN

GROUP CHINA

**We are
redefining
mobility.**

Carsten Isensee

Executive Vice President Finance, Volkswagen Group China

Morgan Stanley Conference, Shanghai, 18 April 2017

1 Volkswagen Group China at a glance

2 Review 2016 – Volkswagen Group China

3 Future development

Volkswagen Group in China



More than
150 models



12 fascinating
brands



1984: first Joint
Venture Shanghai
VW was founded



1990: FAW-VW was
founded in
Changchun



Around 95,000
employees end of
2016



~330,000 employees
within dealer network
in 2016



30 production
plants end of 2016



Around €4 billion
investments
planned for 2017



More than 17%
market share in
China's passenger
car market in 2016



Over 30 million
cars delivered
since market entry



3.98 million
deliveries in 2016



Around €5 billion
proportionate
operating profit
in 2016

Volkswagen's second home market in comparison

Size of the countries



CHINA: 9,596,960 km²

GERMANY: 357,021 km²

Population

	CHINA	GERMANY
INHABITANTS	1,382 million	83 million
DENSITY (People per km ²)	144.0	231.6
AVERAGE AGE	37 years	47 years
UNEMPLOYMENT	4.1 %	6.1 %

Economy

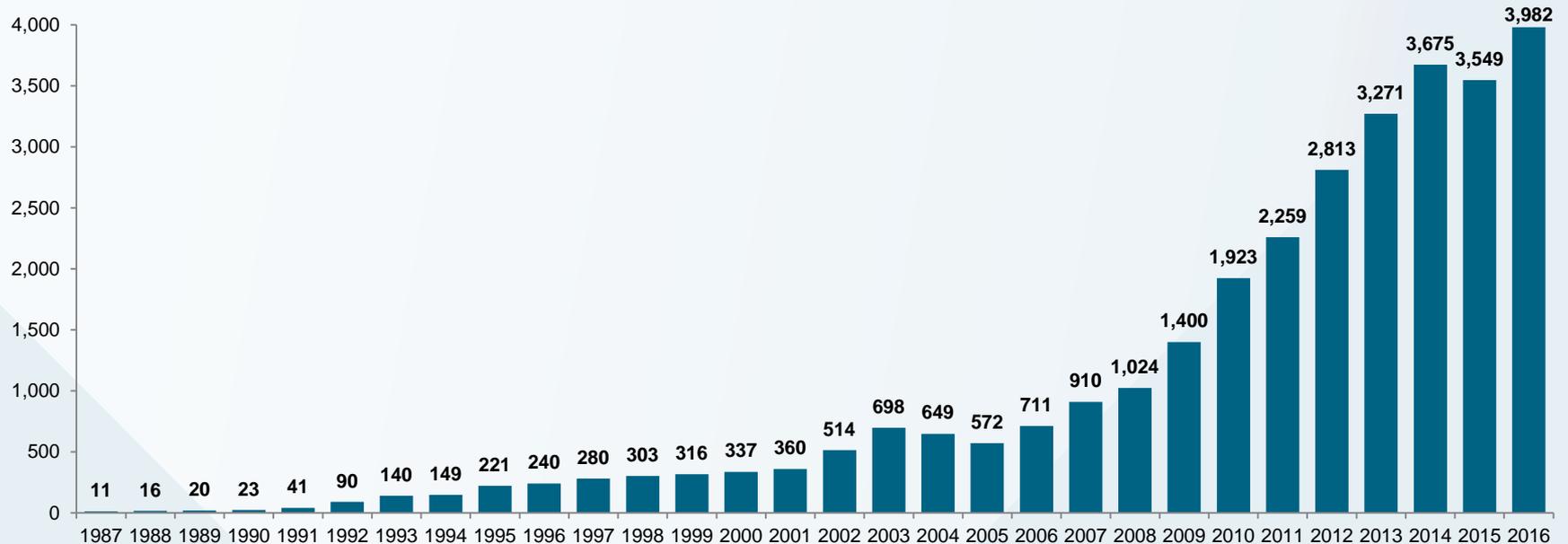
	CHINA	GERMANY
GDP	\$ 9,485 billion	\$ 3,763 billion
GDP PER CAPITA	\$ 6,862	\$ 45,498
GDP GROWTH RATE	6.7 %	1.8 %
INFLATION	2.0 %	0.5 %
TRADE BALANCE	\$ 530.6 billion	\$ 316.8 billion

Car industry

	CHINA	GERMANY
TOTAL CAR PARK	95 million	45 million
TOTAL MARKET	22.8 million	3.4 million
PRODUCTION SITES	163	25
DENSITY (Cars per 1,000 Inh.)	69.2	549
AVERAGE CAR AGE	3.3	9.2

Volkswagen Group in China – A long-term success story

Volkswagen Group development of deliveries to customers (in '000 units)



Volkswagen Group production sites all over China

Volkswagen Group production facilities



Facts 2016

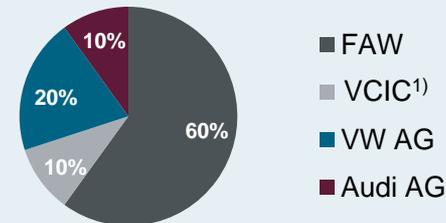
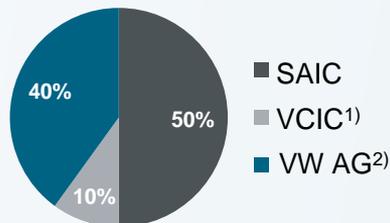
- 30 production plants in China
 - 4 FAW-Volkswagen vehicle plants
 - Changchun (2 plants)
 - Chengdu
 - Foshan
 - 8 SAIC VOLKSWAGEN vehicle plants
 - Shanghai (3 plants)
 - Nanjing
 - Yizheng
 - Ningbo
 - Urumqi
 - Changsha
 - 18 Component plants
- 3,897 thousand produced cars
- 3,784 thousand produced engines
- 2,196 thousand produced transmissions
- 1,919 thousand produced axle systems

Joint Venture structure of Volkswagen Group in China



Start of production	1983 (Santana B2)		1991 (Jetta)	
1st JV contract signed	1984		1990	
JV contract runs until	2035		2041	
Production in 2016 (in '000 vehicles)	Volkswagen	1,652	Volkswagen	1,361
	ŠKODA	328	Audi	556
	Total	1,980	Total	1,917

Ownership structure



¹⁾ Volkswagen (China) Investment Co., Ltd. 100% owned by Volkswagen AG. ²⁾ Including a stake hold by ŠKODA AUTO a.s.

VOLKSWAGEN

GROUP CHINA

Further entities in China¹⁾



¹⁾ Selection of major companies in the region China.

²⁾ Direct and indirect holdings.

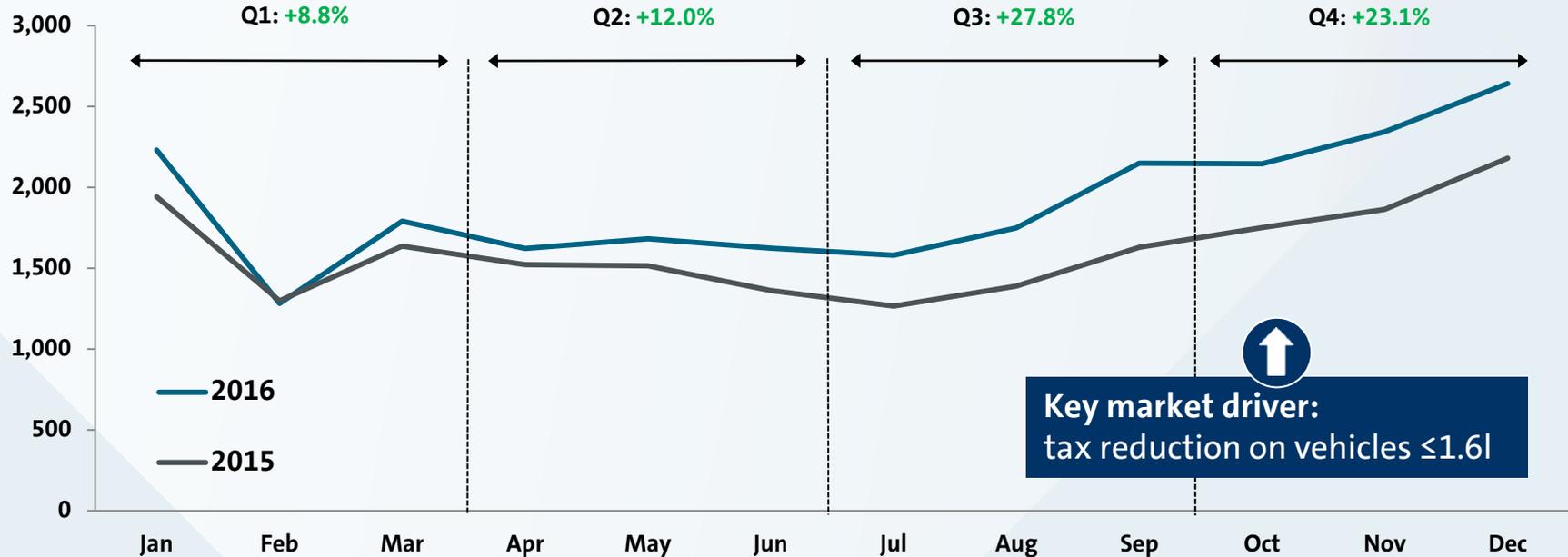
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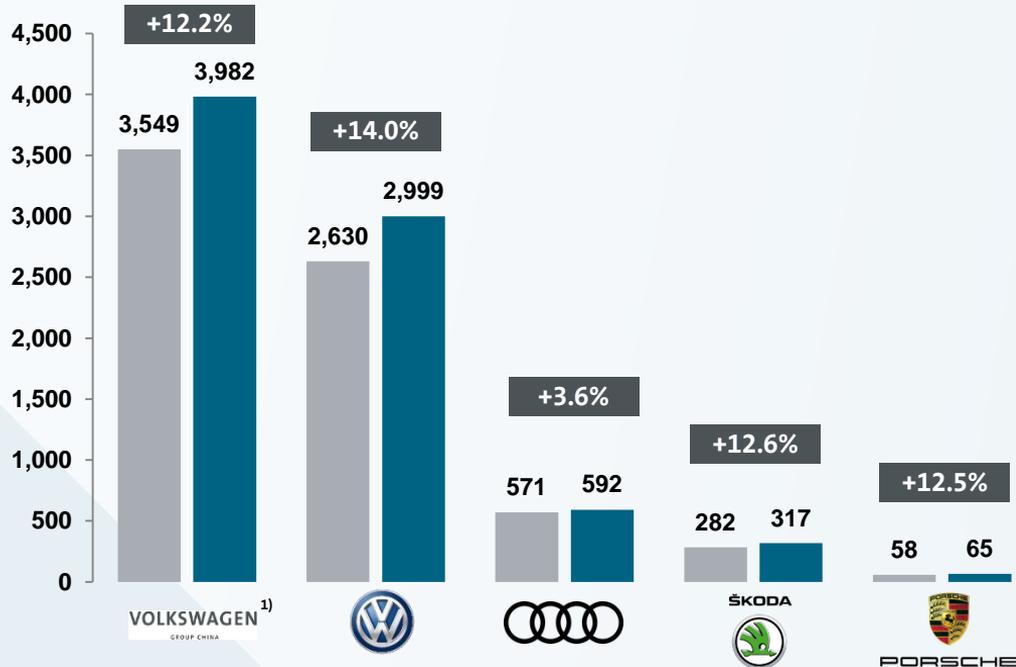
Strong market growth of +17.9% to 22.9m units in 2016

Total market development 2016 vs. 2015 (in '000 units)

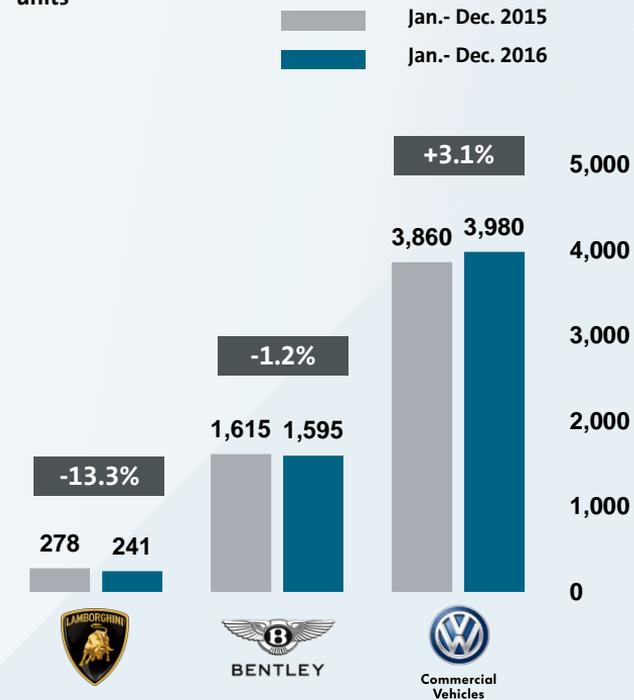


Volkswagen Group China deliveries to customers grew by 12.2% in 2016

'000 units



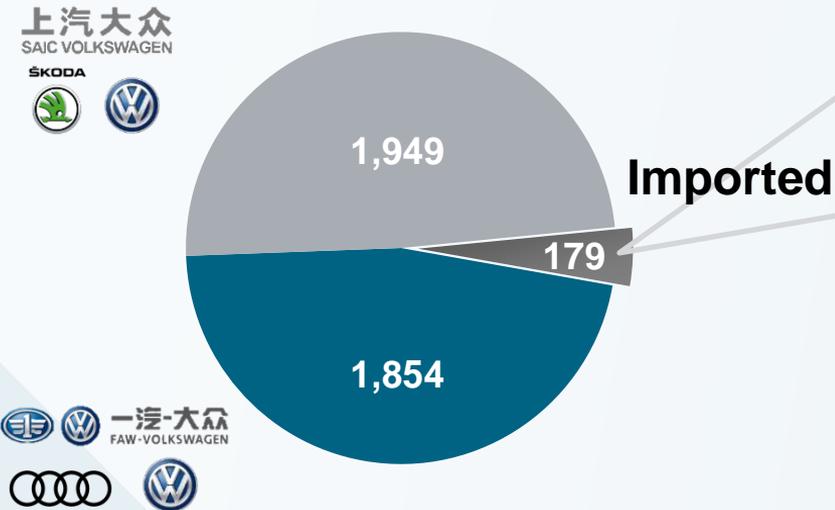
units



¹⁾ incl. Hong Kong, excl. Ducati. Group numbers incl. MAN and Scania

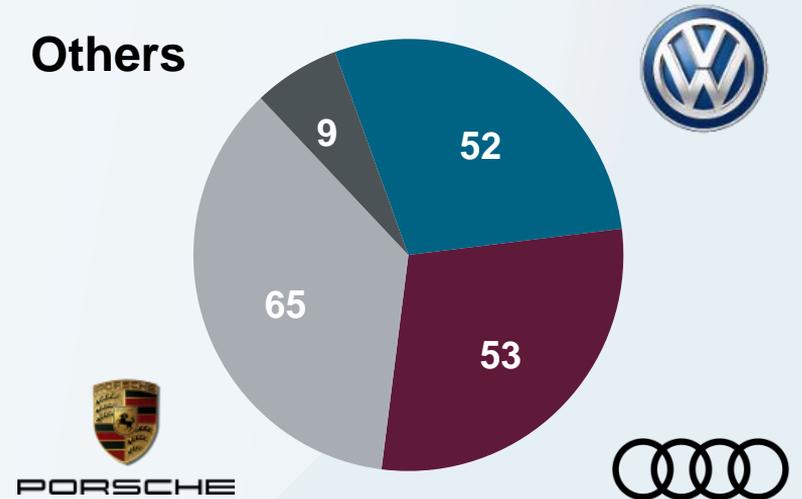
Split between locally produced and imported vehicles¹⁾

Deliveries to customers (in '000 vehicles)



Import business 2016 (deliveries in '000 vehicles)

Others



Total deliveries in the region China amounted to 3,982 thousand in 2016

¹⁾ incl. Hong Kong, excl. Ducati. All figures shown are rounded.

Strong operating result for the Volkswagen Group in China

	2012	2013	2014	2015	2016
Deliveries to customers (in '000 units)	2,815	3,271	3,675	3,549	3,982
Production (in '000 units)	2,643	3,135	3,528	3,420	3,897
Operating profit (in € million)	8,424	9,569	12,077	11,937	11,094
Prop. Operating profit (in € million)	3,678	4,296	5,182	5,214	4,956

Financials 2016 by car manufacturing JV – on 100% level



Deliveries to customers
(in '000 units)

1,854 (+13.5%)

of which 1,315 Volkswagen and 539 Audi

1,949 (+12.3%)

of which 1,632 Volkswagen and 317 ŠKODA

Sales revenue
(in € million)

40,875 (+1.0%)

26,064 (+0.2%)

Pre-tax profit
(in € million)

5,546 (-10.1%)

4,589 (+4.1%)

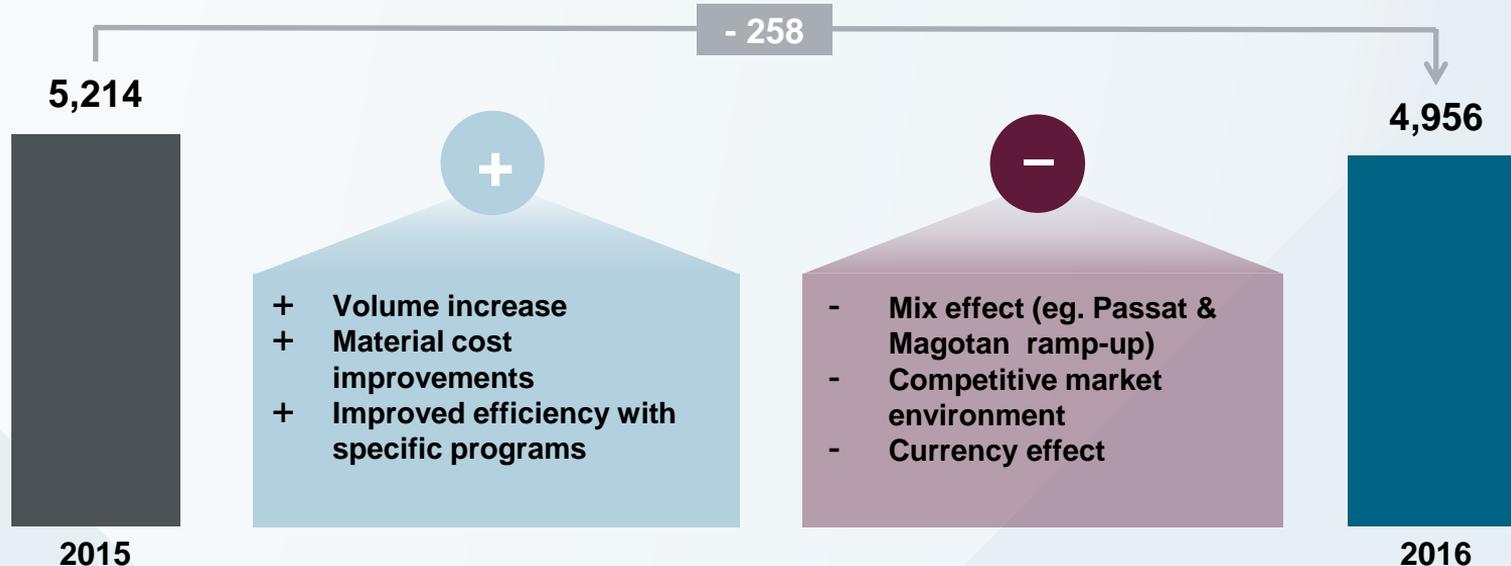
Margin

13.6%

17.6%

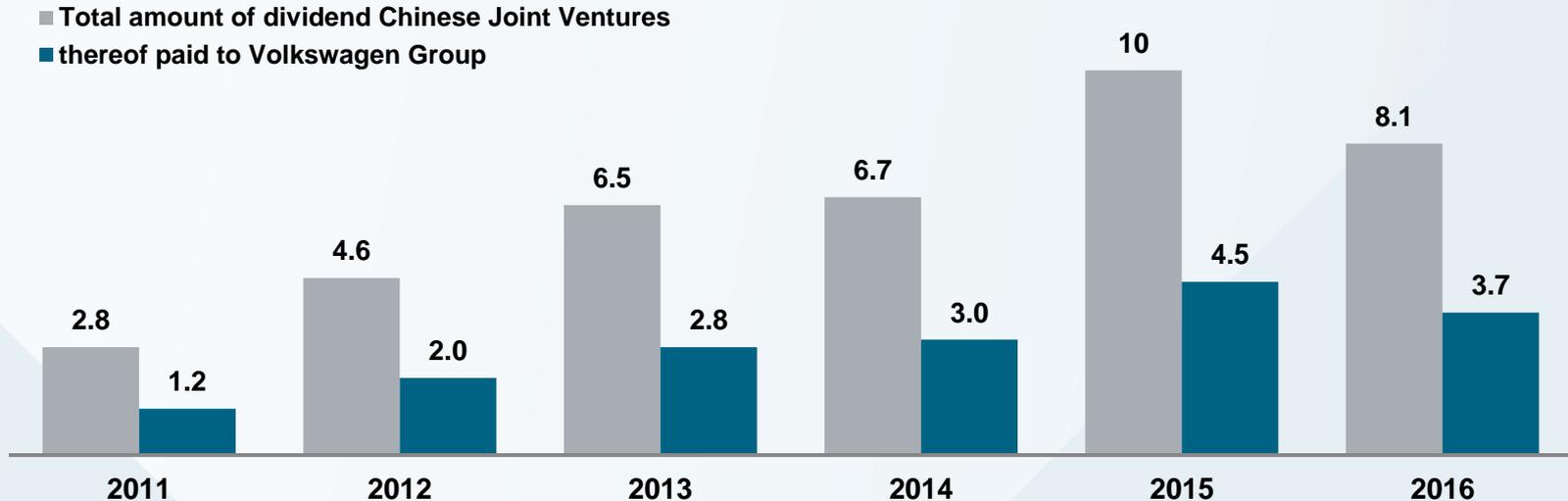
Positive effect through Volume increase and material cost increases did not offset the negative effects in 2016

Proportionate operating profit (in € million)



Chinese Joint Ventures generate substantial, self-funded growth and at the same time sustainably rising dividends

Total amount of dividends paid out to Joint Venture partners and Volkswagen Group (in € billion)

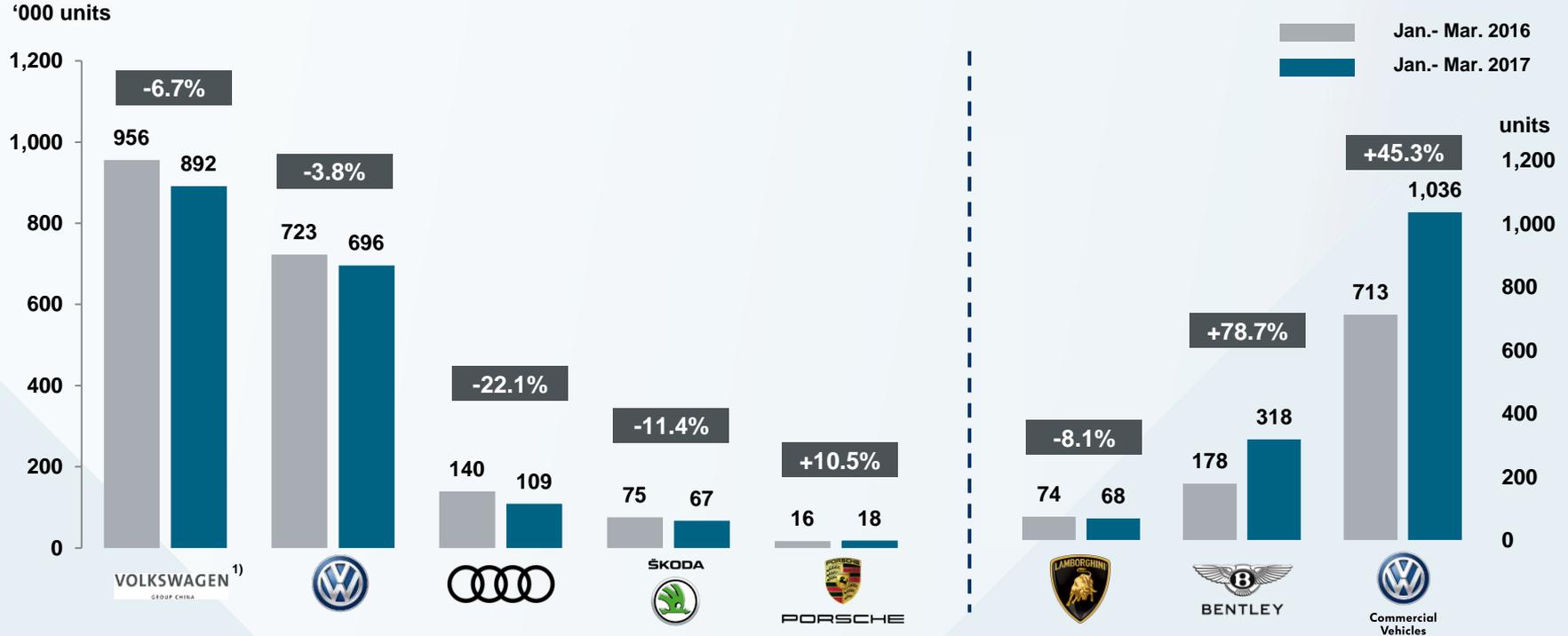


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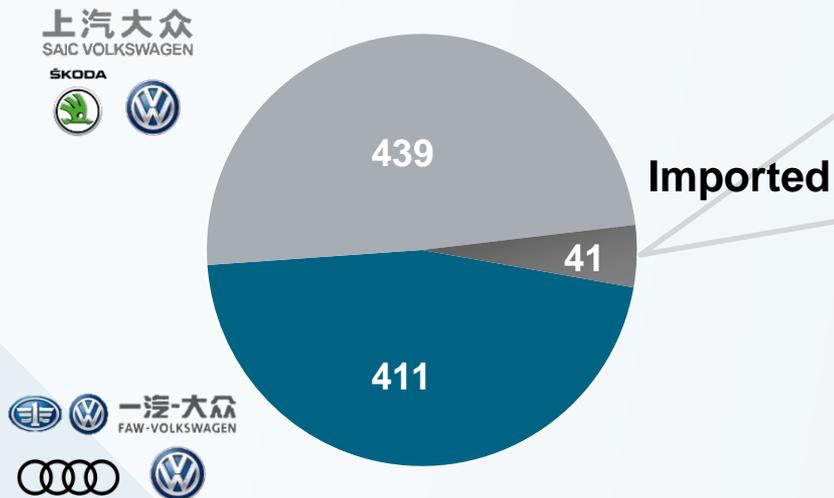
Volkswagen Group China deliveries to customers until March 2017



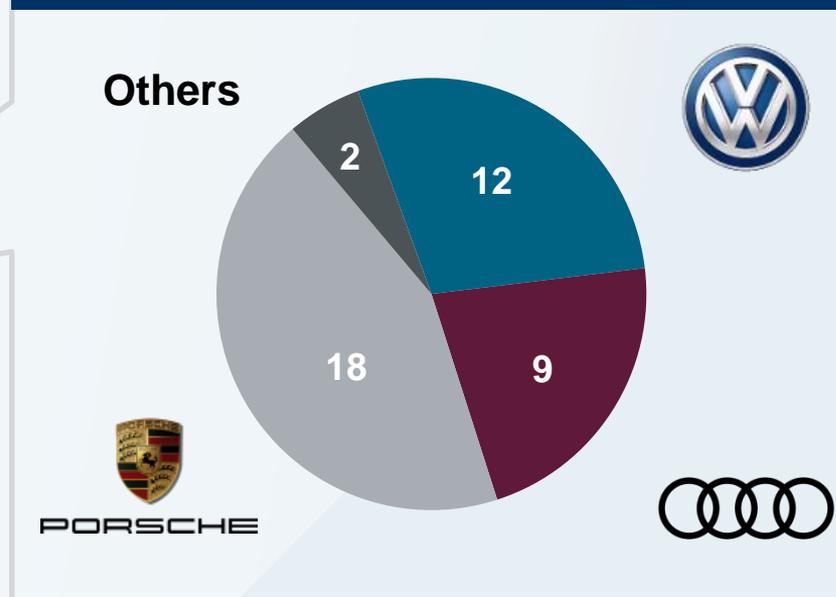
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Split between locally produced and imported vehicles¹⁾

Deliveries to customers (in '000 vehicles)



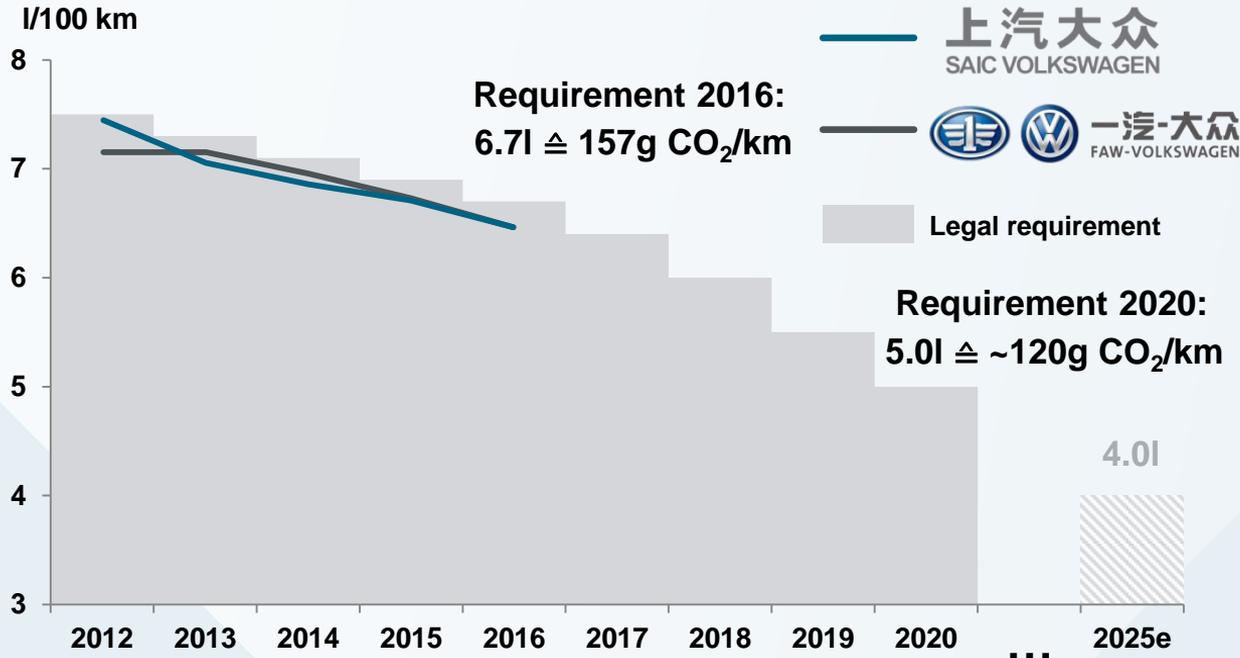
Import business 2017 (deliveries in '000 vehicles)



Total deliveries in the region China amounted to 892 thousand until March in 2017

¹⁾ incl. Hong Kong, excl. Ducati. Group numbers incl. MAN and Scania

Legal requirements of average fuel consumption targets for fleets in China

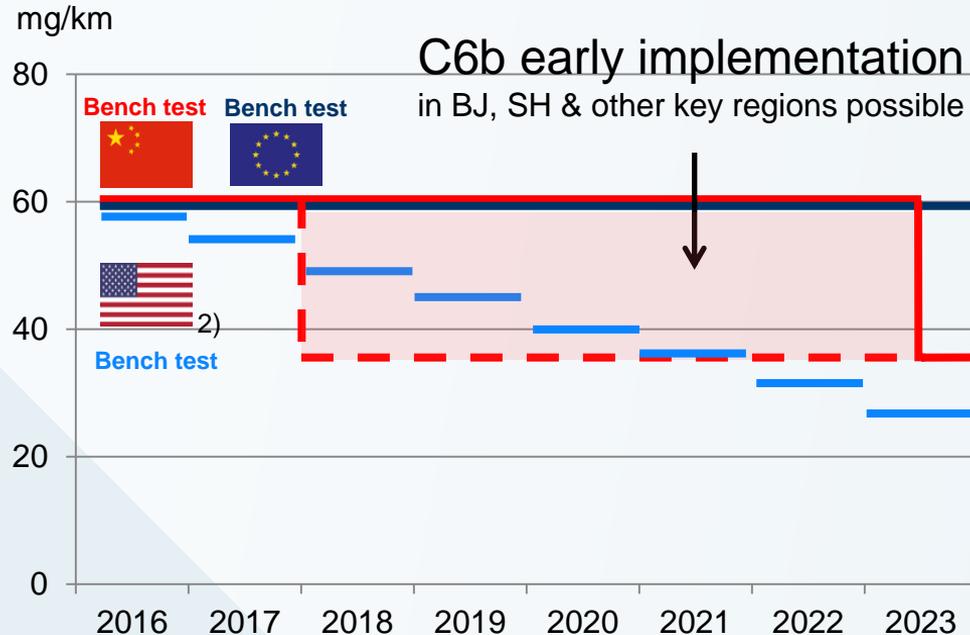


Challenges

- Almost no diesel passenger cars in China
- Preference for large cars in the market
- Test standards result in higher consumption figures
- Specifications based on “separate fleets” (locally produced & import)

China 6 regulation – Worldwide toughest emission legislation

Development gasoline NOx limits in different markets ¹⁾



Highlights

- Implementation in China in two steps:
 - **C6a** from **July 2020**
 - **C6b** from **July 2023** (stricter emission limits)
- **Beijing/Shanghai** may **start earlier** with C6 motivated by local air quality problems
- In **C6b** roller **bench test** NOx emissions limits are reduced to **35 mg/km**
- Beside EU, China also is working on **RDE³⁾ requirements**, which leads to reduced NOx RDE emission limits **on the road, too**.

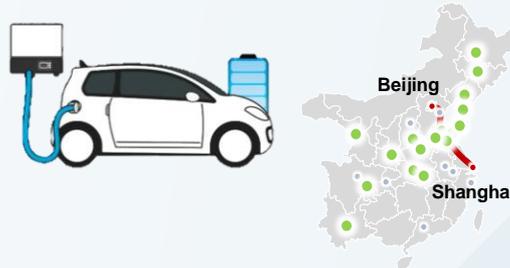
New Energy Vehicle strategy supported by Chinese Government

Subsidies for local NEVs¹⁾

- **New Requirement on national subsidies for NEVs**
 - raise the entry threshold
 - may be adjusted dynamically
- **Direct national subsidy**
(up to 44,000 RMB for BEV and 24,000 RMB for PHEV)
- **Additional subsidies from local provinces**
(≤50% of national subsidy)
- **Purchase tax exemption**
(10% Net Selling Price)

Infrastructure investments

- **Target: Charging infrastructure for 5 million NEVs by 2020**
 - 12,100 charging stations (mainly along the east coast)
 - 4,800,000 charging pillars



Ownership incentives

- **Easier access to number plates in some restricted cities (e.g. Beijing)** 京C·01559
- **Free number plates for a certain amount of NEVs (e.g. Shanghai)**
- **No ban day for driving**
- **Free parking for NEVs**
(in discussion)
- **Free NEV driving lanes**
(in discussion)

¹⁾ Subsidies are supposed to run until 2020.

Potential regulatory framework for NEV credits remains unclear

Proposals by MIIT

- Independent management of **CAFC and NEV credits**
- Companies need to fulfill **both requirements**

CAFC Credit:

- Transfer between affiliated companies
- Credit carry-over to next 3 years with depreciation
- Option to use positive NEV credits

NEV Credits:

- No transfer from CAFC credits to NEV credits
- No carry-over for coming years
- “Just” trading of NEV credits

So far - No final regulatory framework.

MIIT draft for NEV Credit Calculation

$$\text{min. NEV credit points} = \text{ICE Volume} \times \text{NEV credit point ratio}$$

2016	2018	2019	2020
None	8%	10%	12%

ICEs

min. NEV credit

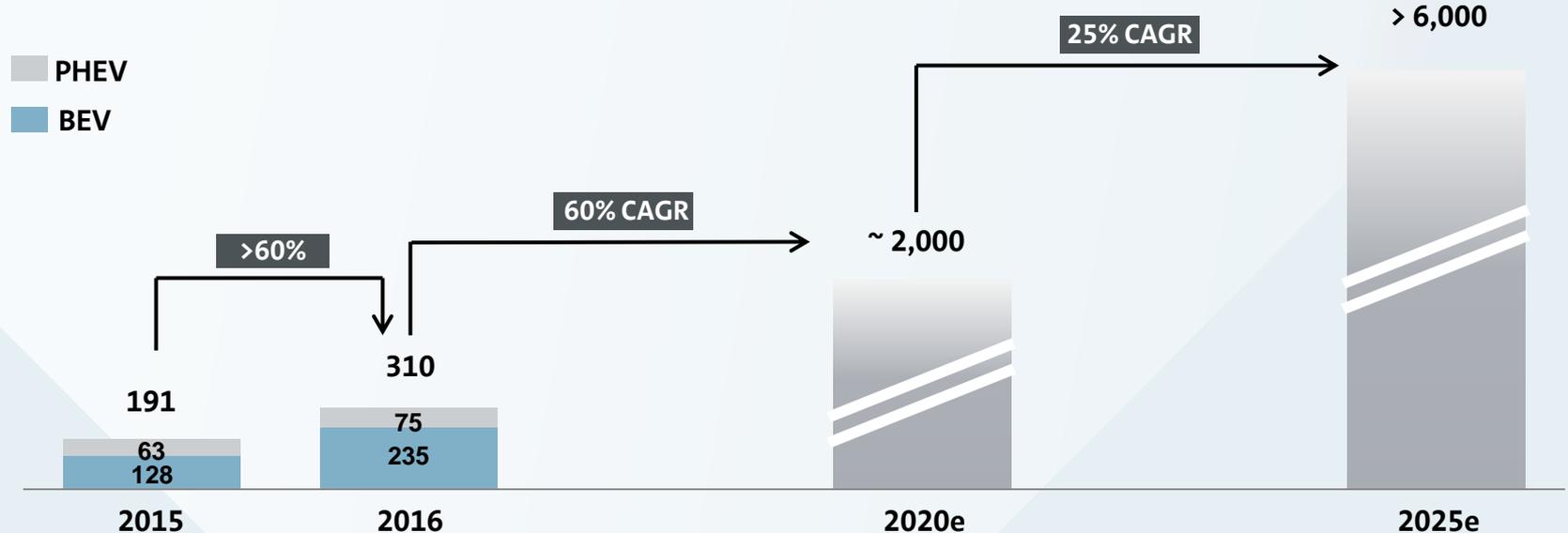
Example 2019:
1 million ICEs need
100,000 NEV credit points

NEV Credit Point Attribution per NEV Type

	BEV				PHEV	FCEV	
E-Range (in km)	80 - 150	150 - 250	250 - 350	>350	>50	250 - 350	>350
Credit Point	2	3	4	5	2	4	5

Fast growing NEV market expected

New Energy Passenger Vehicles (in '000 units)



We will be prepared to deliver around 400,000 NEVs by 2020 and 1,500,000 by 2025

Introduction of locally produced NEV

Phase 1

Plug-in hybrids based on current toolkits



Phase 2

Pure electric vehicles based on current toolkits



Phase 3

Pure electric vehicles based on scalable electric toolkit



Mass market BEV cooperation

VOLKSWAGEN
GROUP CHINA

JAC 江淮汽车



Goal: transformation from car manufacturer to leading mobility provider

Announced agreements for potential strategic partnerships

Ride-hailing



滴滴出行
滴滴一下 美好出行

Didi Chuxing

Pre-owned car market

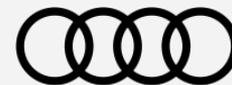


Youxin

Car-sharing



Shouqi



Volkswagen Group China and Mobvoi join forces to develop and implement Artificial Intelligence technologies in cars

Significant milestone of Artificial Intelligence technologies for Chinese car owners

50:50 Joint venture to develop automotive applications



VOLKSWAGEN
GROUP CHINA



AI MEETS AUTO



Volkswagen Group committed an overall investment of USD 180m into the joint automotive activities and further growth story of Mobvoi Inc.

Mobvoi Inc. overview

Founded	2012
Headquarters	Beijing, China
No. of employees	310
R&D quota	50% engineers (Master or higher)
No. of patents	>50 (thereof 10 in Deep Learning)

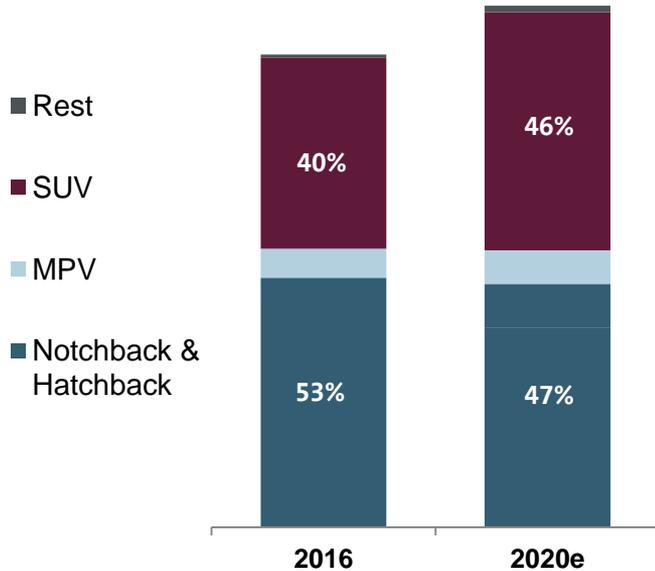
Mobvoi Technology & Products

- Voice recognition
- Natural Language Processing
- Search
- Text-to-speech



New product offering with an expanded SUV offering ¹⁾

Body style trends until 2020¹⁾



New vehicle launches 2017 and to follow²⁾

SUV



Others

imported

locally produced



¹⁾ Source: IHS ²⁾ Schematic overview – does not show all models

Outlook 2017 – Volkswagen Group China Targets

Deliveries to customers



Sales revenue



Pre-tax profit



Our Joint Venture companies plan investments of
around **EUR 4 billion in 2017!**

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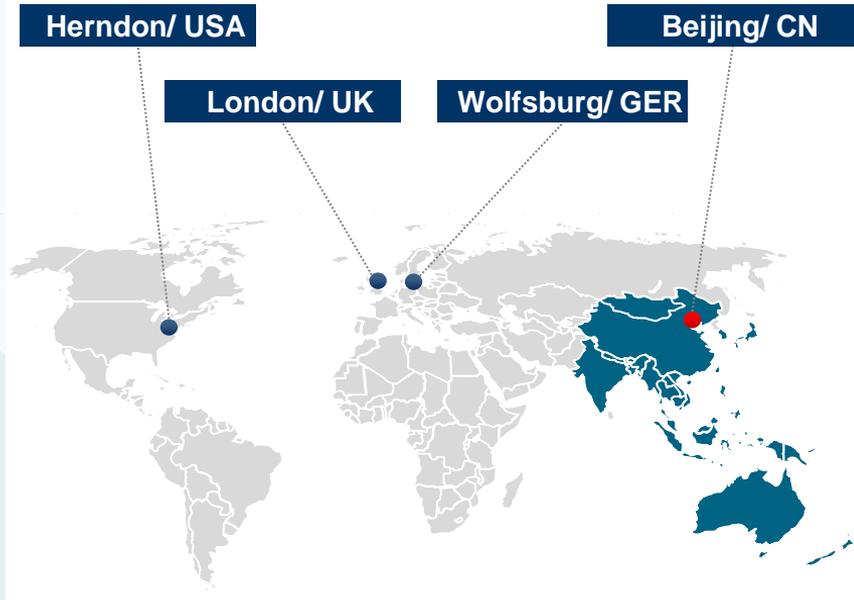
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Morgan Stanley Conference, Shanghai, 18 April 2017

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Worldwide offices



Investor Relations in China



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