



VOLKSWAGEN GROUP

Product & Tech Update

Munich, 9 September 2025



The following presentations as well as remarks/comments and explanations in this context contain forward-looking statements on the business development of the Volkswagen Group. These statements are based on assumptions relating to the development of the economic, political and legal environment in individual countries, economic regions and markets, and in particular for the automotive industry, which we have made on the basis of the information available to us and which we consider to be realistic at the time of going to press. The estimates given entail a degree of risk, and actual developments may differ from those forecast.

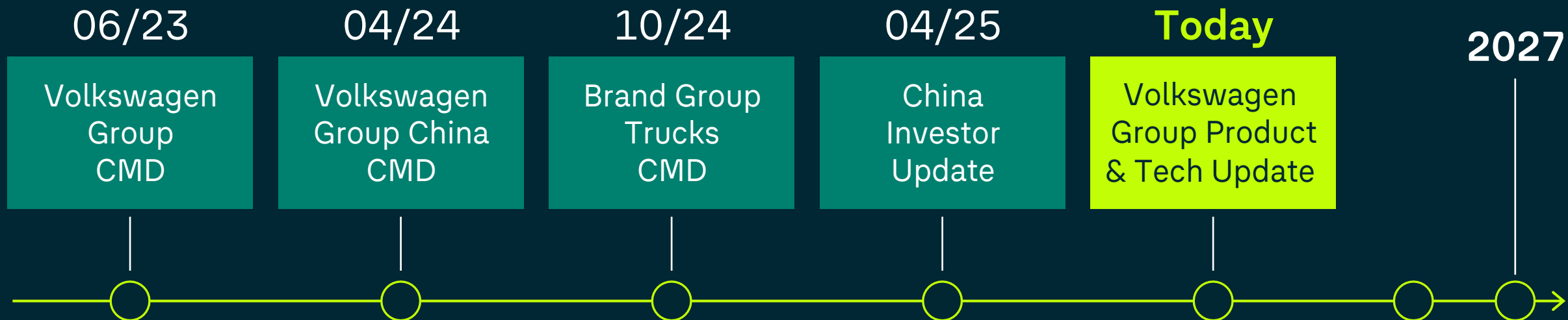
All figures are rounded, so minor discrepancies may arise from addition of these amounts.

Any changes in significant parameters relating to our key sales markets, or any significant shifts in exchange rates, energy and other commodities or the supply with parts relevant to the Volkswagen Group will have a corresponding effect on the development of our business. In addition, there may also be departures from our expected business development if the assessments of the factors influencing sustainable value enhancement and of risks and opportunities presented develop in a way other than we are currently expecting, or if additional risks and opportunities or other factors emerge that affect the development of our business.

We do not update forward-looking statements retrospectively. Such statements are valid on the date of publication and can be superseded.

This information does not constitute an offer to exchange or sell or an offer to exchange or buy any securities.

Volkswagen Group's building blocks strategy



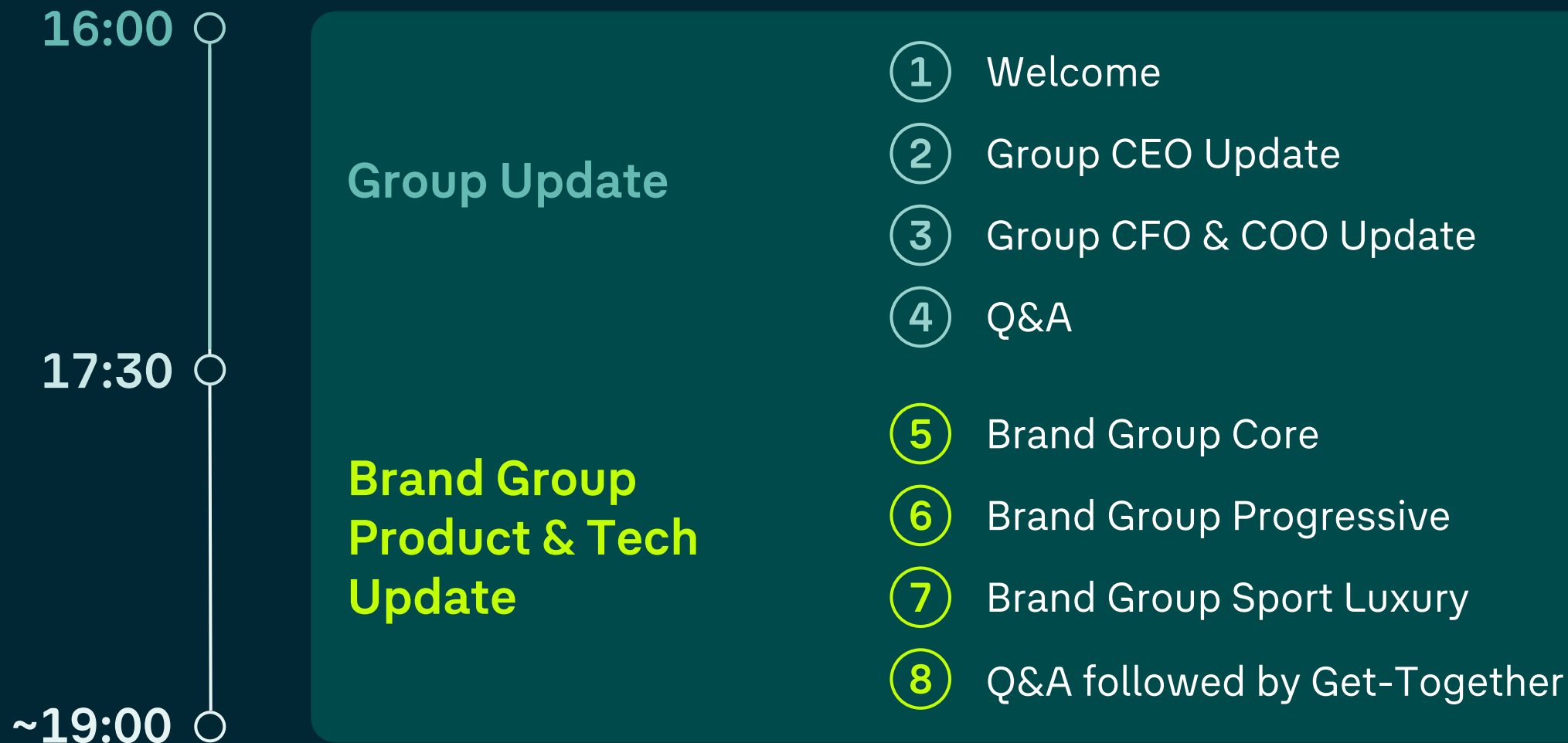
Selected Group events to look forward to



Battery Strategy
Update

VW Group
Mobility Day

Today's agenda



Today's presenters of the 1st part



Oliver Blume

Volkswagen Group CEO
Porsche CEO



Arno Antlitz

Volkswagen Group
CFO and COO

We are making progress on 'our promise' from Group CMD

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Delivering on promises since June 2023

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New flexible drivetrain
& product strategy



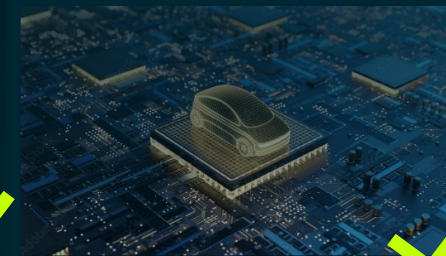
Design & Quality
improved



"In China, for China"
Strategy



Growth plan NAR,
Scout established



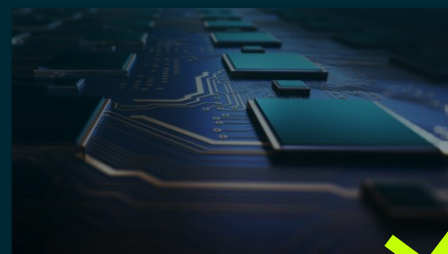
Redesign of software
architecture



Battery strategy
adapted



New platform strategy
First PPE models and
flexible SSF¹



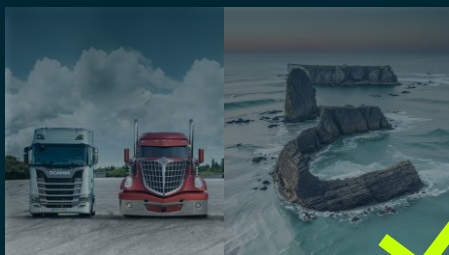
Smart Technology
partnerships



Performance Programs
implemented



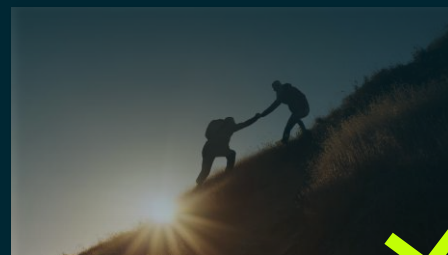
Realignment
CARIAD



Active Portfolio
Management



Complexity reduced
Speed increased



Strong cooperation
culture established



Sustainability strategy,
MSCI resolved



Strong Capital
Market Focus

Structural changes and altered processes



Group steering

Group Strategy
2035 implemented ✓

Strengthened independence
for regions ✓



Brand Groups & Regions

Brand Groups
strengthened ✓

Matrix management
implemented at Group level ✓



Technology

Software Governance
defined ✓

Technology committees
realigned ✓



Cross section & use phase

Design steering realigned
within the Group ✓

Quality steering implemented
across the Group ✓



Lean corporate

Group complexity
reduced ✓

Reduced number
of committees ✓

We are making progress on 'our promise' from Group CMD

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GROUP



Today's focus: product and technology

01

UNLEASHED BRANDS



02

REGIONAL LEADERSHIP



03

TECHNOLOGY AT SCALE



Today's focus: product and technology

01

UNLEASHED BRANDS



02

REGIONAL LEADERSHIP



03

TECHNOLOGY AT SCALE



Design is a measurable value lever

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Comprehensive redesign
implemented group-wide

Focus on **distinctive**
brand differentiation

Holistic brand
design approach

Quality programs are effective and show valuable results

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Structured programs rolled out across all brands

Measurable quality improvements in **factory** and **field**

Proactive processing and implementation of **customer feedback**

From technology laggard to tech driver

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**SMARTER,
FASTER,
LEANER.**

Strong
partnerships

**Speed &
execution** focus

Tailored **local-for-
local** strategies

Scale for **cost
competitiveness**

Winning the award as most innovative automotive Group

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Broad-based innovation capabilities at a **high technological level**

Clearly leading the ranking with more than 100 innovations

Volkswagen and Audi honored as **most innovative volume and premium brand**

Winning awards again

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SELECTED



Strong product momentum continues...

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>20
new models
in 2026

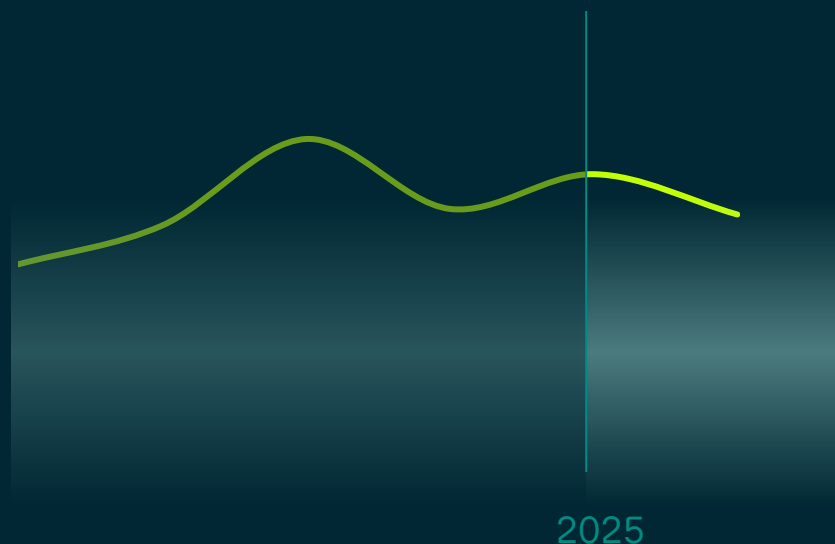


30
new models
in 2025



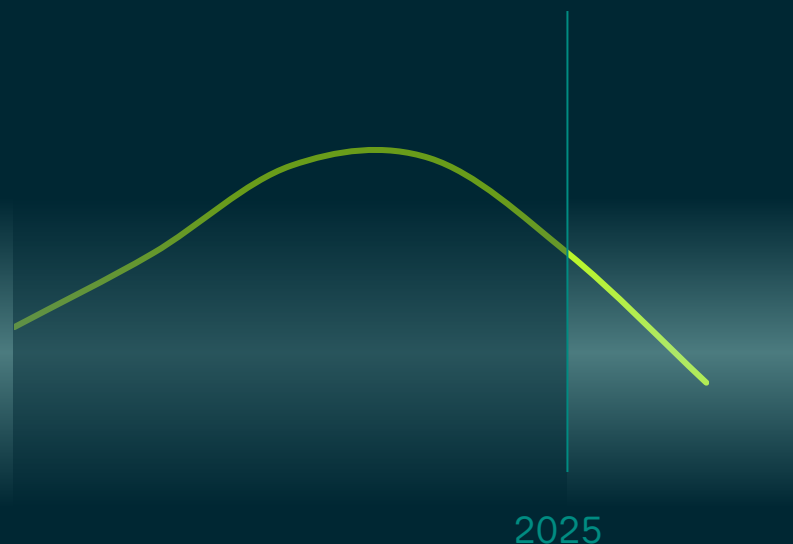
...and brings portfolio age back to well balanced levels

Brand Group CORE



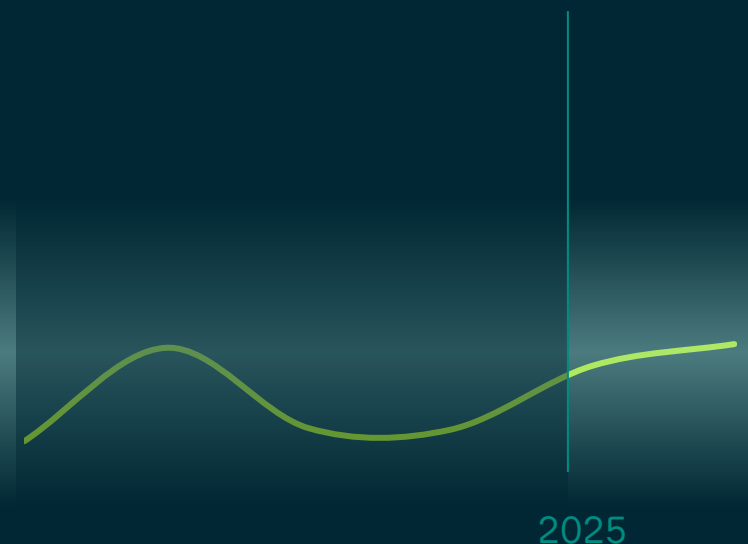
Fleet age lowered to
highly competitive levels
across Brand Groups

Brand Group PROGRESSIVE



Renewed & attractive
product line-up
drives **customer demand**

Brand Group SPORT LUXURY



Supporting **price/mix**
helping to **mitigate**
headwinds

Increasingly attractive product portfolio driving
strong order intake growth YTD

2,224k

+16% vs. 2024

TOTAL

489k

+63% vs. 2024

BEV

Strong European deliveries overcompensating decline in North America

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5,808k

+1% y-o-y

TOTAL

622k

+44% y-o-y

11% global **BEV** share

Today's focus: product and technology

01

UNLEASHED BRANDS



02

REGIONAL LEADERSHIP



03

TECHNOLOGY AT SCALE



Group Strategy - Balanced regional footprint

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STRENGTHEN

Europe

WIN

North America

STABILIZE

China

Volkswagen strengthens market leading position in Europe

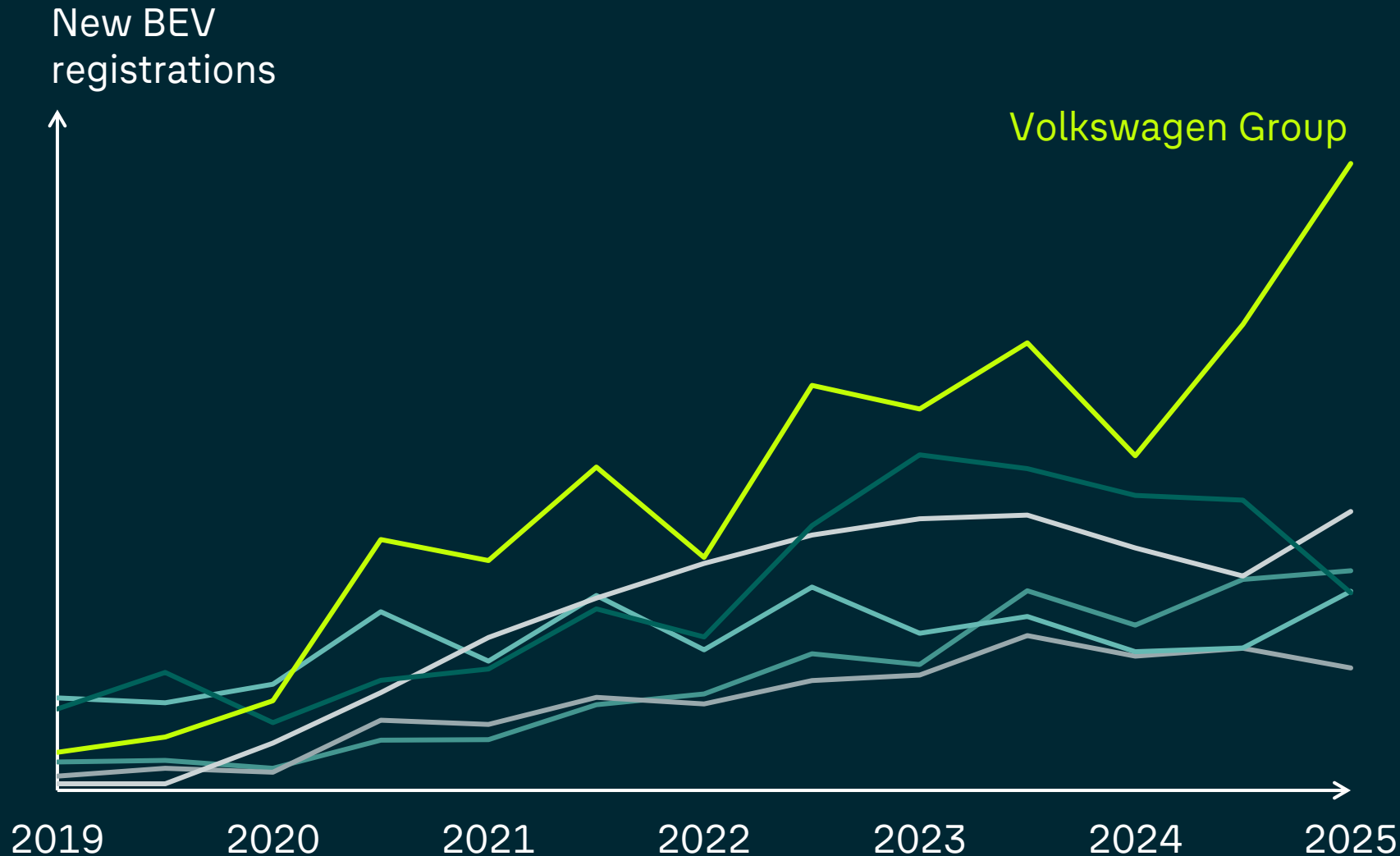
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Strengthened market
position in **ICE segment**

Leading the market with a
share exceeding 20%

A0/A00 segment as
additional **opportunity**

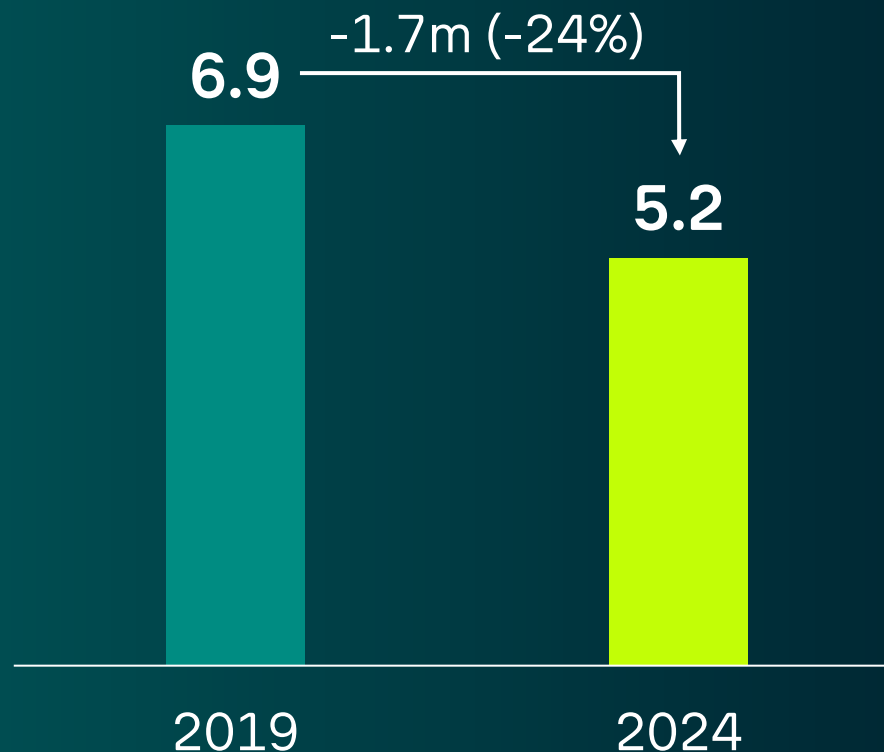
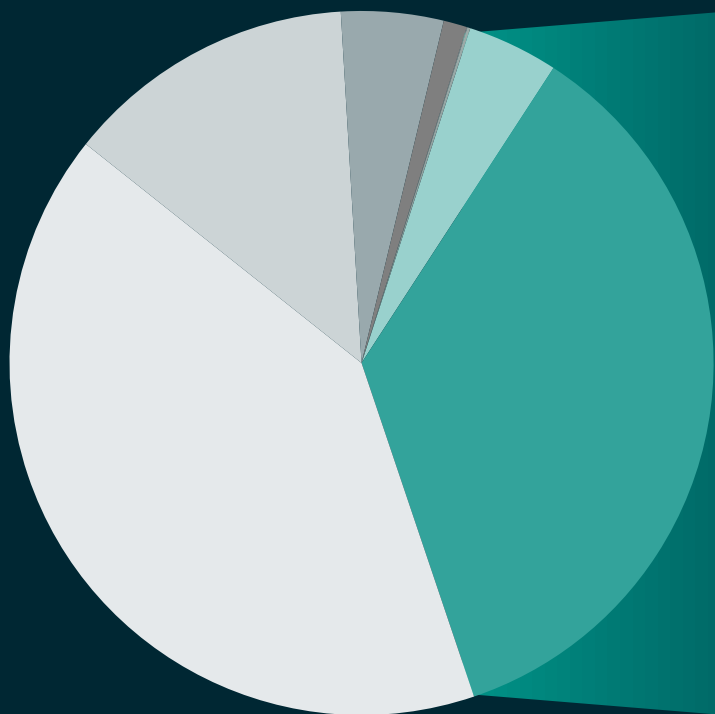
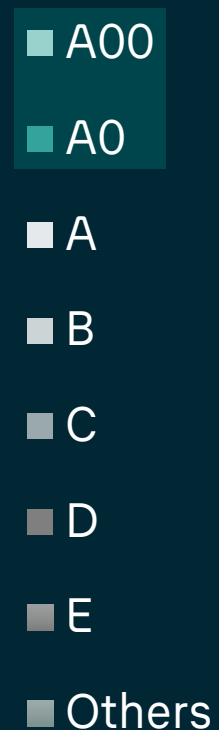
Volkswagen Group leading in European BEV market



Volkswagen is further **strengthening** its **position** as **market leader** in the BEV segment with **>25% market share**

Strong scale opportunity in European entry-level segments

Total Market (Passenger Cars) in Europe (27+4), 2024



Growing gap in entry level segment since 2019

VW complementing portfolio with **entry-level BEVs**

Huge volume opportunity for ID. Every1 and Urban BEV family¹

1. Cupra Raval, Skoda Epiq, Volkswagen ID. Polo, Volkswagen ID. Cross

Volkswagen sets course for growth in North America

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Strengthen localization and independence with local development & production

Entering electrified pick-up/SUV segment with Scout

Strategic Tech Partnership with Rivian ensures state-of-the-art technology

Execution of China strategy on track

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Local development and **speed** to match customer taste

Smart tech partnerships to push **tailored and superior NEV/ICV** product offering

Localized supply chain and R&D to achieve **cost parity with local leaders**

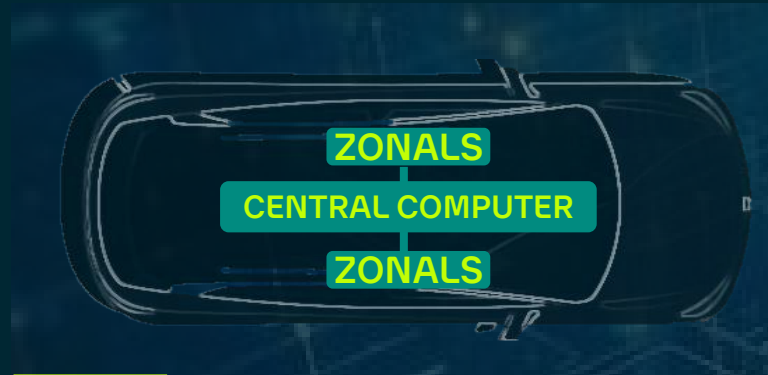
„In China, for China“ Strategy – From Promise to Delivery

WE ARE
FAST



24 – 30 months
time to market

WE ARE
SMART



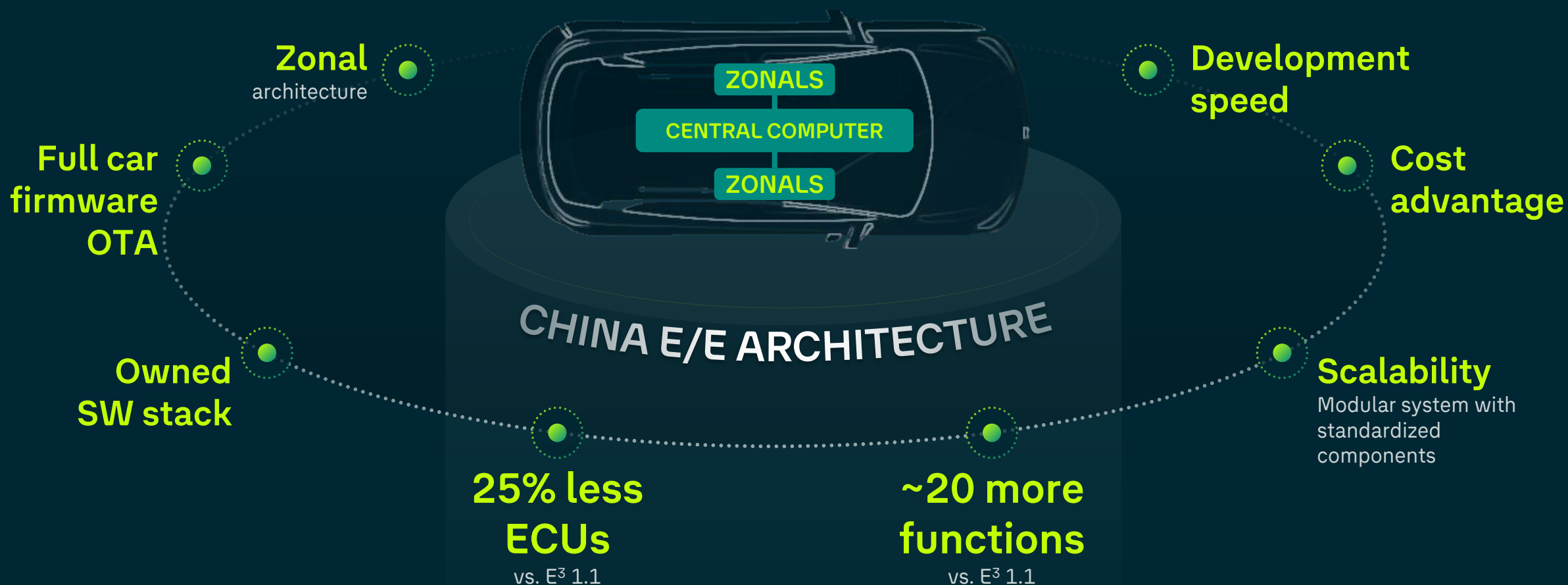
1st **locally developed** zonal
architecture + **in-house
developed** ADAS L2++

WE ARE
COST COMPETITIVE



**Smart, cost-efficient and
market-tailored solutions** to
drive cost reduction

CEA is key lever to realize our cost targets while significantly improving product substance



Highly competitive products to enter showrooms in China

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50 NEW MODELS UNTIL 2030

China will remain key for Volkswagen Group

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Target Picture 2030

#1 international OEM
& among **TOP 3**
in Chinese market

Top position in **ICE**;
tailored, superior **ICV**
product offerings

Strategic ambition of
~€ 3.0bn prop. operating
profit^{1,2} in 2030

Significant potential beyond core regions

South America, India, ASEAN & Middle East offer high growth potentials

Local production combined with targeted **import strategies**

Flexible strategies to address **diverse customer preferences**

Today's focus: product and technology

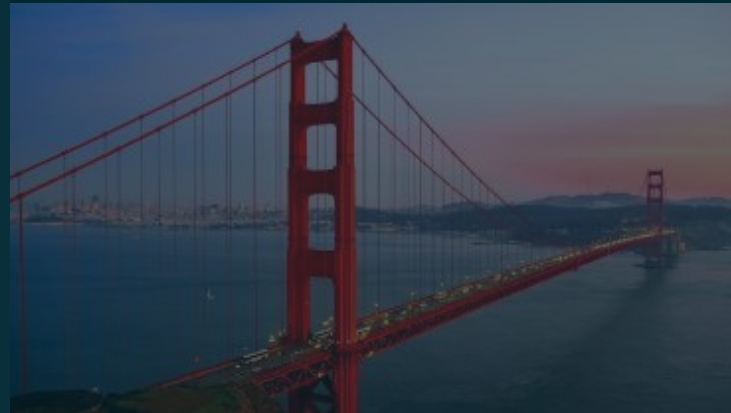
01

UNLEASHED BRANDS



02

REGIONAL LEADERSHIP



03

TECHNOLOGY AT SCALE

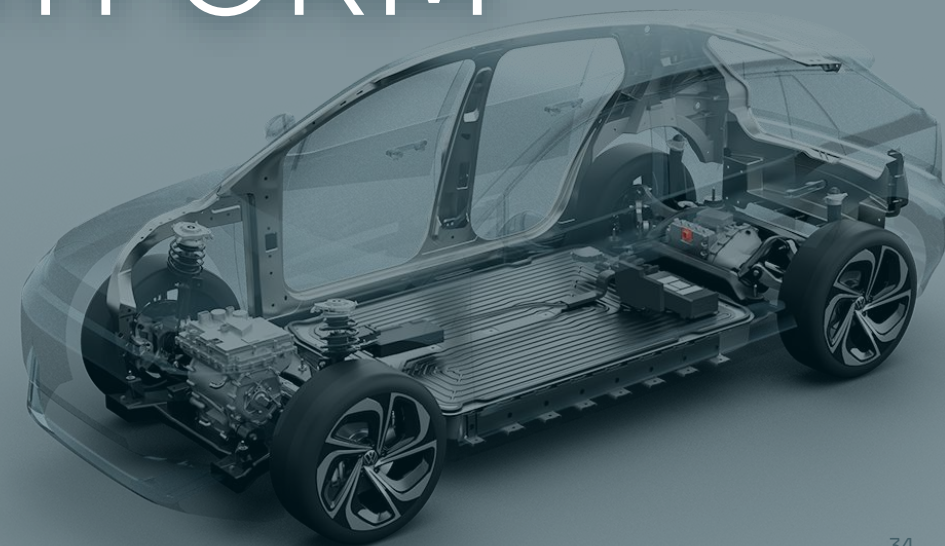


SOFTWARE

MOBILITY

BATTERY

PLATFORM



New electrical architectures enable cutting-edge software solutions

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RIVIAN | VOLKSWAGEN GROUP
TECHNOLOGIES

CARIAD
A VOLKSWAGEN GROUP COMPANY

X P E N G

Creating **cutting-edge software** and **electronics architectures**

CARIAD with key role in **ADAS, infotainment, connectivity, cloud data** and **back-end**

Platform & software
partnership with Xpeng:
joint development of CEA¹

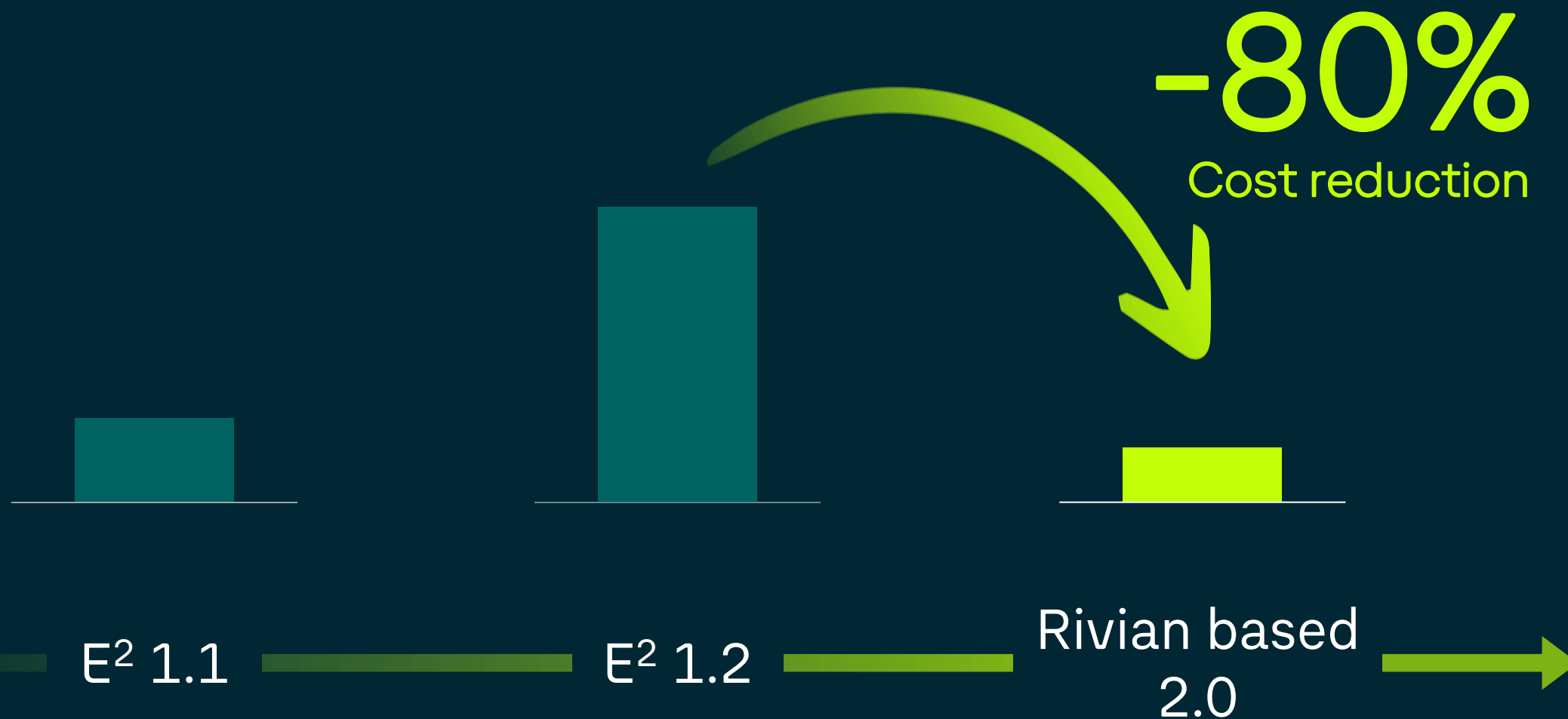
1. China Electrical Architecture (CEA), a zonal Electrical/Electronic (E/E) architecture.

Software Defined Vehicle (SDV)

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Highly competitive software stack
at significantly lower cost
[€/vehicle]



Volkswagen Group Battery Strategy:

We are securing global synergies despite increasing volatilities



Ensure **resilient supply** amidst rising geopolitical uncertainties

Leverage **economies of scale** across Volkswagen Group brands

Our **in-house expertise**: Steer and control a future key technology

PowerCo as a partner – for a balanced mix
between make & buy

PowerCo

TECHNOLOGY

Unified Cell Concept (UFC)

Global technology platform

FLEXIBILITY

Diverse chemistry roadmap

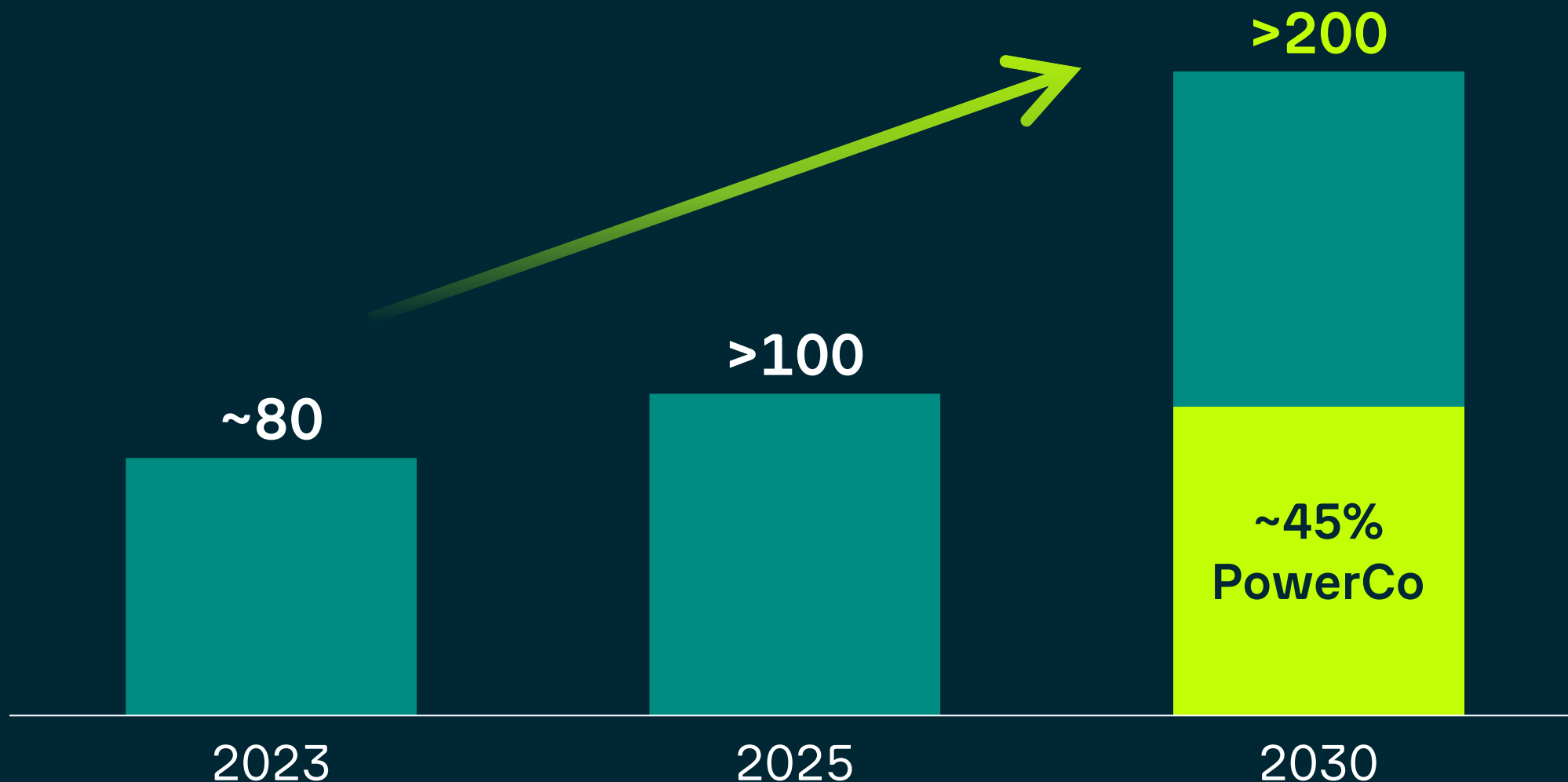
From entry segment with LFP/
sodium to high end like solid state

SCALE + COST COVERING

Low complexity for scaling

Possible coverage of 80%
product portfolio

Volkswagen Group's demand of unified cells adapted to new market conditions



Closed-Loop-Approach: Boosting drivetrain efficiency
through in-house system design

BATTERY

THE GLOBAL AUTOMOTIVE
TECH DRIVER

INVERTER

E-DRIVE



Converging platforms and E/E architecture key



One platform - Maximum efficiency and scale

Basis for **~30 million vehicles¹** across all Brand Groups

Strong scale effects leading to **lower production costs**

Key Facts SSP

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**A- to C/D-
Segments**

Total 30mn
vehicles



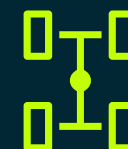
6 Brands

Covering all
brand Groups



33 Hats

SOPs
2027 to 2032

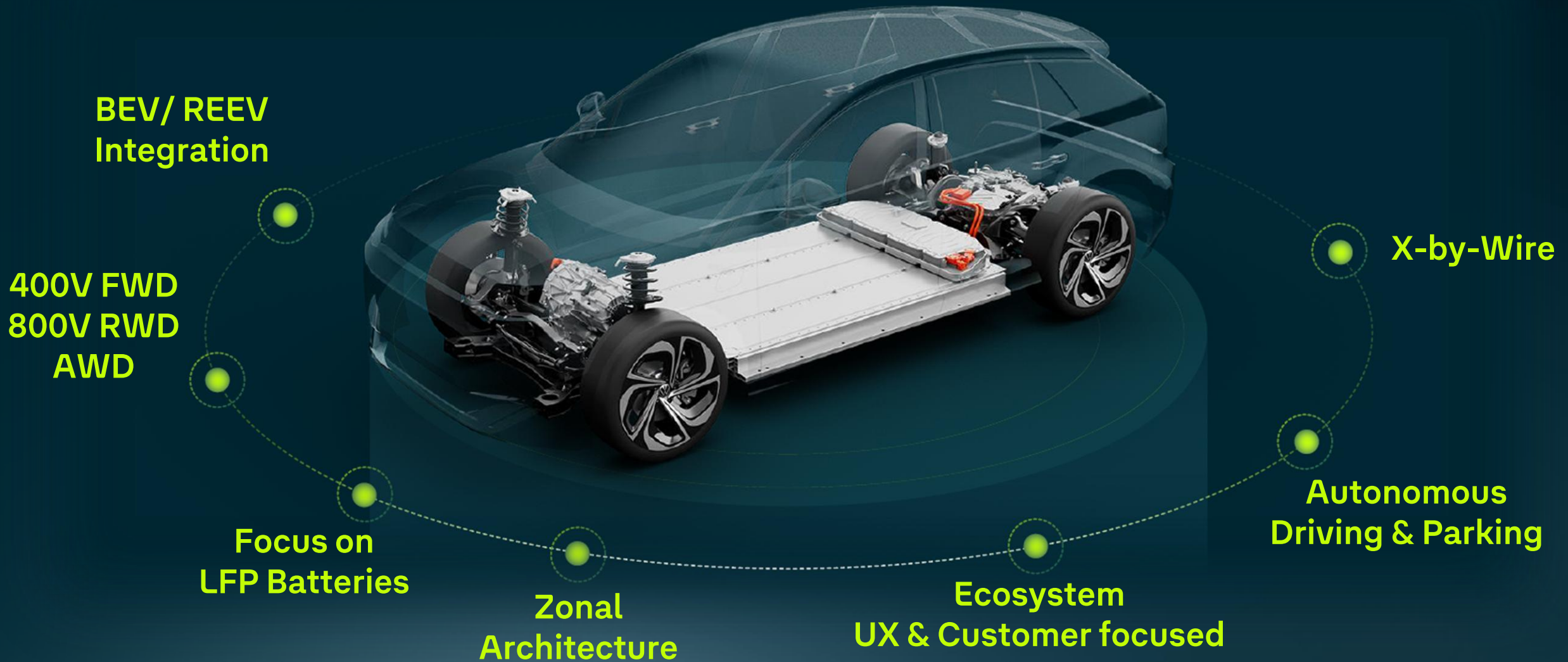


**5 Main
Platforms**

Regions
EU/NAR;
China: CSP/ CEA

Technical Specifications SSP

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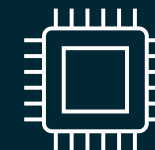
Success factors SSP



**Competitive
& attractive
products**



**Significant
cost
advantages**



**Digital competitive-
ness & lifecycle
capability**



**Optimized
production
concepts**



**Complexity
reduction**



**Enhanced
customer
experience**

Enhancing competitiveness with new technology fields



Partnering up with best-in-class solution providers

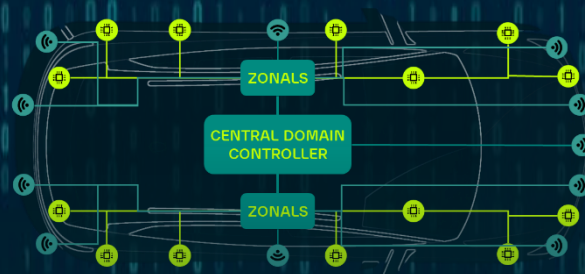
Internalizing key IP to enhance value creation and technology control

Scale technology utilizing size to unlock operational and financial leverage

Strategic Tech Partnership with XPENG strengthens Volkswagen Group's 'in China, for China' approach

PLATFORM COOPERATION

E/E ARCHITECTURE PARTNERSHIP



CHARGING NETWORK

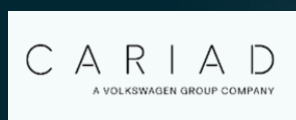


Two full-sized BEVs
1st SOP in Q1 2026

Zonal E/E architecture
Drivetrain carrier done, SOP in 2025

>20k charging poles
across 420 cities

CARIZON bringing Volkswagen Group to forefront of Driver Assistance Systems in China



Horizon
Robotics

60%

40%

CARIZON

L2+ in 2025; L2++
powered by CEA and E2E
AI model **in 2026**

ADAS offer **highly adaptable**
to end customer
requirements

CARIZON solutions are
Volkswagen reliable
and safe





CARThunder accelerates the localization of In-Car software in China



Combination of competencies from CARIAD and ThunderSoft

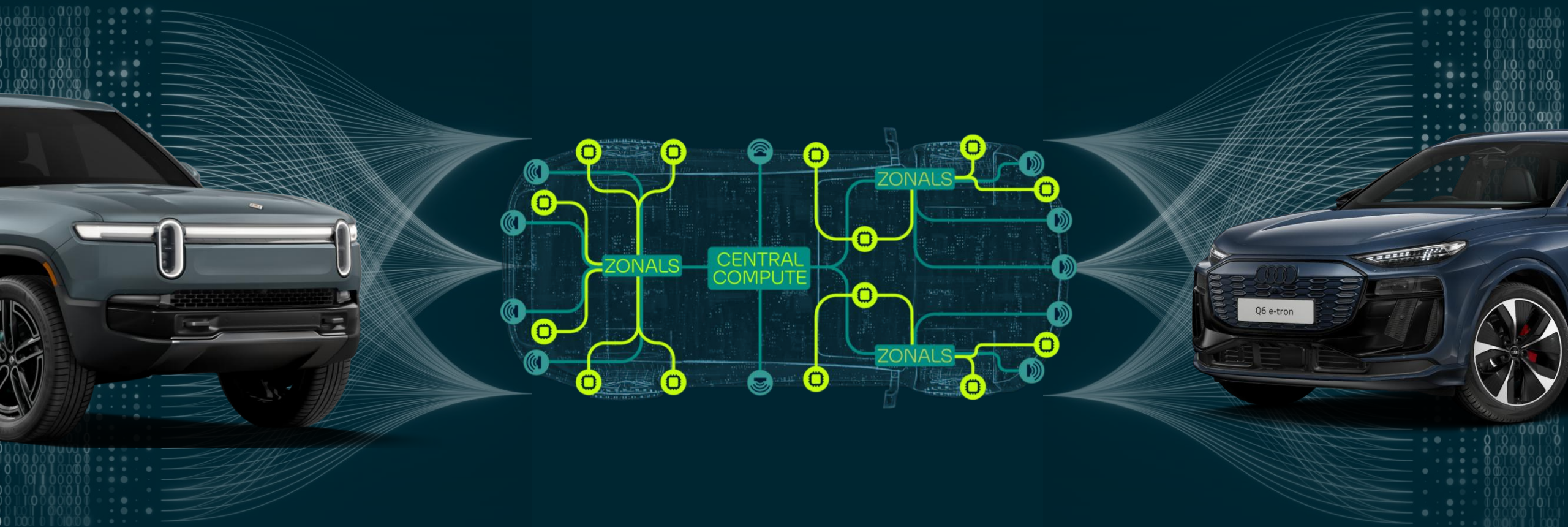
Further step to **speed up our digital transformation** in China

JV's Tech Scope

-  Software Platform Development
-  Connectivity
-  App & HMI Development
-  CARIAD fully owning IP

Ensuring delivery while keeping know-how in house

Rivian and Volkswagen Group Technologies accelerate deployment of next-generation SDV stack



State-of-the art E/E architectures with in-house owned SW stack

Earlier **convergence** & higher **cost efficiency**

Best-in-class over-the-air update and **diagnostic capabilities**

MOIA provides a turnkey solution for fully autonomous mobility services



A complete system:
**safe, scalable,
turnkey**

Equipped with **27 sensors**
generating **comprehensive
360° view** of surroundings

**Strategic partnership
with Uber** to deploy
autonomous ID. Buzz

Commercial launch



- ▶ MOIA AD Ecosystem **launch-ready**
- ▶ 1st **commercial launch** with safety driver in the US

Q3 2026

Switch to fully driverless



- ▶ **Launch with Uber in LA** (closed user group)
- ▶ 1st **commercial driverless launch**

Q4 2026

Kick-off scaling



- ▶ **Commercial launch of 500+ AVs** with Uber in LA
- ▶ **Ramp-up to 1,000+ AVs** in further cities globally

Q3 2027

Key takeaways



Product Leadership

We win again – and we are just at the start



Regional Execution Strength

EU and China lead in execution while North America is our biggest opportunity for growth



Scaling with SSP

Acceleration of scale opp. across three strategic pillars:
E/E Architecture, Software and Unified Cell



What to expect until year-end 2027:

Strengthening robustness and resilience

Product

>50 new models
across all brands
incl. Urban BEV family

China

operating performance
improved, turnaround and
profit targets achieved

North America

resilient set-up and
enhanced governance,
Scout ramp-up

Software

execution of strategy
(East & West), Rivian JV
architecture launched

Battery

ramp-up and delivery of
highly competitive
unified cells

Platform

ready to launch SSP

ADAS

state-of-the-art L2+/++
offers to customers in
Europe and NAR;
China L3-ready

Production

productivity improved,
capacity rightsized and
progress on synergies

Financials

tangible progress in
Group margin and
Automotive net cash flows

Cost

stringent execution
of group-wide
performance programs

Investments

significantly reduced,
paving way for
lower capital intensity

Complexity

corporate structure,
governance and
shareholdings streamlined

Update on Group steering under current framework conditions

Volkswagen Group CFO & COO Arno Antlitz

Volkswagen Group Product & Tech Update

Progress along 2023 Group CMD action fields



Group Strategy - creating balanced regional footprint

WIN

North America

STRENGTHEN

Europe

STABILIZE

China

Group Strategy - creating balanced regional footprint

[Deliveries to customers by region, in % of total, FY2024]

North America

12%

Europe

42%

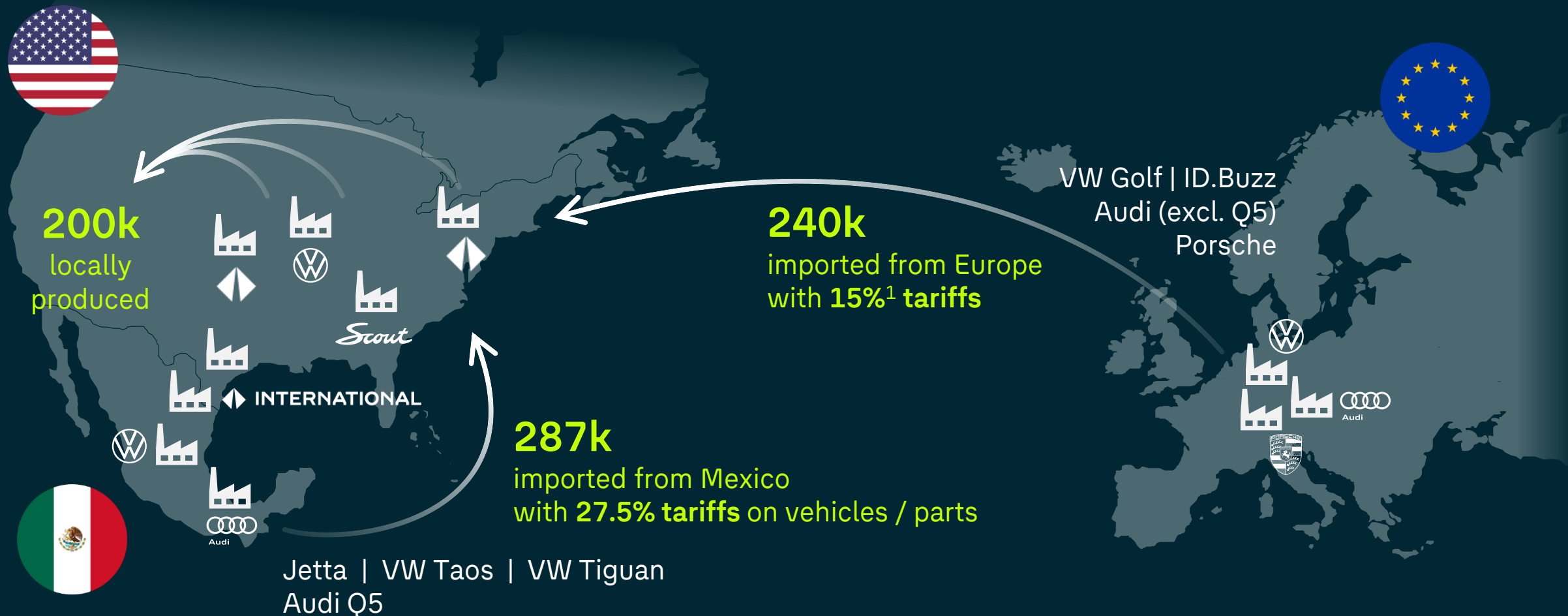
China

32%

South America

7%

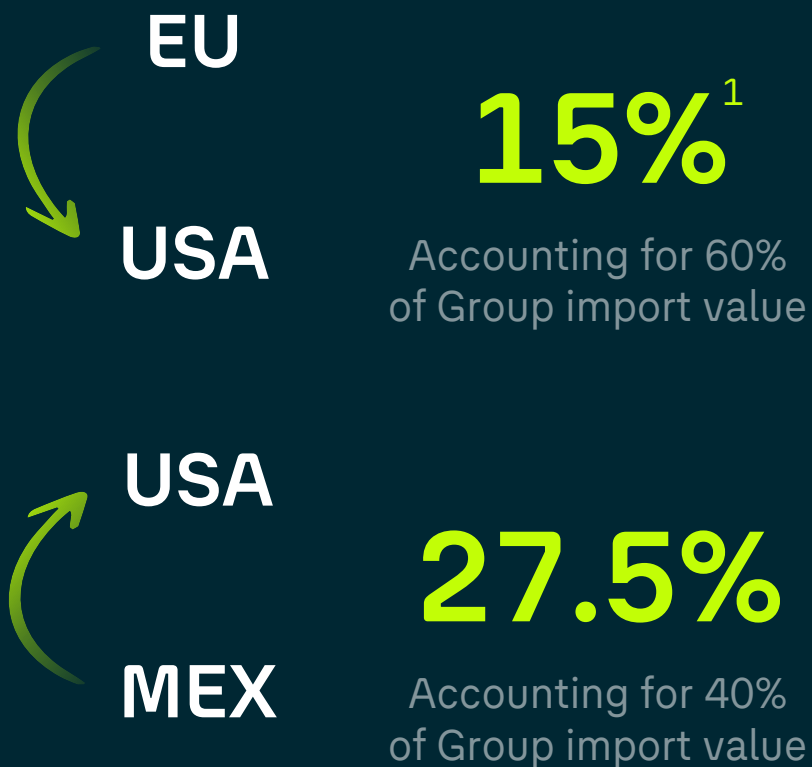
North American production footprint and vehicle flows of Volkswagen Group in 2024



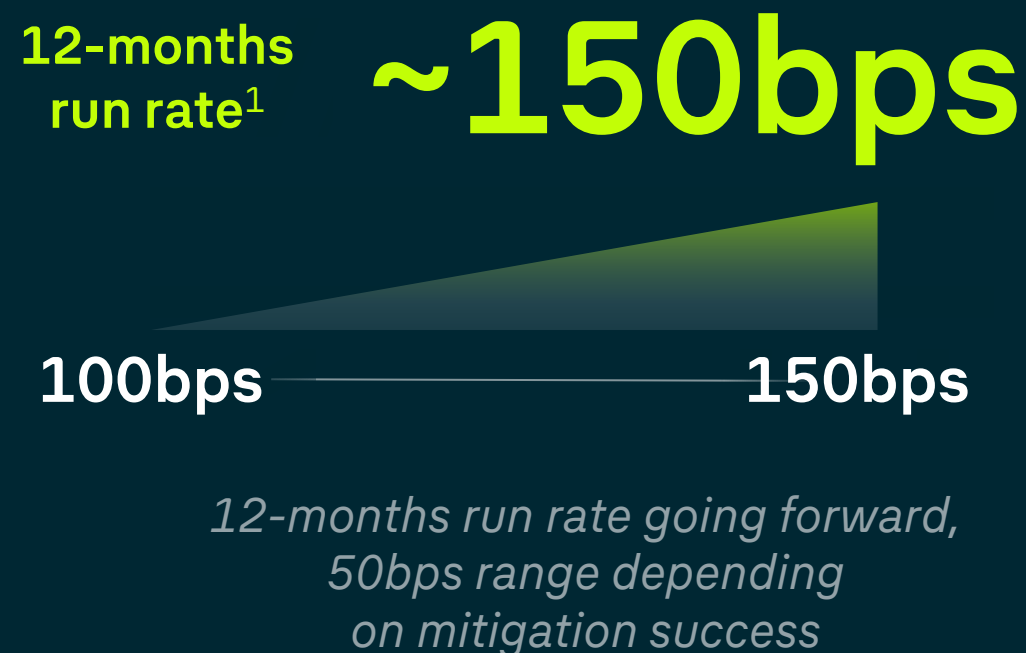
1. Current 27.5% US import tariff expected to be reduced to 15% retroactively from 1 August 2025, implementation of reduced tariff pending.

Increased US tariffs with significant effect on earnings

Underlying tariff regime



Return on Sales impact



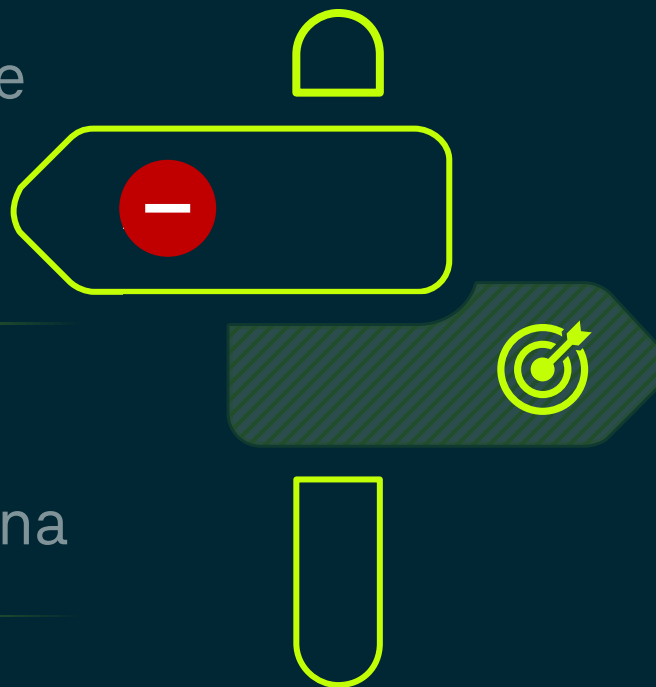
1. Current 27.5% US import tariff expected to be reduced to 15% retroactively from 1 August 2025, implementation of reduced tariff pending.

Volkswagen Group in USA at a crossroads

Concentrate on Europe
in terms of vehicle
specification

R&D/CAPEX
focus on Europe & China

Rethink localization



Broaden **portfolio**



Developing **US concepts**



Quality focus (J.D. Power)

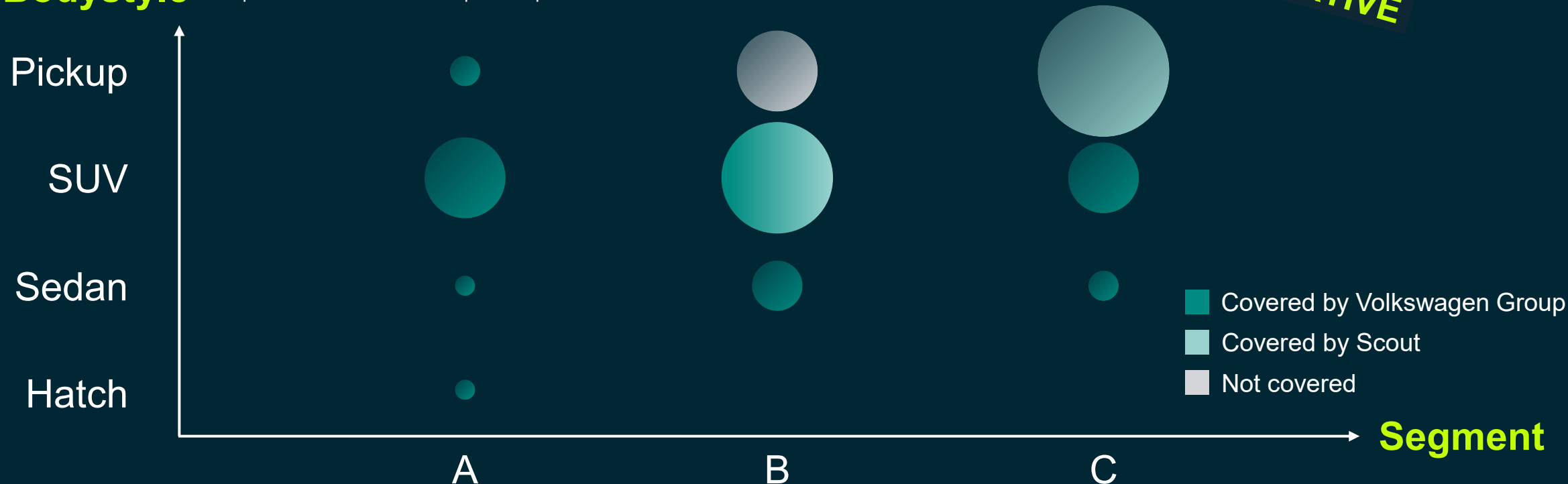


Further **localization**:
Scout decided, Volkswagen
and Audi under review

Scout to complement current product portfolio

Bodystyle

Expected US market profit pools in 2030



Most promising future
profit pools addressed

Dedicated **SUV & pick-up**
portfolio to be established

Revival of iconic **Scout** brand
to complement portfolio

WIN Strategy North America: Focus on Range Extender

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Entrance via highly attractive
segments from 2028 on:
Pick-ups & rugged SUVs



**Heritage brand meeting
customers' desires** to
strengthen NAR position

High adaptability of
BEV offering with **gasoline
range extender offers**

Progress along 2023 Group CMD action fields



Fostering entrepreneurship & faster decision-making

New steering model

"Value over volume"

1

Clear focus on
**profitability, fixed
costs & cash flow**

2

**Capital efficiency
& disciplined
investments**

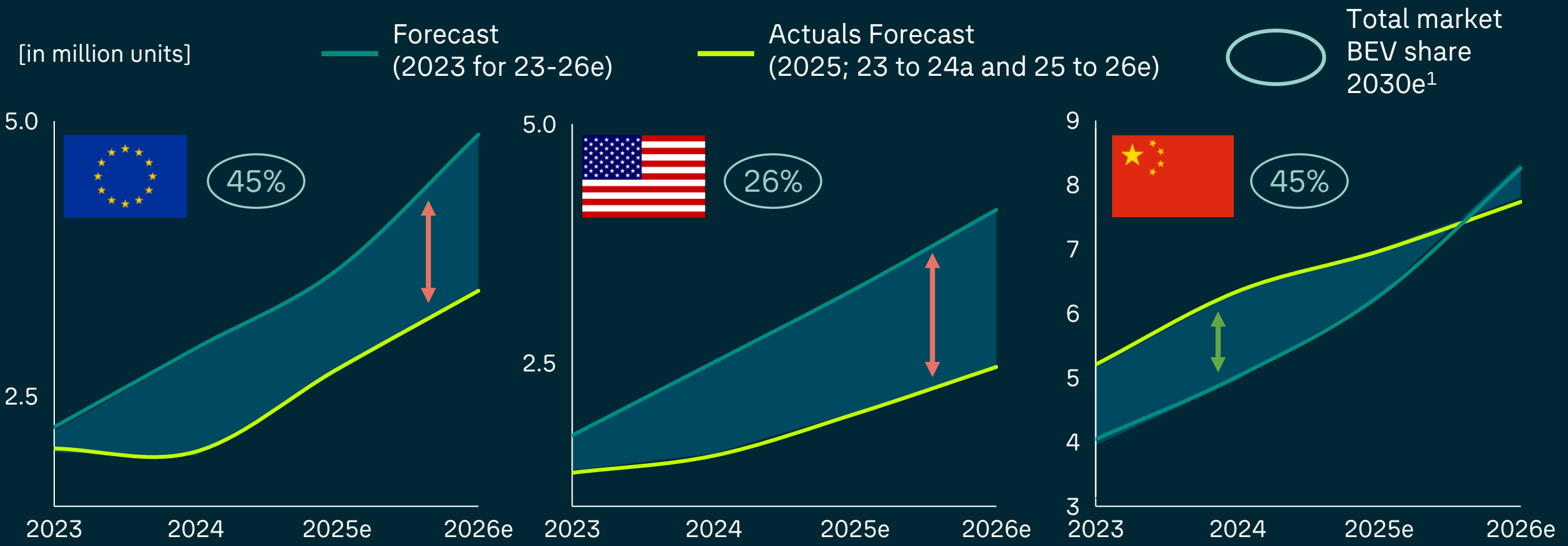
3

Focused approach
to **equity
investments**



Aligned
management
incentivization

Significantly slower BEV adoption in core regions



EU/NAR lags expectations
by cumulated ~8 million² BEVs

Fast BEV expansion in China,
but slowing due to EREV trend

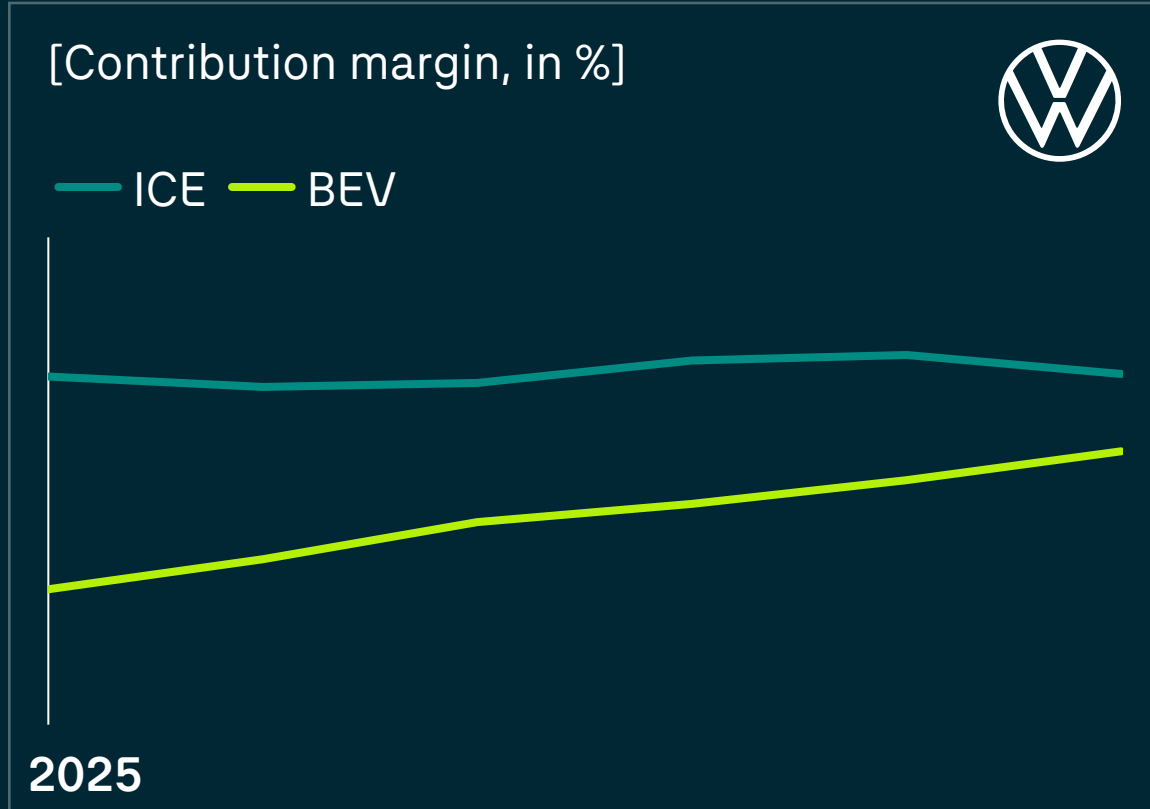
Slower BEV ramp-up resulted
in **scale inefficiencies**

1. Source: selected broker reports | 2. In the period from 2023 to 2026e

Flexible drivetrain strategy paying off

While **convergence of BEV margins** is held back by **slow expansion of volumes** ...

... Volkswagen Group is benefiting from its **flexible drivetrain strategy**



Complementing portfolio in all European market segments



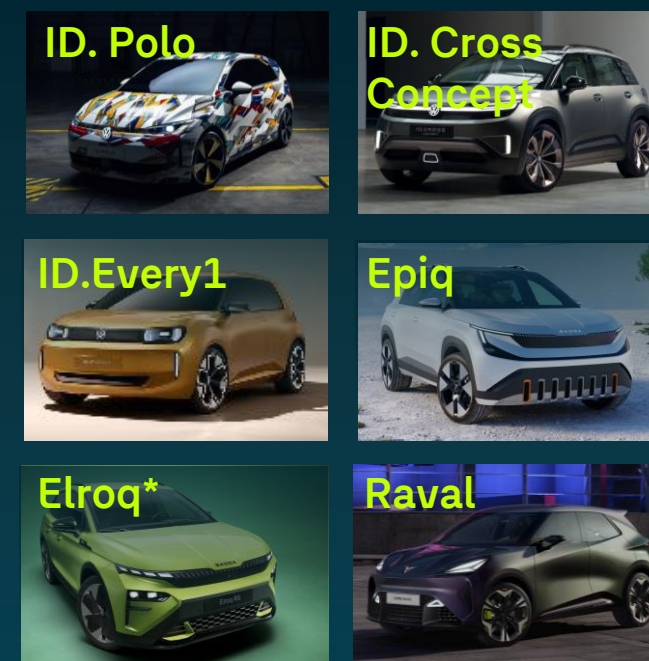
1. Wave Middle of the market



2. Wave Fleet and high-end



3. Wave Entry-level

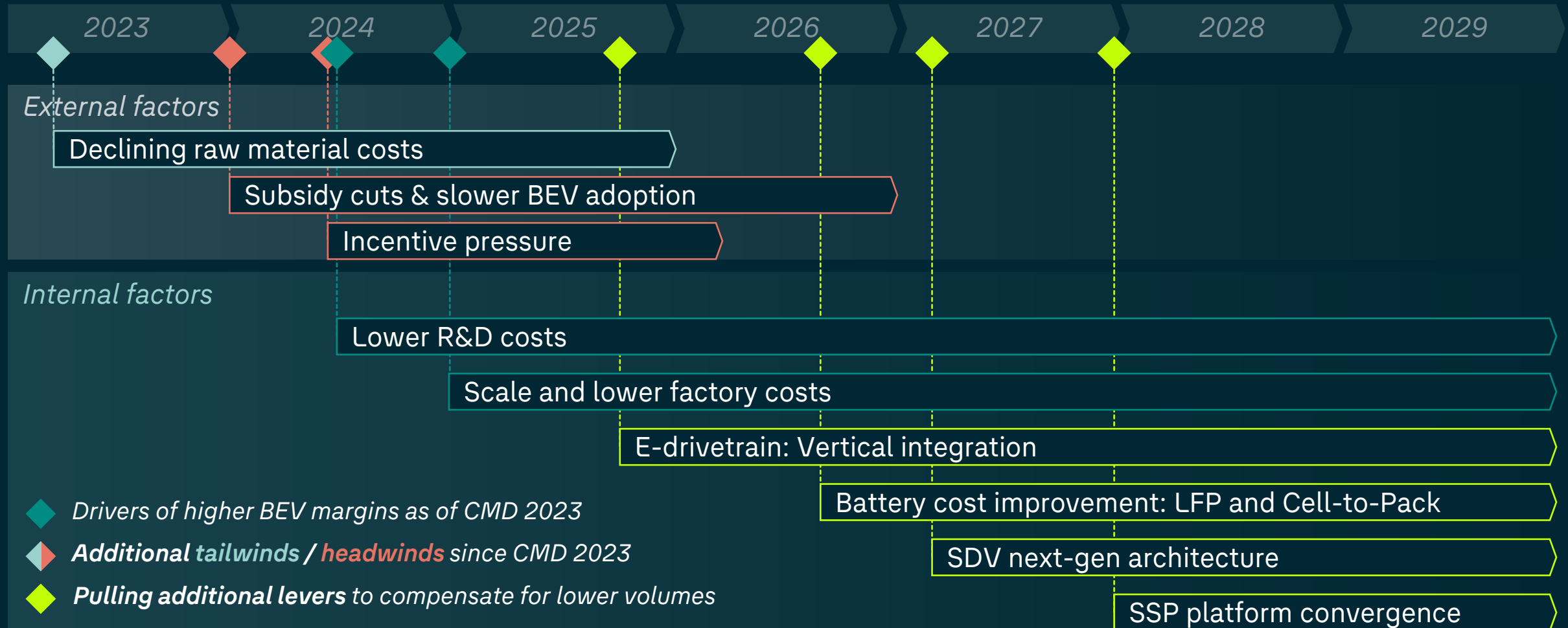


2020 ...

2024 ...

2026 ...

Levers towards BEV margin parity



ID. Cross Concept contribution margin already almost on par with T-Cross

Contribution margin / car

[in € per car]

>80% of ICE
contribution
already achieved



T-Cross



ID. Cross Concept



Strong progress achieved through **production set-up, LFP, rigorous cost work**



Additional levers for margin parity: **E/E architecture and SSP scale**



Group-wide cost programs launched

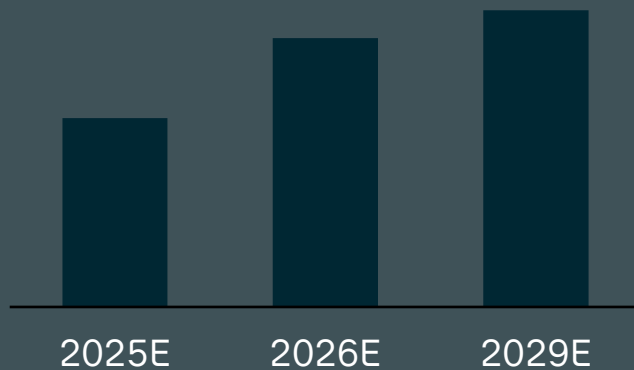


"Future Volkswagen" agreement addressing three core areas

Tariff agreement

Net cost effects
[in € bn]

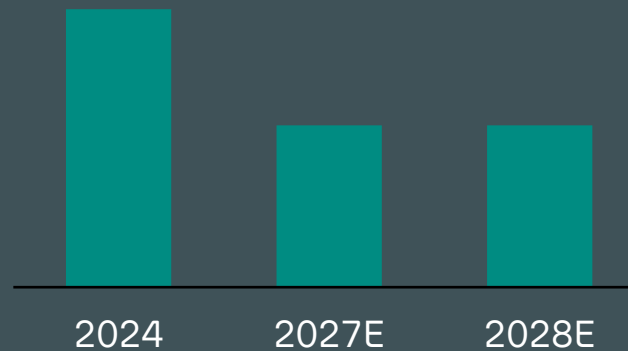
**€ 1.5bn
cost savings**



Technical capacity

Installed technical capacity VW AG in Germany¹
[in mn units]

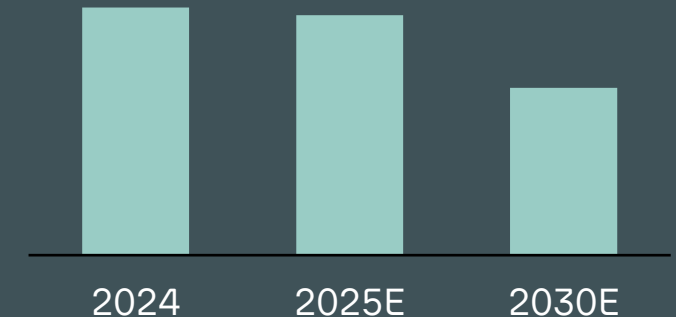
**Reduction by
~730k units**



Workforce

Number of German Volkswagen employees¹
[active² workforce in '000]

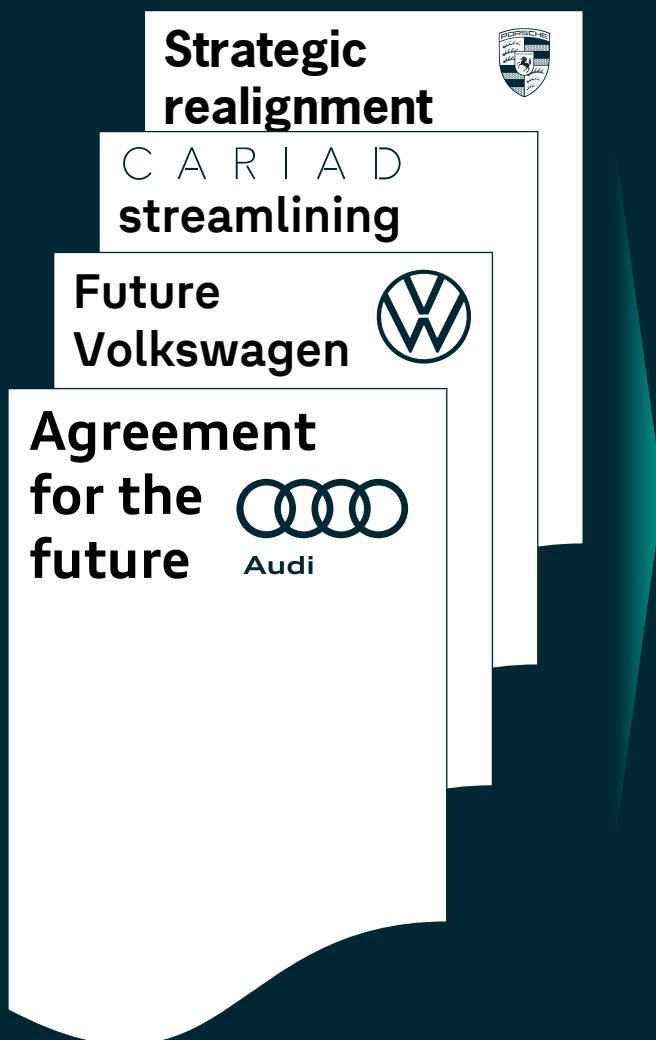
**Reduction by
>35,000 employees**



1. Including Volkswagen Passenger Car brand, Volkswagen Commercial Vehicles and Volkswagen Group Components, including Volkswagen Sachsen Car Manufacturing and Volkswagen Osnabrueck

2. Excluding employees in the passive phase of partial retirement and trainees.

Group performance programs structured in 3 pillars



Stabilization
of wages

~€ 2bn

short-term

Wage increases
suspended, revised
bonus & new
remuneration systems

Alignment of capacity
to market realities

>1mn¹

units
by YE2027

Rightsizing European
capacity to optimize
utilization, factory
productivity & cost

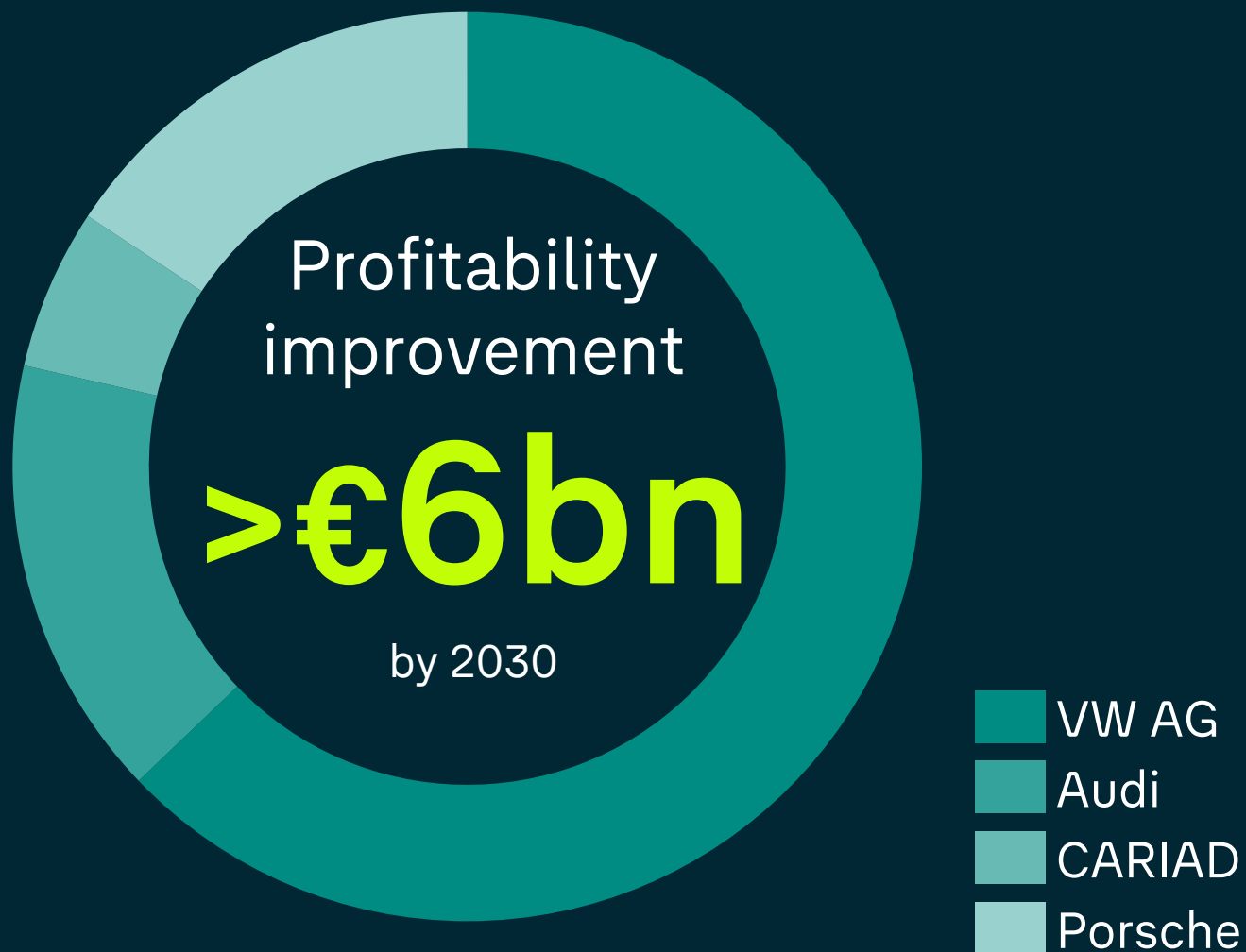
Re-alignment of
workforce

~50k

headcount reduction
by 2030²

Realignment of
workforce at German
locations in a socially
responsible manner

Net cost savings of more than € 6bn by end of decade



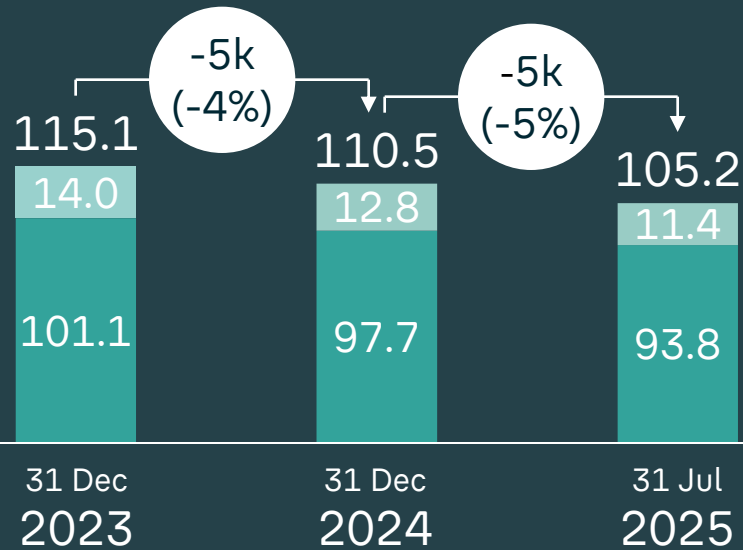
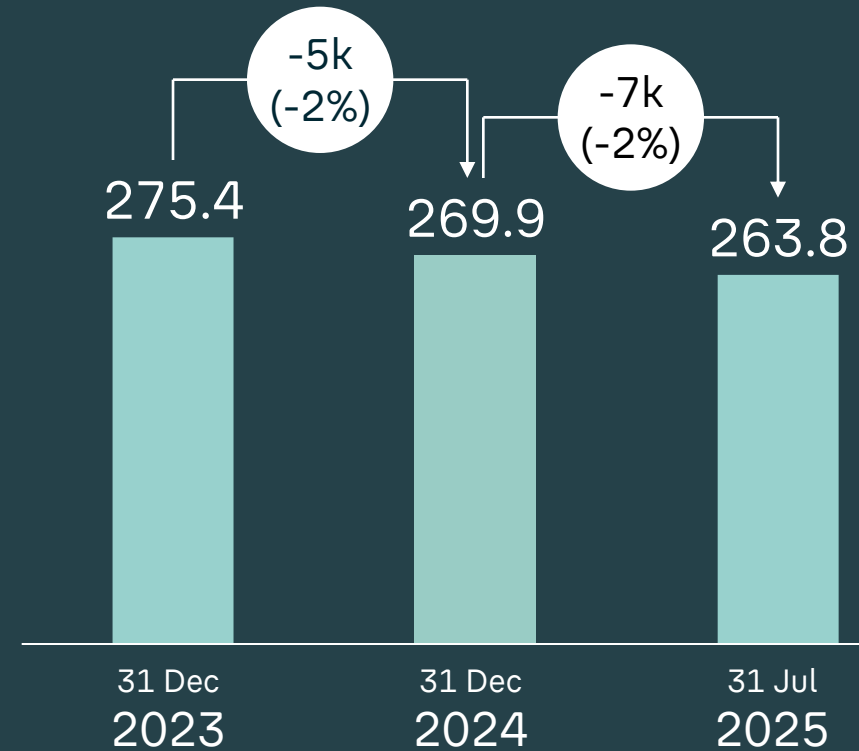
Implied Group RoS effect

>150bps

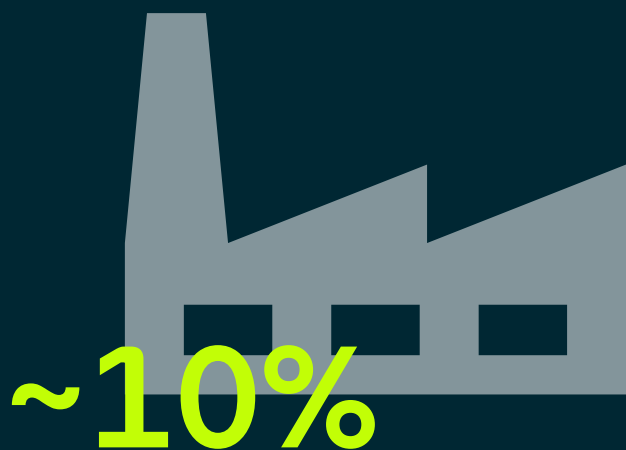
by 2030

... and we are delivering

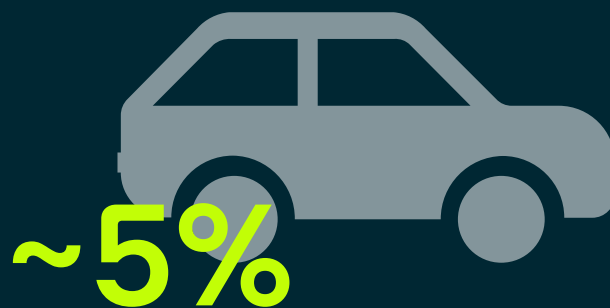
German headcount development, 2023 to July 2025

Volkswagen AG¹ (Germany)[active² workforce in '000]VW Sachsen &
VW Osnabrück VW AG**Volkswagen Group** (Germany)[active² workforce in '000]

Factory cost strongly improved with further potential



Reduction of factory cost per vehicle¹ until end 2025



Further cost potential per vehicle¹ until 2026

Average **factory cost of German plants lowered** by >20% YoY in H1 2025

Multi-brand production and development boosts synergies and flexibility

Several **productivity improvements** benefit factory costs in addition

Multi-brand production as source to reduce investments

ICE station wagon

VW Passat & Skoda Superb in Bratislava

€ 650mn *Saving over product lifetime*

Urban BEV family

VW ID. Cross Concept & Skoda Epiq in Pamplona
& VW ID. Polo & Cupra Raval in Martorell SOP in 2026

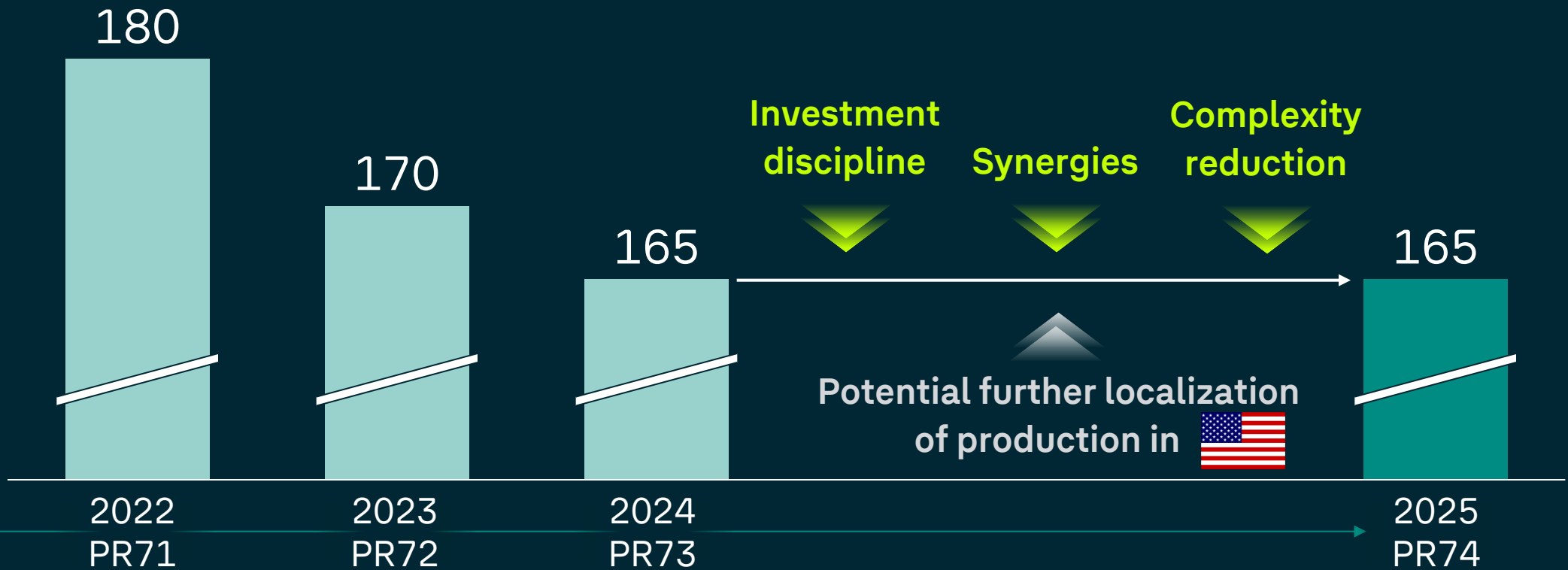
>€ 600mn *Combined savings over product lifetime*

SELECTED EXAMPLES



€165 billion mid-term invest plan committed

5-year combined
capex and R&D plan
[€ bn]



Effect from **potential further US localization to be offset** in upcoming planning round

~1/4 of PR73 still in **ICE competitiveness**, supporting **flexible drivetrain strategy**

Focus on the core



> 250

Non-controlled
shareholdings
on Group level

**Opening capital structure
of ADMT & PowerCo**

**Increase of free float
TRATON shares**

**Evaluating options
for Everllence**

**Active management
of NCS¹ continuing**

Progress along 2023 Group CMD action fields



Changes of assumptions & input factors for upcoming planning round compared to CMD 2023¹

Headwinds



Substantial increase of US tariffs

Economic outlook and lower volume growth assumptions

BEV Premium/luxury market China (Porsche/Audi)

Slower BEV volume expansion delaying margin parity

Tailwinds

Implementation of extensive Group-wide cost programs

CO₂ / emissions regulation in EU and US

Lower share of BEVs in product mix

Flexible drivetrain strategy paying off



Planning Round in development – update of mid-term and strategic targets thereafter

1. PR74 expected to be completed by year-end 2025; compared to PR72 in 2023.

Key takeaways

- 1 **Successful BEV ramp-up** in Europe with **margin convergence in sight**
 - 2 **New software strategy** strengthens tech competitiveness while lowering costs
 - 3 Convincing **comeback** plan for **China** in full implementation
 - 4 Green shoots from **restructuring** of volume business – Skoda at >8% margin
 - 5 **Commitment to lower invest** leading to **higher cash conversion** mid-term
 - 6 **Active portfolio management** in implementation with initial success
- 

Today's presenters of the 2nd part



Thomas Schaefer

Volkswagen Brand CEO
Brand Group Core CEO



Gernot Doellner

Audi CEO
Brand Group Progressive CEO



Oliver Blume

Volkswagen Group CEO
Porsche CEO

Brand Group Core

Volkswagen Brand & Brand Group Core CEO

Thomas Schaefer

Volkswagen Group Product & Tech Update



Commercial
Vehicles



SKODA



SEAT



CUPRA

We are the CORE of the VW Group

The most desirable brands for our customers.
With top technology at competitive costs.

Unlocking value through brand diversity



People's
Brand

Progressive modern
mainstream



SKODA

Let's
Explore

VISION 75

Functionality
seeking



CUPRA

Unconventional
Challenger

Image
seeking



SEAT

Fun &
Accessible

Cross-attitudinal
youngster



Commercial
Vehicles

Space for Needs
& Dreams

People on
a mission

Strong sales footprint in all world regions

Brand Group Core **3.31m** vehicle sales in H1 2025 **(+3.9%)**

Revamp
North America

16%
AMERICA **(+4.3%)**

Strong position & further
growth in South America

Defend
Europe

46%
EUROPE **(+4.2%)**

8%
Rest of World
(+13.0%)

In China
for China

30%
CHINA **(+1.1%)**

Strengthen market penetration
in Rest of World

Quality that matters – For our customers



Commercial Vehicles



SKODA



CUPRA

**GOLF**

Goldenes Lenkrad

**ID.7**

German Car of the Year

**ID. Buzz**

J.D. Power APEAL Award

**Amarok**

Pick-up of the Year

**Octavia Combi RS**

Goldenes Lenkrad

**Best In Class Award**Die Elektroautos
des Jahres (DE)

red dot

TAVASCAN

Red Dot Winner

**TERRAMAR**Shortlisted for the
Car of the Year 2025 award

Engineered for
excellence

Proven in
comparison tests

Substance that
drives loyalty

Europe 2027: Most desirable portfolio

ONE Brand Group

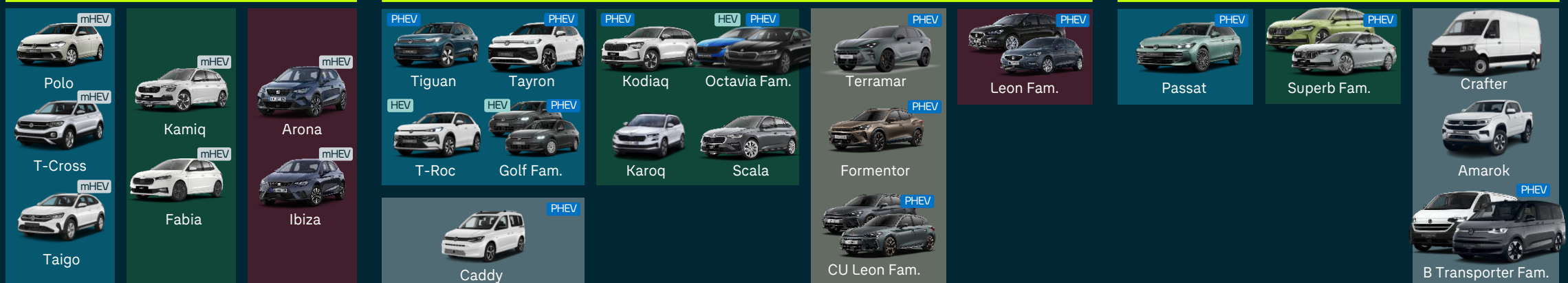
FIVE Brands

FOUR Drivetrains

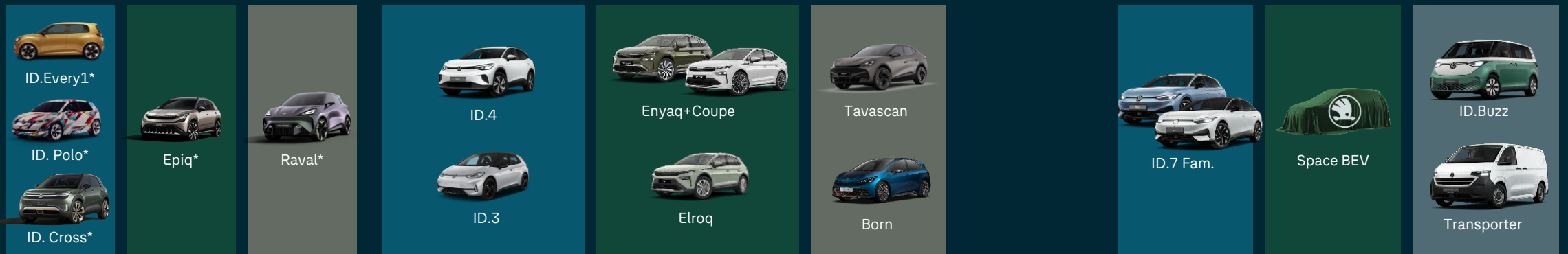
FOURTY-SEVEN Models

 $\leq A0$

A

 $\geq B$ ICE /
xHEV

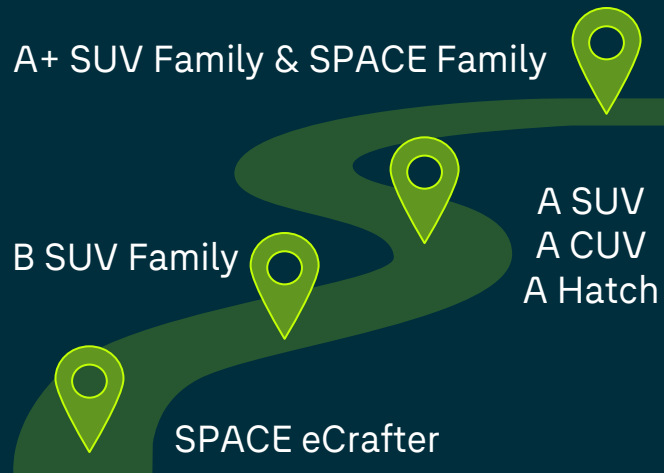
BEV



With a **clear portfolio strategy** moving forward **2035**

1

Consistent **BEV transformation:
24 new BEV-models**



2

Increase **portfolio efficiency:
130k¹ units per hat**

Number of Hats



Units per Hat



3



Enormous **scale effects by **global** synergetic clustering**

SSP synergy cluster

A0

A Hatch /
Estate

A SUV / CUV

A+ SUV

B SUV

SPACE (LCV)







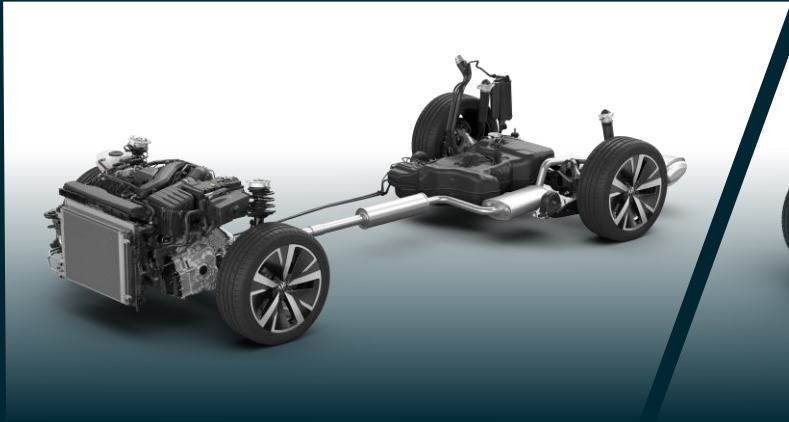


VOLKSWAGEN NUTZFAHRZEUGE DESIGN

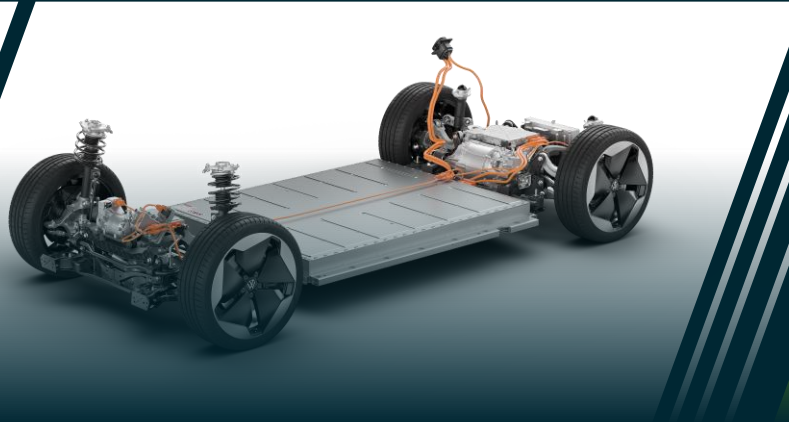
Smart **platforms strategy** gains flexibility and **optimal allocation** across Brand Group Core

strengthening of today's platforms

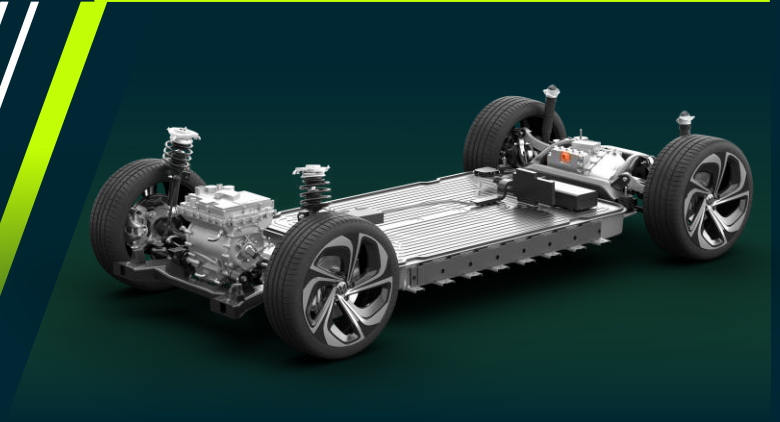
winning with future platform



MQB for ICE & xHEV



MEB+ for EV



SSP for a NEW ERA of MOBILITY



Customer needs vary by region – **Our platforms will be developed efficient by BGC team and enable us to scale globally but customize regionally**

Significant improvement through value chain to enable profitable tech

ILLUSTRATIVE

- ✓ Switch to LFP chemistry
- ✓ Adapt modules from "c2p" to "c2c"
- ✓ New high-voltage battery generation

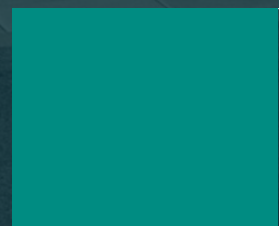
~40 %*

- ✓ Production efficiency gains
- ✓ Focus on performance & cost targets

~30 %*

- ✓ Simplified car configurations lower complexity
- ✓ Improvement of platform efficiencies
- ✓ Leverage brand synergies

~20 %*



ID.4

Battery

Production

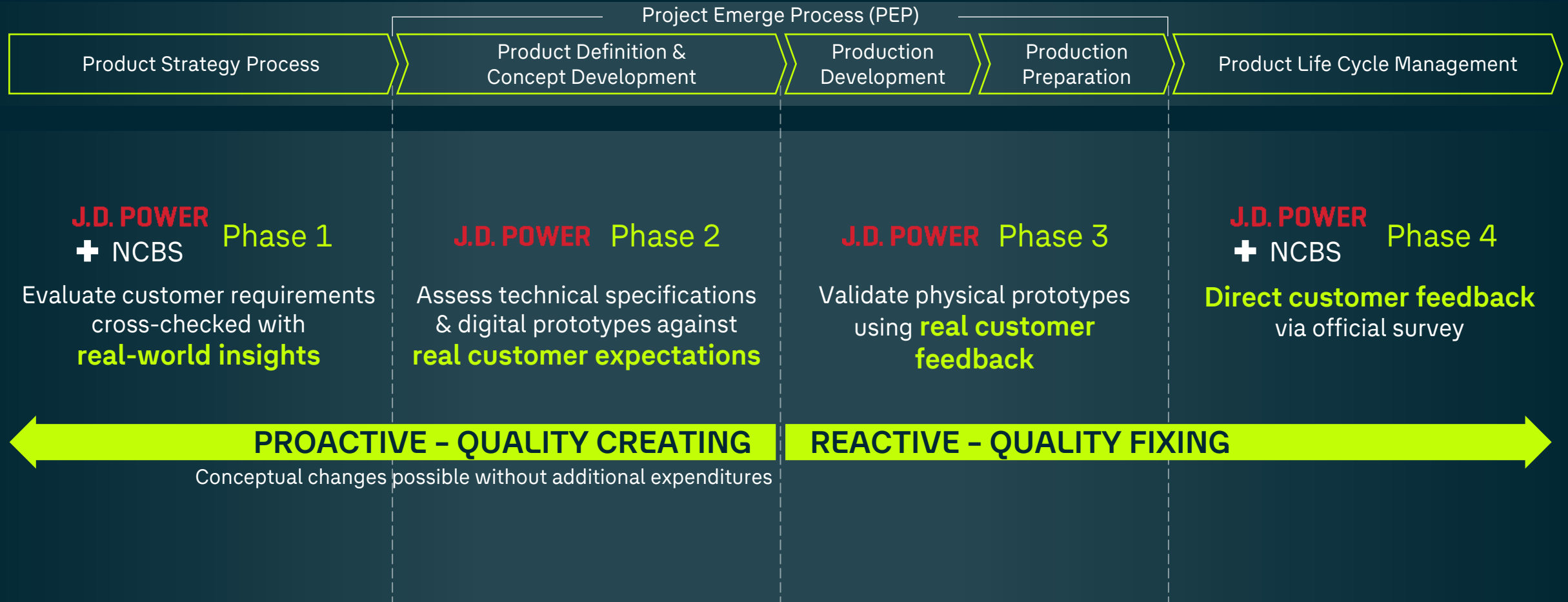
Further material
and logistics costs

ID on SSP
2030



*Comparison based on contribution margin, optimization of cost blocks

Embedding the customer voice in every product phase – backed with JD Power and NCBS insights



Innovation for all – Bringing premium features to every segment

SELECTION

EFFICIENCY/ RANGE

>700km electric range

@Future ID.4/Enyaq

Fast charging

10-80 % in <25min

@Electric Urban Car Family

Low power consumption

16.4 – 13.6 kWh/100km

@ID.7 Pro S

...

TECHNOLOGY

Premium class FAS level

Travel assist with traffic light recognition

New zonal software architecture

starting with @ID.Each1

Smart Spaces effortless

tech integration for partners

@VW commercial

...

COMFORT

Extensive boot space

> 410l @Electric Urban Car Family

2.2t towing capacity

@A-SUV segment

Flex Cab / L-Shape

additional cargo space

@Caddy, New Transporter

...

Beyond Urban Electric Mobility



ID. Polo



ID. CROSS Concept



SKODA



EPIQ



CUPRA



URBAN REBEL



4 products | 3 brands |
1 platform | 2 production sites

Prices starting
at ~25,000 EUR

>600m EUR
synergies¹



Volkswagen ID. Polo & ID. CROSS Concept



ID. Polo - The Golf among small cars

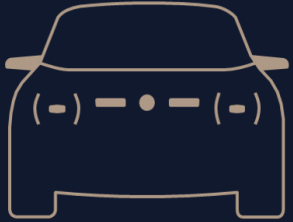


ID. CROSS Concept - An unlimited compact-SUV

**Making premium features
accessible for many**

**From Europe
for Europe**

**Optimal use of space
& functionality**

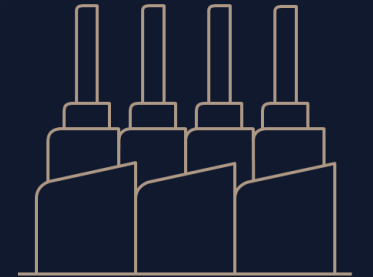


We lead

TECHNOLOGY

We are a

HIGH-PERFORMING
ORGANISATION



Volkswagen **Boost** 2030



We are a

GLOBAL BRAND

OUR

CUSTOMERS AND
EMPLOYEES ARE INSPIRED





Key Takeaways of Brand Group Core



Commercial
Vehicles

Governance as enabler

➤ **Continuous execution to unlock full synergy potential**

All Brand Group Core brands aligned on performance execution

➤ **Brand specific programs driving financial performance and operational excellence**



SKODA

Targeting the right profit pools with the most desirable products

➤ **Consistent BEV transformation while keeping balanced ICE/ hybrid presence**



SEAT

Desirable products that excite our customers

➤ **Our Electric Urban Car Family sets new standards**



CUPRA

Regional strategies powered by strong brand identities

➤ **Leveraging distinct brand positioning to unlock growth potential**

Brand Group Progressive

Audi & Brand Group Progressive CEO

Gernot Doellner

Volkswagen Group Product & Tech Update

Brand Group Progressive

Four iconic and strong brands

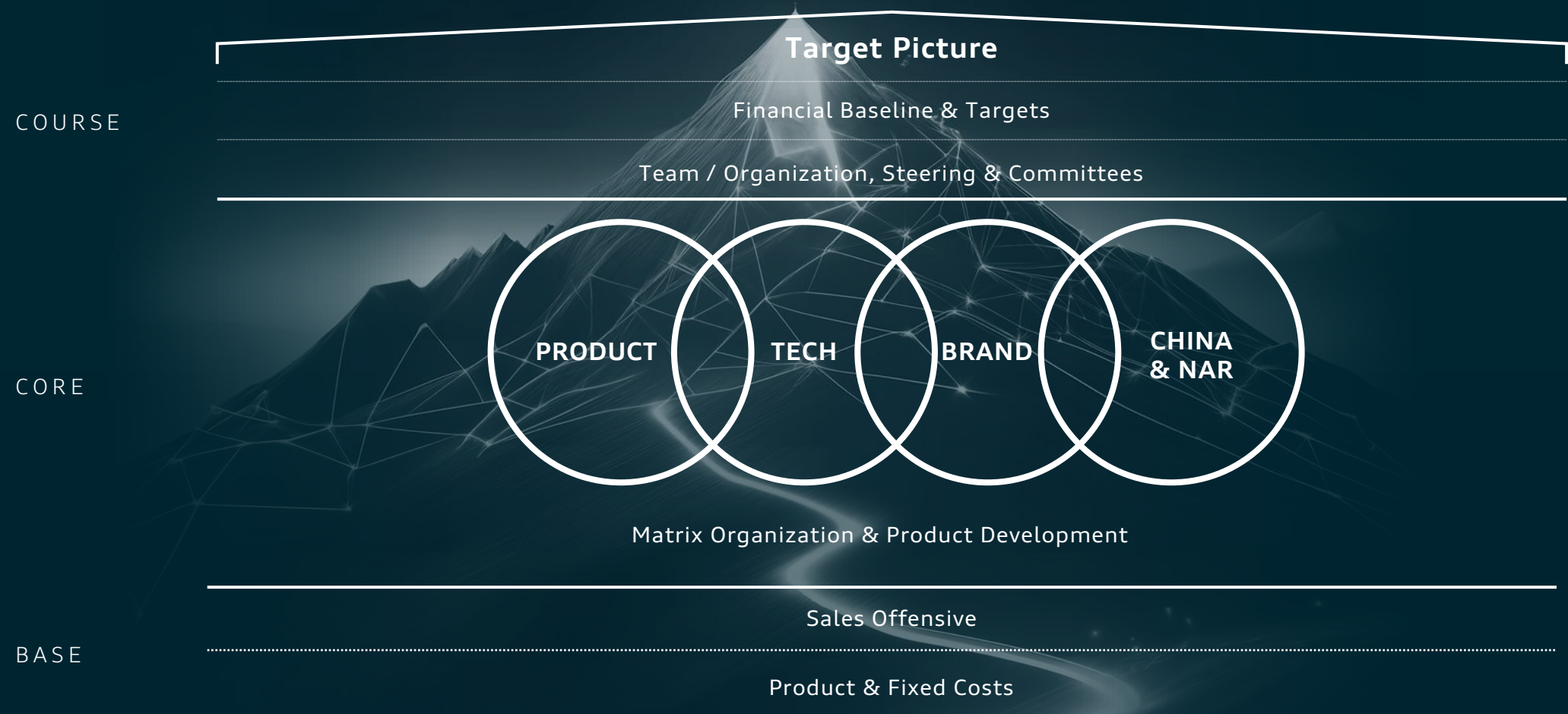


- Since 2023, decisive steps made for **Audi's restructuring**
- Strong **product momentum** under challenging market conditions
- The **Concept C** defines identity and embodies "**The new Audi**"
- Uncompromising **luxury business**
- Since 2025, **fully hybridized** model range (**HPEV**)
- Clear **BEV** roadmap defined
- Leader in bespoke **craftmanship/ hyper-personalization**
- **Concept EXP 15**: glimpse into the **brand's electric future**
- Unparalleled **racing icon** – on the **street**, and recently also **offroad**
- High customer **loyalty** and enthusiastic **community** of **Ducatisti**



Audi Agenda

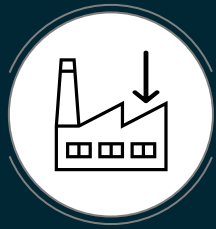
Clear strategic guidance and a solid foundation for a comprehensive transformation since 09/2023





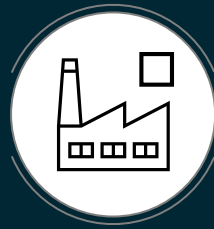
Restructuring of the company is in full swing

Decisive steps taken



capacity reduction
of German sites

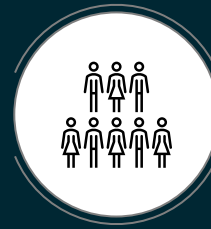
-25%



closure of the
Brussels site,

-120k

capacity

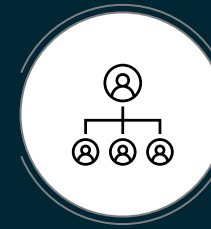


-7.5k

jobs cut agreed, variable
pay adjusted, leading to

>€1bn

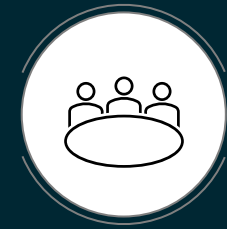
mid-term savings p.a.



reorganization
in functional areas,
reduction of approx.

-400/-20%

management positions



streamlined
decision-making

-85%

committees reduction



Largest model initiative of Audi's history

More than 20 new models by the end of 2025

Previous model launches¹



BEV



Audi Q4 e-tron (FL)



Audi Q6 e-tron



Audi A6 e-tron



Audi e-tron GT (FL)



Entry BEV

2024/25

2026



ICE



Audi A5



Audi Q5



Audi A6



Audi Q3



Audi Q7

Audi Q9



PHEV



∅ Portfolio age
reduced by ~3 years

PPE/PPC
as backbone

Broad range of
RS/S models

10 new PHEV
by the end of 2025

¹ Market Introduction in Germany

Audi RS e-tron GT performance

Benchmark for performance and charging



Audi e-tron GT ~ 18 min
Competitor 1-3 ~ 25-38 min



Power up to 925 hp,
2.5s (0-100 km/h)

Maximum range
592 km

Charging 10-80%
in approx. 18 min

Up to 320 kW
charging power

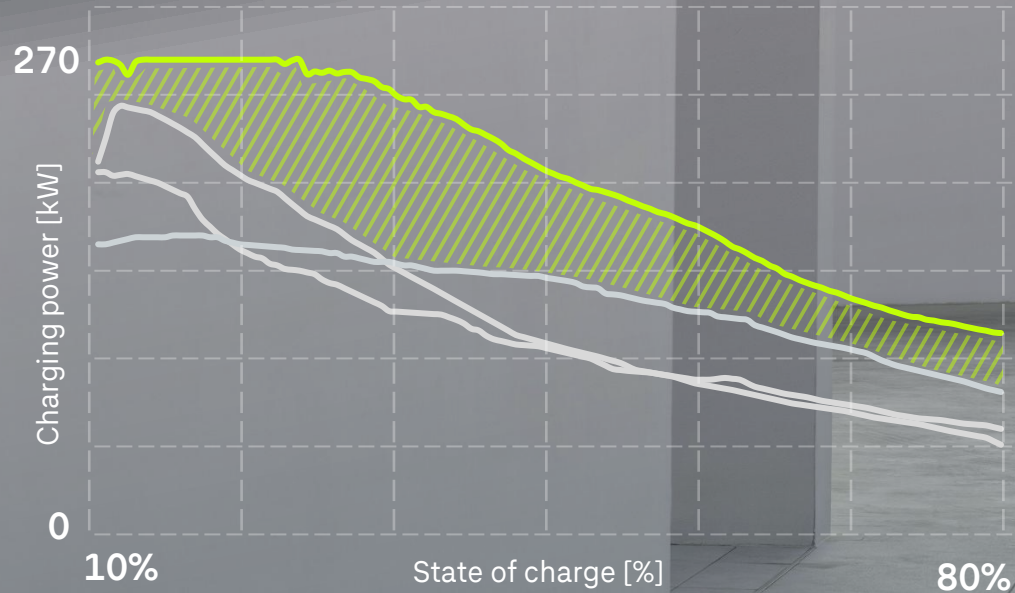




Audi A6/S6 Sportback e-tron

With PPE, Audi sets standards in aerodynamics and electrical range

Audi A6 e-tron — ~ 21 min
Competitor 1-3 — ~ 30 -32 min



Most aerodynamic
Audi ever (Cd 0.21)

Maximum range
up to 756 km

System output
up to 503 hp

Adding up to
310 km in 10 min



Broad drivetrain offering

Maximum flexibility in transition phase – the customer has the choice



-BEV



- Convincing **performance**, **range**, **efficiency** and **charging** experience



-ICE



- **MHEV plus** enhances **performance** and **comfort** and reduces **CO₂**



-PHEV



- Audi's refreshed **PHEV-lineup** offers superior **efficiency** and **performance** across all major model lines (A3, A5, A6, Q3, Q5, Q7, Q8)
- **Audi Q3 e-hybrid** at the **IAA** (electric range: 119 km)

Driving success in China with 2-brand-approach

United by one core with different characters and target customers



2 different customer groups and growing profit pools

2 brands united
by one core
and a shared DNA

2 technologies: Strong in
ICE and accelerating
momentum in BEV/ICV

2 strong partners: FAW and
SAIC with a unique network
in China

Strong product momentum in China

14 new localized models until 2027



Auto Shanghai 2025:
2 brands, 5 debuts

China-specific
features/ecosystem

Technology Lead:
First L2++ in ICE car

BEV/ICV transformation
and strong ICE business

New AUDI brand: E5 Sportback as a pioneer

We are tapping into new and tech-savvy customer segments in China



3.4s
0-100 km/h



AUDI
Assistant



OTA
ability



800V
technology



Range up to
750 km



quattro
drivetrain

1st co-development
with a Chinese OEM
in premium segment

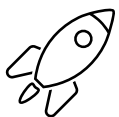
Benchmark
for time-to-market

Based on the Advanced
Digitized Platform (ADP)

1st gen includes
3 ICV until 2027

Shanghai Motorshow 2025

Overwhelmingly positive feedback and broad reach



5 world
premieres



99% positive
feedback



161m net reach
on the first day

奥迪时代：
由此启程！

The Audi momentum:
This is our time!



A U D I

A U D I





Audi Strategy 2030+: Mission Vorsprung

Despite progress, Audi must keep evolving to meet customer demands in challenging markets

Clarity Creates Character

Clarity in products, processes and decisions

Products | Radical reduction to the essential – putting an end to the complex or unnecessary

Products | Clear lines, elegant, simplistic interior, intuitive UI/UX and smart assistants

Organization | Focused teams with straightforward, lean processes and a strong cost culture

Character in attitude, design and output

Products | Unique, empathetic Audi character in every Audi vehicle

Organization | Result-driven team with a challenger mindset and an uncompromising execution culture



Audi Strategy 2030+

“Mission Vorsprung” outlines a clear strategic direction for Audi

Mission Vorsprung

Targets will be disclosed at a later stage

Cornerstones

Clarity creates character

Desirable brand and products
with Vorsprung durch Technik

Viable scaling

Volume growth plan driven by FBU
and new business model (China)

Sustainable profit growth

Ambitious – yet realistic – targets for
RoS and Net Cash Flow

Future fields

Radical Leap in
Design and Product Offering

Interior Experience
with AI Integration

Market-proven AD Technology
based on Strong Partnerships

Enablers

Speed, Organization
and Team

Future-proof
Value Creation

Software & Data in Products,
Company and for Customers

Ambition

Drive for
Innovation

Quality
Leadership

Customer
Excitement

Strong
Audi Team

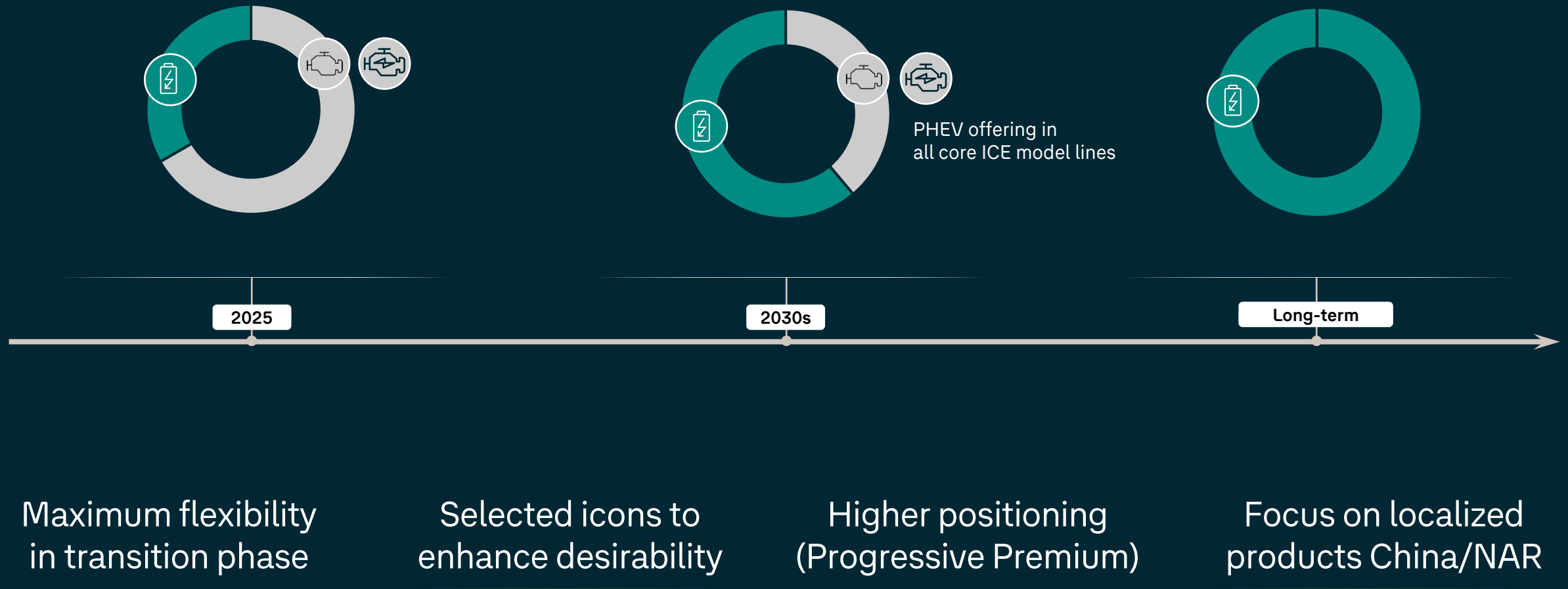
Cost Discipline &
Group Synergies

Sustainability
as Value Driver



High flexibility on our way to a BEV-only-portfolio

Streamlined FBU target portfolio with 11 BEV model lines





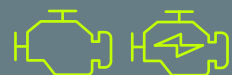
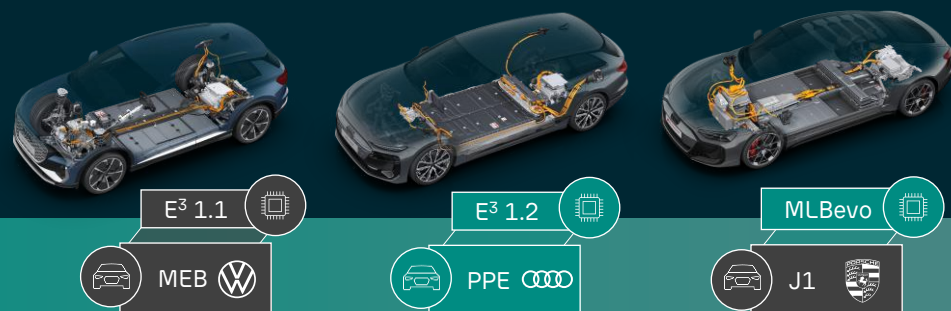
Streamlining platforms, amplifying Group synergies

Significant reduction in complexity towards SSP and SDV

Overview of platforms and E/E architectures (EU and NAR)



BEV



ICE/PHEV



RIVIAN | VOLKSWAGEN GROUP
TECHNOLOGIES

2027*
1st SDV



Scalable System
Platform (SSP)



ICE adaption SDV under final review

Phase-out based on
customer demand and
regulations

* Initial SOP Audi brand perspective

= Audi Lead

= Hardware

= E/E



Strong partnerships on the path to software-defined-vehicles

New governance for E/E Architectures offers region-specific solutions



Streamlined CARIAD governance

Strong partnerships with a clear job split

Superior features and reduced time-to-market



A fully connected interior with intelligent UI/UX

Personalized experiences – the car becomes an empathetic companion

				
Premium interior quality	Intelligent UI/UX	Fully connected interior	Empathetic AI assistant	Experience of highly automated driving
<ul style="list-style-type: none">■ Clean and minimalist interior architecture■ Premium craftsmanship■ High-quality materials■ Physical controls (incl. "click" feedback)	<ul style="list-style-type: none">■ Recognition of intentions and emotions anticipates user needs and desires■ Information and inter-action offered at the right moment■ Technology available when needed	<ul style="list-style-type: none">■ Immersive experience (e.g. in-car cinema)■ Integration of Audi and customer ecosystems■ AI-enabled integration of all sensors and actuators	<ul style="list-style-type: none">■ Orchestrator and intelligent companion in a self-learning vehicle■ The character of the Audi brand becomes tangible■ Human-like conversation creates an emotional bond between user and vehicle	<ul style="list-style-type: none">■ AI assistant explains autom. driving behavior – building trust■ AI enhances the driving experience (e.g. by mimicking personal driving style)■ The vehicle understands its surroundings

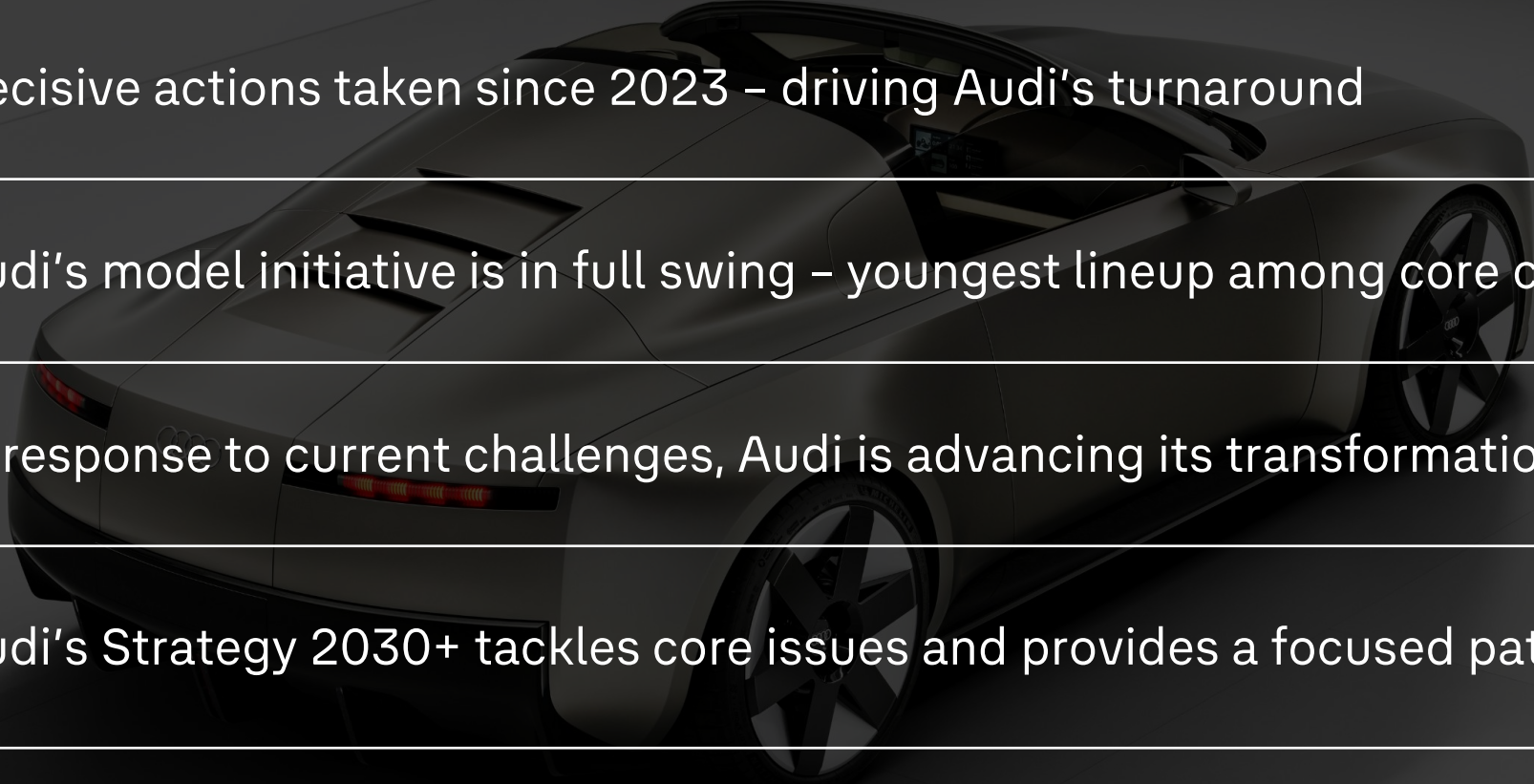
»» The result is a stronger emotional relationship between user, product and brand ««

Audi Concept C: manifestation of a new design philosophy

Concept car embodies radical simplicity and technical precision



Brand Group Progressive | Key takeaways

- 
- 01** Decisive actions taken since 2023 – driving Audi's turnaround
 - 02** Audi's model initiative is in full swing – youngest lineup among core competition
 - 03** In response to current challenges, Audi is advancing its transformation with full force
 - 04** Audi's Strategy 2030+ tackles core issues and provides a focused path forward
 - 05** Concept C paves the way for redefining Audi's design language and the company as a whole – driven by clarity, focus, and a strong commitment to execution

Brand Group Sport Luxury

Volkswagen Group & Porsche CEO
Oliver Blume

Volkswagen Group Product & Tech Update

Porsche – A unique Story



ICONIC
BRAND

RESILIENT
PERFORMANCE

SUSTAINABLE
LUXURY

PERFORMANCE
CULTURE

911 Carrera 4S (WLTP): Fuel consumption combined: 11.0 – 10.5 l/100 km; CO₂ emissions combined: 249 – 237 g/km; CO₂ class: G; Status 09/2025

We have a strong foundation

CUSTOMER

STRONG CUSTOMER
BASE

UNIQUE COMMUNITY

EXCEPTIONAL
CUSTOMER LOYALTY

PRODUCT

DESIRABLE PRODUCTS

BALANCED DRIVETRAIN
OFFERING

INDIVIDUALISATION
EXPERIENCE

BRAND

STRONG BRAND

HERITAGE &
EXCLUSIVITY

PERFORMANCE &
MOTORSPORTS

PORSCHE

Porsche Product Lineup

NEW

NEW

NEW

NEW

NEW



Macan



Taycan



718



Cayenne



Panamera



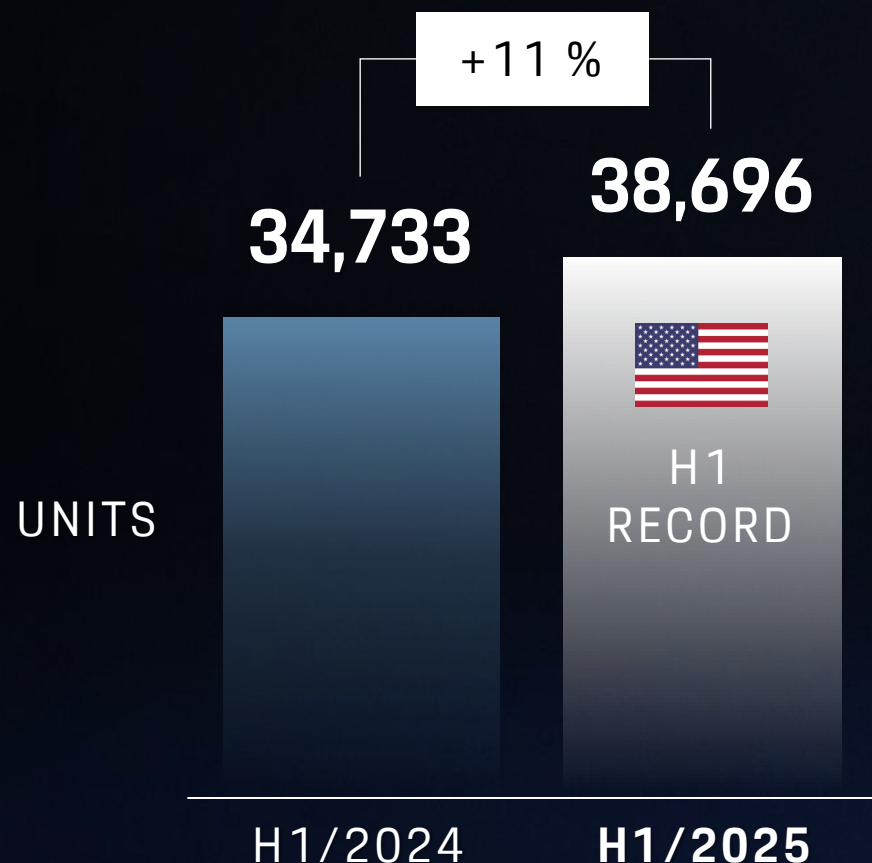
911

Record deliveries and strong customer base in the U.S.



Deliveries to U.S. Customer

H1/25 vs. H1/24 total and per model line



Strongest 911 Market



Top Ranking
in J.D. Power's APEAL study



Brand Loyalty
no.1 purchasing reason

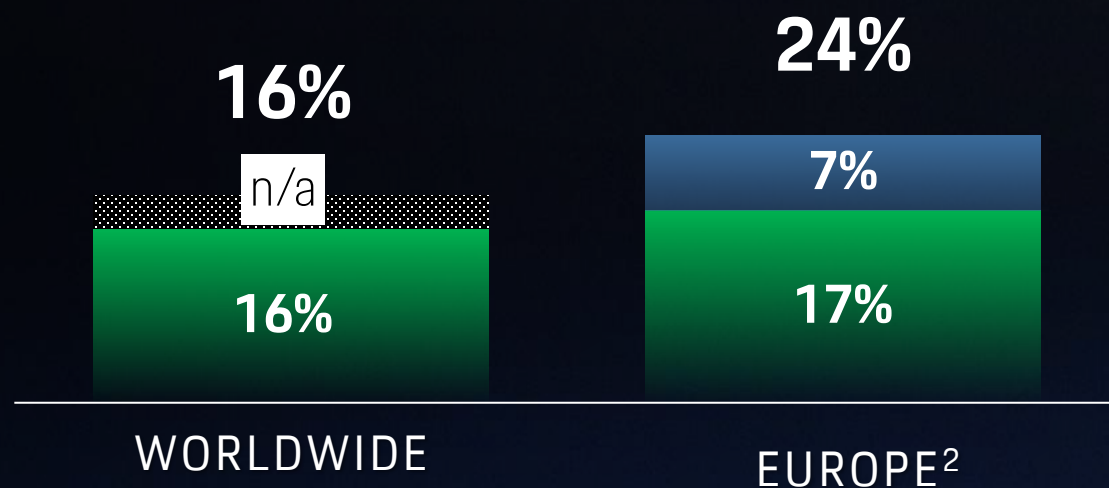


Tariff mitigation in process
Utilization of pricing strategies and strong brand equity

Porsche BEV/PHEV performance significantly ahead of total market

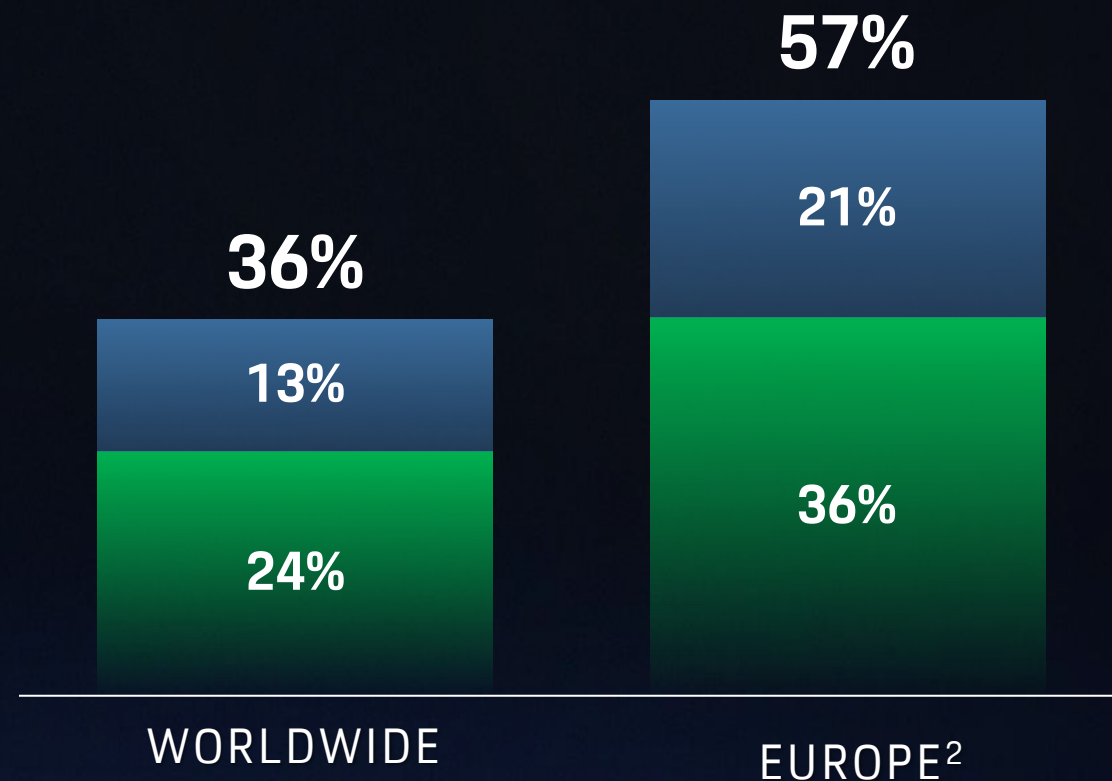
Total Automotive Market¹

BEV/PHEV-Share H1/25



Porsche

BEV/PHEV-Share H1/25³



1) Source: S&P Global Mobility - MarketInsight (Data Status 06/2025), 2) Europe = EU27+4; 3) BEV/PHEV Share based on customer deliveries H1/2025

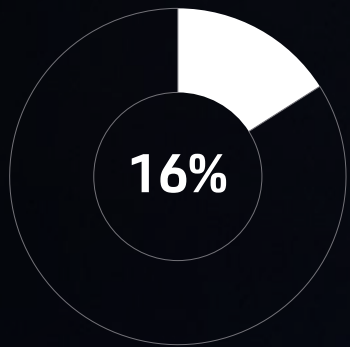
All-electric Macan and Taycan with strong development in Europe



Porsche Segment Share¹ H1/25

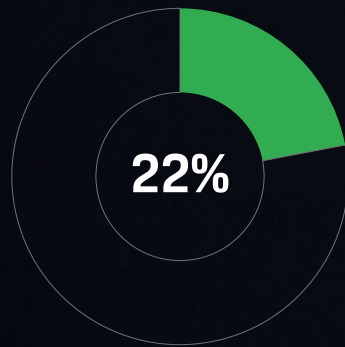
PORSCHE

All models



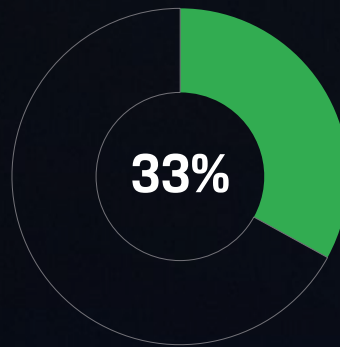
Taycan

Taycan Segment



Macan

Macan BEV Segment



Porsche BEV-Share²: 36 %

Porsche BEV/PHEV-Share²: 57 %

1) Source: Source: S&P Global Mobility – MarketInsight (Data Status 03/2025); Porsche core segment shares Europe according to S&P Global, 12 months rolling (Apr 2024 – Mar 2025), considered competitors: All models comprise all key competitors based on Porsche's segmentation definition; Taycan segment (Audi e-tron GT, BMW i5, Mercedes EQE, Polestar 5, Tesla Model S, Lucid Air), Macan BEV segment (Audi Q6 e-tron, BMW iX3, MB EQC, Jaguar i-Pace); 2) Based on customer deliveries H1/2025



Over 50% of Porsche deliveries in Europe are now electrified



Achieving the global IPO target for 2025 in Europe on schedule



Exclusive segment in the BEV market is developing slower than initially anticipated



All-electric Macan is Porsche's best-selling model in Europe²

Extensive measures initiated to strengthen financial resilience

ENVIRONMENT

China



USA



BEV-Transition



REACTION: STRATEGIC REALIGNMENT

**Product
Portfolio**



**Focus on
the Core**



Push-to-Pass

Push-to-Pass



**Structural
Package**



EFFECT

Short-term (2025)

Extraordinary expenses in connection
with strategic realignment → lower margin

Mid- / Long-term

Increased financial resilience

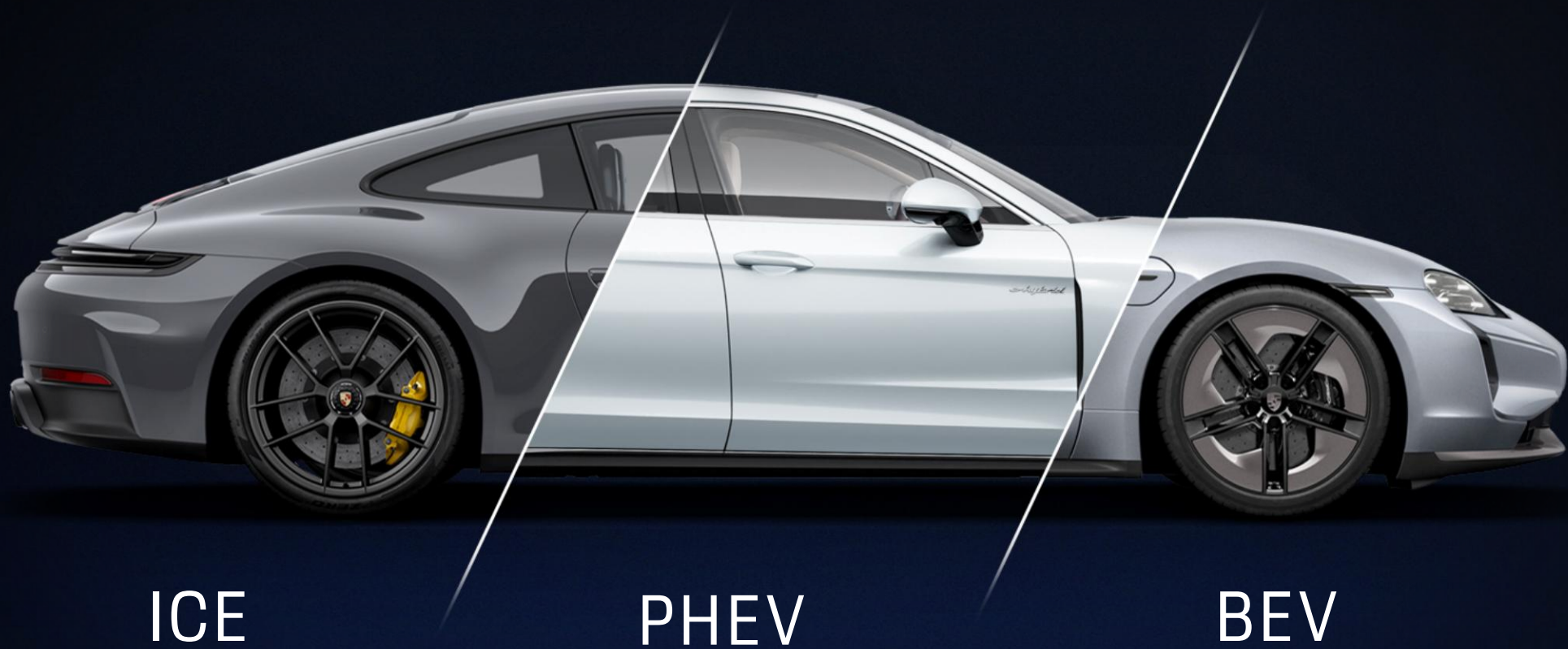
Extensive measures initiated to strengthen financial resilience and profitability

Product Portfolio

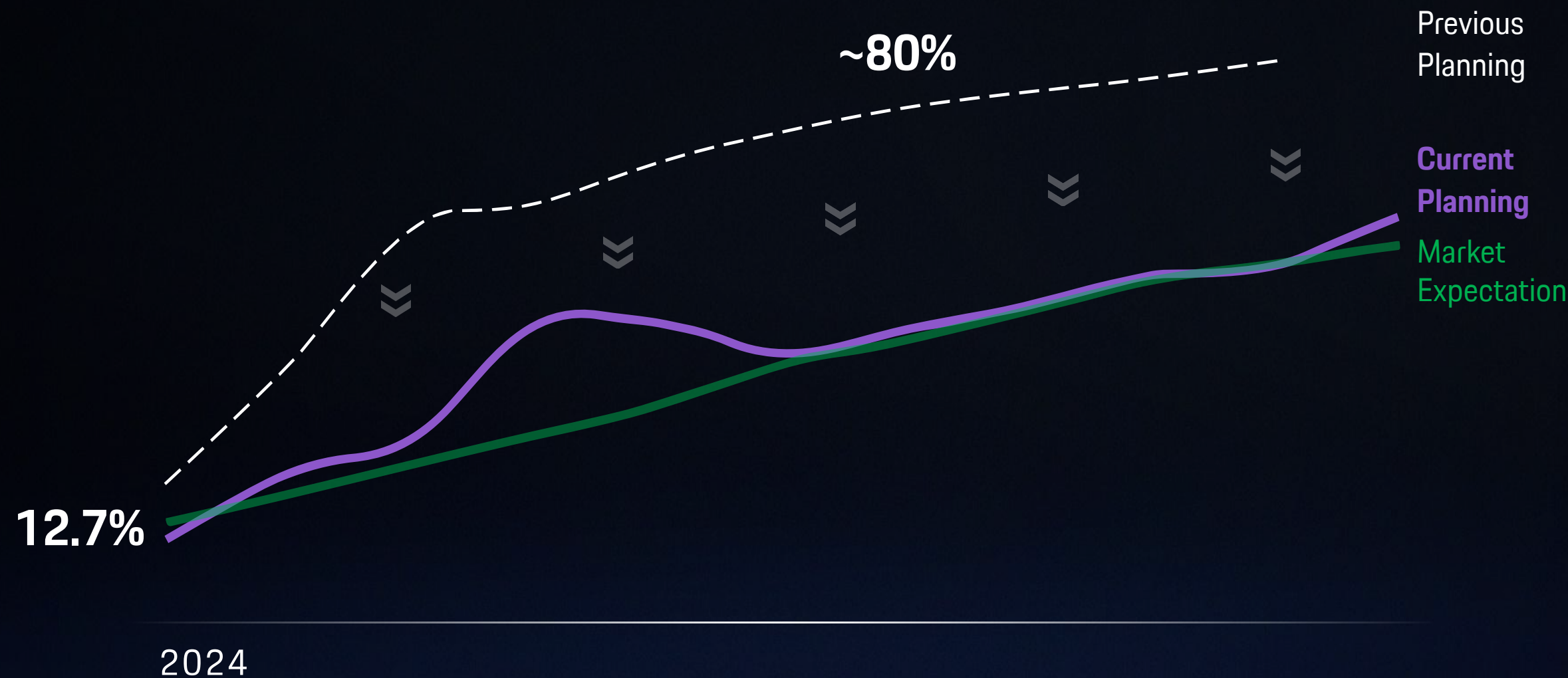


FOCUS TODAY

Balanced offering of ICE, PHEV and purely electric drives well into the 2030s

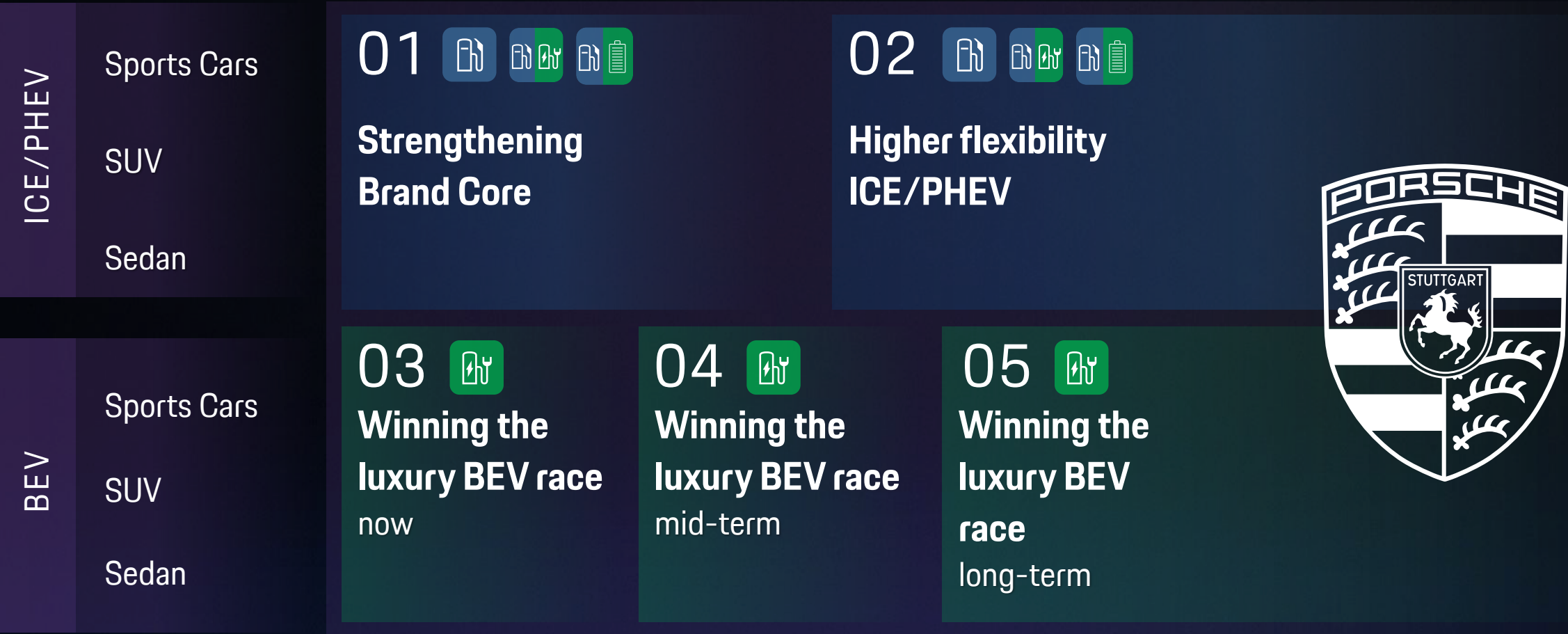


Aligning the BEV transition to market expectations










Porsche Product Strategy

- schematic visualization -



Strong product portfolio offering flexibility in the transition

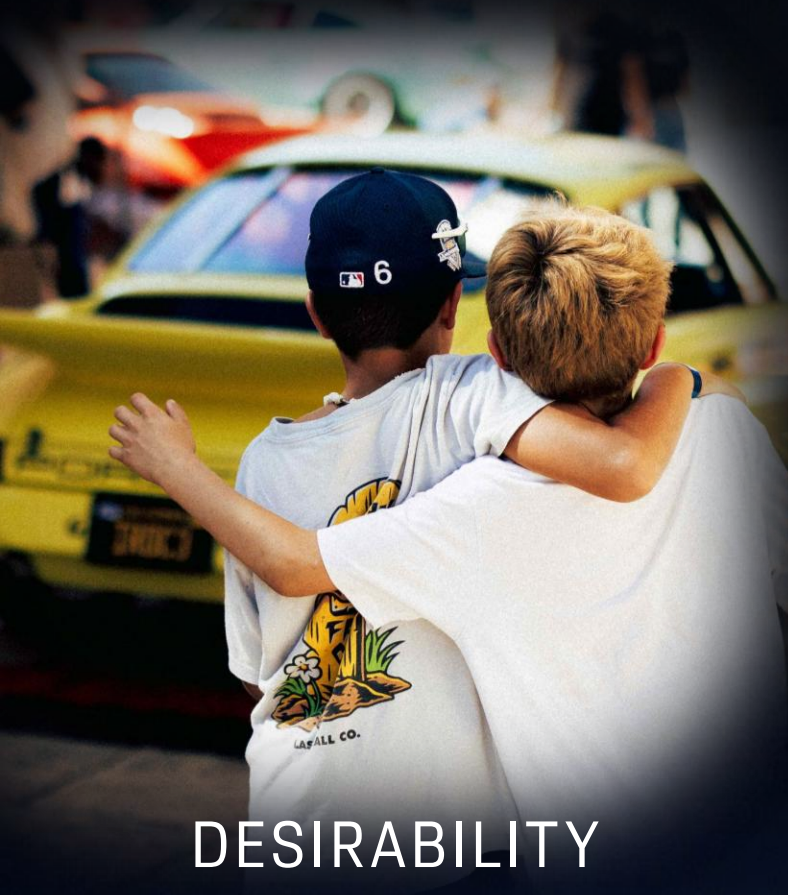
	SPORTS CARS	SPORTS LIMOUSINES	SPORT UTILITY VEHICLES
	<div>911</div>  <div>718</div> 	<div>Panamera</div>  <div>Taycan</div> 	<div>NEW</div>  <div>Cayenne</div>  <div>Macan NEW</div> 
Offering well into the 2030s	ICE/HEV ✓ BEV ✓	ICE/PHEV ✓ BEV ✓	ICE/PHEV ✓ BEV ✓



STRENGTHENING OUR BRAND CORE

911 Dakar (WLTP): Fuel consumption combined: 11.3 l/100 km; CO₂ emissions combined: 256 g/km; CO₂ class: G; Status 09/2025

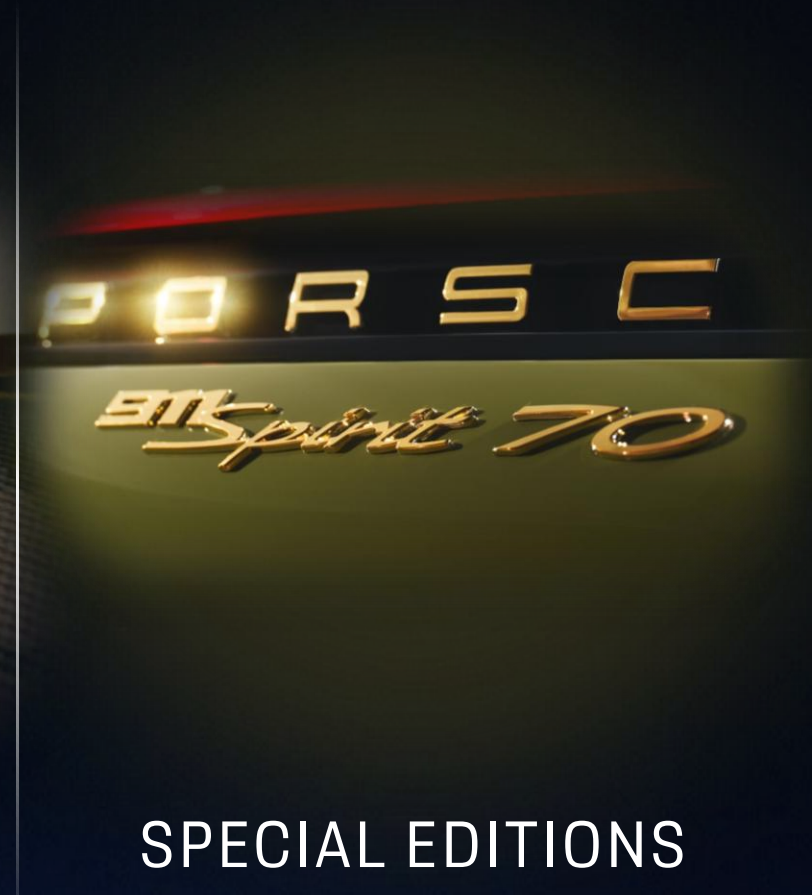
Elevating Individualisation Experience



DESIRABILITY



INDIVIDUALISATION



SPECIAL EDITIONS

911 Spirit 70 (WLTP): Fuel consumption combined: 10.9 – 10.7 l/100 km; CO₂ emissions combined: 246 – 242 g/km; CO₂ class: G; Status 09/2025

Exploiting the strong potential of Individualisation with clear focus on exclusivity

Sonderwunsch



Vehicles
2024

Vehicles
2030

Paint to Sample



Vehicles
2024

Vehicles
2030

Exclusive Manufaktur



Turnover per vehicle
2024

Turnover per vehicle
2030

HOME OF
INDIVIDUALISATION
& CLASSIC

even more **"Halo-Vehicles"**

CORE

HERITAGE

OFFROAD ...

HALO Strategy with Lighthouse Projects that strengthen Porsche brand



GT

ULTIMATE
PERFORMANCE



ADVENTURE

OUTDOOR SPORTS
AND ADVENTURES



HERITAGE

ICONIC DESIGNS
AND MATERIALS



URBAN

COSMOPOLITAN
DESIGN

TRACK »

« LIFESTYLE

Cayenne Turbo GT - no offer in Europe; 911 Dakar (WLTP): Fuel consumption combined: 11.3 l/100 km; CO₂ emissions combined: 256 g/km; CO₂ class: G; Status 09/2025



LIMITED TO JUST
1,500 UNITS

911

SPIRIT 70



COMBINES OUR HERITAGE
WITH STATE-OF-THE-ART
TECHNOLOGY



STARTING AT
240,000 €

911 Spirit 70 (WLTP): Fuel consumption combined (model range): 10.8 – 10.7 l/100 km, CO₂-emissions combined (model range): 246 – 242 g/km

911

TURBO S



911 Turbo S

523 kW **711 PS**

0 – 200 km/h

8.4 s

Top Speed

322 km/h

Nordschleife

**Around 14 seconds faster
than its predecessor**

(7:03.92 min)

Tech Highlights

T-Hybrid (Bi-Turbo)

Active Aerodynamics

911 Turbo S (WLTP): Fuel consumption combined: 11.8 – 11.6 l/100 km; CO2 emissions combined: 266 – 262 g/km; CO2 class: G

High-performance lithium-ion booster cells

- » **Powering the T-Hybrid** concept of the **911 GTS and Turbo S**
- » **Lightweight with high power density**
- » **Compact** to fit into the overall vehicle architecture
- » **Fast charge & discharge** for rapid energy recovery

V4SMART
German battery expertise since 1887




Porsche Werkzeugbau Group

PORSCHE FAMILY

Cells are developed and produced in Germany by V4Smart in collaboration with Porsche Werkzeugbau Group.



Expanding ICE offering with strong updates in late 2020s/early 2030s



NEW
CAYENNE



NEW 911



NEW
PANAMERA

Cayenne GTS (WLTP): Fuel consumption combined: 12.7 – 12.2 l/100 km; CO₂ emissions combined: 289 – 277 g/km; CO₂ class: G; Status 09/2025

911 Carrera GTS (WLTP): Fuel consumption combined: 11.0 – 10.4 l/100 km; CO₂ emissions combined: 248 – 236 g/km; CO₂ class: G; Status 09/2025

Panamera GTS (WLTP): Fuel consumption combined: 12.5 – 11.6 l/100 km; CO₂ emissions combined: 284 – 265 g/km; CO₂ class: G; Status 09/2025



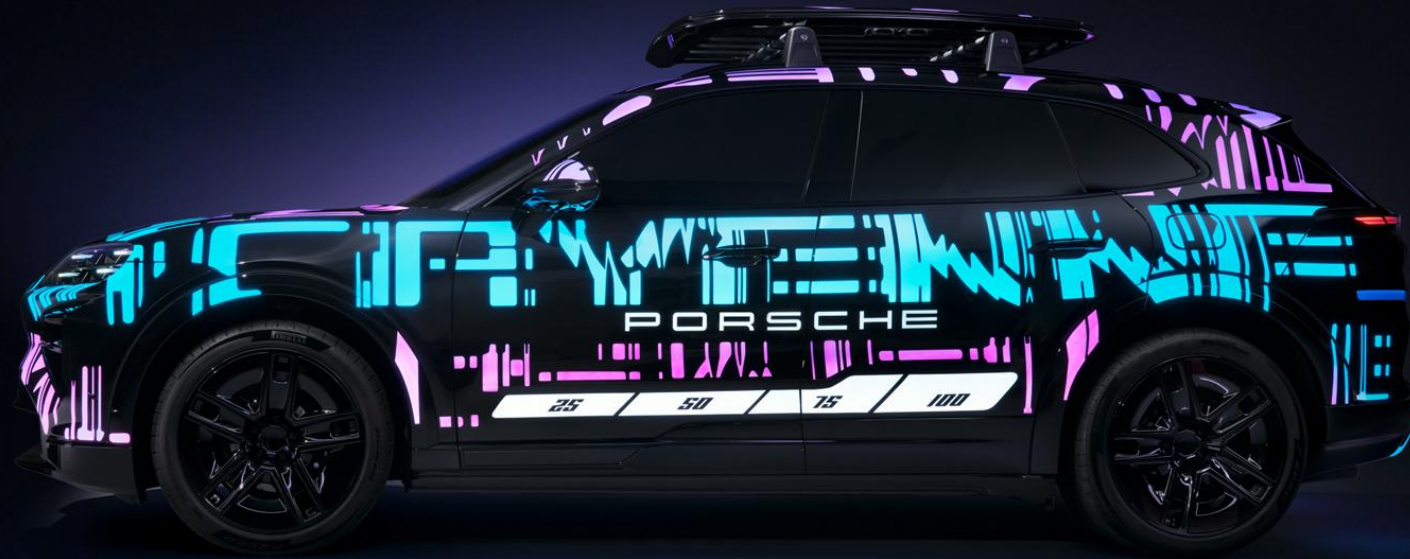
WINNING THE LUXURY BEV RACE

Taycan Turbo (WLTP): Electrical consumption combined: 20.0 – 17.7 kWh/100 km; CO₂ emissions combined: 0 g/km; CO₂ class: A; Status 09/2025

Macan Turbo (WLTP): Electrical consumption combined: 20.7 – 18.9 kWh/100 km; CO₂ emissions combined: 0 g/km; CO₂ class: A; Status 09/2025

Macan 4S (WLTP): Electrical consumption combined: 20.7 – 17.7 kWh/100 km; CO₂ emissions combined: 0 g/km; CO₂ class: A; Status 09/2025

Cayenne



Next Level E-Performance

> 735 kW > **1000 PS**

0 – 100 km/h

<< 3 s

WLTP Range

> 600 km

Charging Highlights

400 kW DC Charging

Wireless Charging

Typical Cayenne

Offroad Capabilities

3.5 t Towing Capacity

Pre-series model. All information is based on preliminary internal measurements and may change until type approval.
Official WLTP values will be available at market launch.

Tech Highlight: Porsche Wireless Charging



NOVELTY AT
MARKET

NEW CHARGING
CONVENIENCE

INTELLIGENT
PROTECTION

TECHNOLOGY FOR
FUTURE PORSCHE
BEV MODELS

Pre-series model. All information is based on preliminary internal measurements and may change until type approval.
Official WLTP values will be available at market launch.

Porsche Tech Update

EXPAND IN-CAR TECH CAPABILITIES



Expand OTA-capabilities in upcoming launches to maximize time-to-market

EXCITE WITH CUSTOMER EXPERIENCE



Launch of market tailored Infotainment in China in 2026 to address local customer needs

LEVERAGE AI IN CUSTOMER FUNCTIONS



Massively deploy AI in customer applications to elevate personalized experience

Key Takeaways

- » **Pro-active strategic realignment** will further strengthen **long-term financial resilience**
- » **More balanced drivetrain portfolio** from 2028 onwards will even further **enhance market positioning**
- » **Porsche** offers **novel tech highlights** such as **t-Hybrid** and high-performance **Wireless Charging**



911 Carrera 4S (WLTP): Fuel consumption combined: 11.0 – 10.5 l/100 km; CO₂ emissions combined: 249 – 237 g/km; CO₂ class: G; Status 09/2025

VOLKSWAGEN GROUP

Range / consumptions / emissions

Model	Fuel consumption combined (WLTP)	Electrical consumption combined (WLTP)	CO ₂ emissions combined (WLTP)	Electric range combined (WLTP)
VW				
Golf R	8.1 – 8.5 l/100km	n/a	184 -193 g/km	n/a
Golf 8 GTI	7.3 – 7.1 l/100km	n/a	167 -162 g/km	n/a
ID.3 Pro S	n/a	14,9 kWh/100km	n/a	402 – 575km
ID.4 Pro	n/a	17.5-16.1 kWh/100km	n/a	395 – 545km
ID.5 Pro	n/a	15.5 – 18.0 kWh/100km	n/a	492 – 567km
ID.7 Pro	n/a	16.1 – 14.0 kWh/100km	n/a	618km
ID.7 GTX	n/a	18.8 – 16.6 kWh/100km	n/a	584km
Evo / Aura / Era	The vehicle is not offered for sale in Europe.			
ID. Buzz Pro	n/a	20.5-21.7 kWh/100km	n/a	420 – 461km
ID. Buzz GTX	n/a	21.6 – 20.5 kWh/100km	n/a	402 – 423km
ID. Buzz LWB Pro	n/a	21.2 – 19.5 kWh/100km	n/a	487km
ID. EVERY1	The vehicle is not yet offered for sale and is therefore not subject to Directive 1999/94/EC. Consumption and emission data under review.			
ID. Polo / Cross	The vehicle is not yet offered for sale and is therefore not subject to Directive 1999/94/EC. Consumption and emission data under review			
Caravelle	7.9 – 7.2 l/100km	n/a	207 – 188 g/km	
Talagon	The vehicle is not offered for sale in Europe.			
Taos	The vehicle is not offered for sale in Europe.			
Tayron	0.4 – 0.8 l/100km	17.2 – 23.9 kWh/100km	9 – 18 g/km	n/a
Tayron China Version	The vehicle is not offered for sale in Europe.			
Teramont	The vehicle is not offered for sale in Europe.			
T-Roc	5.6-6.0l/100km	n/a	128-136g/km	

Range / consumptions / emissions

Model	Fuel consumption combined (WLTP)	Electrical consumption combined (WLTP)	CO ₂ emissions combined (WLTP)	Electric range combined (WLTP)
Skoda				
Epiq	The vehicle is not yet offered for sale and is therefore not subject to Directive 1999/94/EC. Consumption and emission data under review.			
Enyaq Laurin & Klement 85	n/a	15.7 - 20.3 kWh/100km	n/a	565 – 589km
Enyaq Sportline	n/a	15.8 – 16.6 kWh/100km	n/a	410 – 428km
Elroq 85	n/a	15,2 – 16,6 kWh/100km	n/a	540 – 580km
Kaylaq	The vehicle is not offered for sale in Europe.			
Vision 7S	The vehicle is not yet offered for sale and is therefore not subject to Directive 1999/94/EC. Consumption and emission data under review.			
Porsche				
Macan S	n/a	21,1 - 17,9 kWh/100km	n/a	516 - 613km
Taycan Turbo S	n/a	18.8-16.6 kWh/100km	n/a	558 - 630km
Panamera 4S E-Hybrid	10.4 – 9.3 l/100km	28.6 – 26.0 kWh/100km	33 -24 g/km	83 – 91km
Porsche Taycan GTS Sport Turismo	n/a	24.1 – 21.0 kWh/100km	n/a	424 – 490km
Taycan 4	n/a	20.6 – 17.6 kWh/100km	n/a	478 – 559km
Porsche 911 Carrera	10,7 – 10,1 l/100km	n/a	244 – 230 g/km	n/a
Porsche GT3	13,8 – 13,7 l/100km	n/a	312 – 310 g/km	
Porsche 911 Turbo S	11,8 – 11,6 l/100 km	n/a	266 – 262 g/km	
Porsche Cayenne Electric	The vehicle is not yet offered for sale and is therefore not subject to Directive 1999/94/EC. Consumption and emission data under review			

Range / consumptions / emissions

Model	Fuel consumption combined (WLTP)	Electrical consumption combined (WLTP)	CO ₂ emissions combined (WLTP)	Electric range combined (WLTP)
Bentley				
Continental GT Speed	10.3 l/100 km	28.1 kWh/100km	29 g/km	n/a
Bentayga Speed	14.7 l/100 km	n/a	335 g/km	n/a
Lamborghini				
Revuelto	11,86 l/100km	n/a	276 g/km	n/a
Urus S	14.1 l/100km	n/a	320 g/km	n/a
Urus SE	2,08 l/100km	39,5 kWh/100 Km	51 g/km	n/a
Temerario	The vehicle is not yet offered for sale and is therefore not subject to Directive 1999/94/EC. Consumption and emission data under review.			
Seat / Cupra				
Born	n/a	14.9 - 16.7 kWh/100km	n/a	up to 594km
Tavascan VZ 250 kW 77kWh	n/a	16.6 kWh/100km	n/a	up to 522km
Terramar VZ 1.5 e-HYBRID 200 kW	0,4-0,5 l/100 km	7,6-19,0 kWh/100 km	10-12 g/km	n/a
Raval	The vehicle is not yet offered for sale and is therefore not subject to Directive 1999/94/EC. Consumption and emission data under review.			

Range / consumptions / emissions

Model	Fuel consumption combined (WLTP)	Electrical consumption combined (WLTP)	CO ₂ emissions combined (WLTP)	Electric range combined (WLTP)
Audi				
A5	7.7 – 4.8 l/100km	n/a	176 – 125 g/km	n/a
A5L	The vehicle is not offered for sale in Europe.			
Concept C	The vehicle is not yet offered for sale and is therefore not subject to Directive 1999/94/EC. Consumption and emission data under review.			
AUDI E5	The vehicle is not offered for sale in Europe.			
Q4 e-tron 55	n/a	16.8 – 19.5 kWh/100km	n/a	449 – 523km
Q5	7.9–5.9 l/100km	n/a	180–148 g/km	n/a
Q6L e-tron	n/a	17.5 – 18.4 kWh/100km	n/a	566 – 598km
Q8 55 e-tron	n/a	20.6 – 24.4 kWh/100km	n/a	460 – 595km
S5 Avant	7.5–7.9 l/100km	n/a	169–180 g/km	n/a
A6 Avant e-tron	n/a	17.5 – 14.4 kWh/100km	n/a	520 – 720km
S6 Avant e-tron	n/a	17,2–17,0 kWh/100km	n/a	627 – 720km
Scout				
Terra	The vehicle is not yet offered for sale and is therefore not subject to Directive 1999/94/EC. Consumption and emission data under review.			
Traveler	The vehicle is not yet offered for sale and is therefore not subject to Directive 1999/94/EC. Consumption and emission data under review.			
Jetta (China)				
Jetta (VA7, China)	The vehicle is not offered for sale in Europe.			